



# Revenue Budget 2007/2008



# **GENERAL INFORMATION**

**2007/2008**

# Introduction

## 1. Background

This document provides information about the Council's spending plans for the 2007/2008 financial year.

The figures included in this document are those considered by the Council at its meeting on 26 February 2007 to set the Council's capital and revenue expenditure and council tax for 2007/2008.

## 2. General Information

This section provides information relating to the Council as a whole and includes extracts from the Head of Finance's reports to Cabinet on 6 February 2007 and Council on 26 February 2007. These cover:

- an update on the Council's budget proposals for 2007/2008;
- Collection Fund and council tax calculations.

The section concludes with a summary of the Council's capital programme for the period 2006/2007 to 2009/2010.

## 3. Revenue Budget

The Council's detailed revenue budget figures are provided in relation to actual expenditure for 2005/2006, the original and revised budgets for 2006/2007, the proposed budget for 2007/2008 and indicative budgets for 2008/2009 and 2009/2010.

The grand summary contains the budget plans of each of the Council's strategic themes.

The budgets for Support Services are zero because the costs of these items are fully recharged to the services that they help to provide.

The structure of the budgets for the main Council strategies follows a common format. Page one provides a Strategy objective analysis - the net spending plans of each service or activity. Page two provides a Strategy subjective analysis, which shows the type of expenditure such as employee costs. For each main service two pages of information are shown. The left-hand page provides details of any significant expenditure and income changes between the original budget for 2006/2007 and the budget for 2007/2008. The right hand page provides a subjective analysis of expenditure, income and charges to/from other accounts.

**4. Earmarked Reserves and Fund Balances**

This section comprises an analysis of the Council's earmarked reserves and fund balances. The Council retains these as a means of meeting future expenditure and to ensure that resources are available to meet any unforeseen and unavoidable costs that may arise during the year.

**5. Glossary**

This section comprises a glossary that describes the individual items of expenditure, income and recharges included in the different categories of the revenue budget pages.

**6. Further Queries**

A range of financial information is including the Statement of Accounts, the Management Letter issued by the Council's external auditors and council taxes for each parish/town council area is available on the Council's web-site at [www.suffolkcoastal.gov.uk](http://www.suffolkcoastal.gov.uk).

The Council's accounting system provides a more detailed analysis of the budget figures contained within this document. If you would like any further information about detailed budgets, or the Council's financial policy, contact David Lloyd (Chief Accountant) on 01394-444459 or by email to [david.lloyd@suffolkcoastal.gov.uk](mailto:david.lloyd@suffolkcoastal.gov.uk).

# FINANCIAL OVERVIEW BASED ON THE HEAD OF FINANCE'S REPORTS TO THE CABINET ON 6 FEBRUARY 2007 AND COUNCIL ON 26 FEBRUARY 2007.

## BUDGET REQUIREMENT

- 1.1 Overall the Council's budget requirement, the net cost of services to be met from Government formula grant and council taxes, will be £14,425,700 in 2007/08. This represents a headline increase of £523,100 or 3.8% over the budget for 2006/07 of £13,902,600. The reasons for the increase are summarised below.

<b>Analysis of Change</b>	<b>£000</b>
Budget Requirement 2006/07	13,902.6
Pay and Price Increases	640.1
Statutory Requirements	258.6
Service Developments	760.1
Savings	-434.6
Additional Income	-485.1
Movements in reserves and other financial transactions	<u>-216.0</u>
Budget Requirement 2007/08	<u>14,425.7</u>

- 1.2 After allowing for increases in Government grant, the council taxbase and the surplus on the council tax collection fund, the Council is able to set a band D council tax for 2007/08 at its planned level of £135.90.

### Medium Term Financial Plan

- 1.3 During the preparation of the 2007/08 revenue budget, forecasts of expenditure and income in 2008/09 and 2009/10 have been made. As part of last year's grant settlement for 2006/07, Government also announced provisional figures for 2007/08, providing authorities with greater certainty to support their financial planning. Government intends to move to 3-year settlements from 2008/09. After allowing for announced Government grant in 2007/08 and a further predicted increase of 2.0% for the following 2 years, 2008/09 and 2009/10 and council tax increases of less than 3% in those years, the budget gap and predicted tax for each year is shown overleaf:

	<b>2007/08</b>	<b>2008/09</b>	<b>2009/10</b>
Cumulative Budget Gap	£0	£980,000	£1,741,000

- 1.4 With the prospect of a tighter financial regime, work on aligning the Council's MTFs to the Council's priorities will need to continue early in 2007. This work will need to ensure that appropriate measures are taken to eliminate the budget gap for 2008/09 and extend the time frame to include a balanced budget forecast for 2010/11.

## **2. CAPITAL INVESTMENT PLANS**

- 2.1 The capital investment plans for 2007/2008 detailed later in this section are summarised below net of specific grants where these are applicable:

	<b>2006/07 Revised £000</b>	<b>2007/08 Budget £000</b>	<b>2008/09 Indicative £000</b>	<b>2009/10 Indicative £000</b>
Capital Investment	2,492	1,747	1,639	1,160

### **Capital Financing**

- 2.2 From 1 April 2004 local authorities are allowed to decide their own capital investment plans and borrowing limits, subject to compliance with the "Prudential Code". To comply with the Code an authority must consider the following information at least annually: -
- (a) the affordability of capital investment, including the implications for council tax; and
  - (b) the impact of the investment plans on external borrowing requirements; and
  - (c) the setting of prudential indicators to provide a basis for in-year monitoring and to aid decision-making; and
  - (d) the preparation of three year forecasts of capital investment and the revenue budget.
- 2.3 The table overleaf shows the proposed financing of the capital investment plans. It is based on the principles contained within the Capital Strategy that grants, capital receipts and earmarked reserves will be used first, with the balance being met by external borrowing. The forecast shows that the Council will have to enter into borrowing in the year 2007/08.

	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000
Useable Capital Receipts	1,375	1 0	0	0
Earmarked Reserves	1,117	569	0	0
Borrowing	<u>0</u>	<u>1,178</u>	<u>1,639</u>	<u>1,160</u>
<b>TOTAL CAPITAL FINANCING</b>	<b><u>2,492</u></b>	<b><u>1,747</u></b>	<b><u>1,639</u></b>	<b><u>1,160</u></b>

Note 1 The use of capital receipts takes account of monies already received.

- 2.4 Further asset sales will occur in 2007/08 and subsequent years. Part of those future sales includes the impending housing stock transfer of the Council's remaining dwellings. Whilst it is considered prudent not to make assumptions about the use of future anticipated receipts, the generation of those receipts will give some scope to deal with emerging priorities and reduce the effects of borrowing.
- 2.5 The table below shows the impact of the proposed borrowing on the revenue budget and council tax. These amounts have been included in the revenue budget considered earlier.

	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	Full Year £000
Borrowing Requirement	0	1,178	1,639	1,160	N/A
Cumulative Impact on Revenue Budget	0	27	217	332	358
Band D Council Tax	N/A	£0.56	£4.43	£6.71	£7.24

### 3. PRUDENTIAL INDICATORS

- 3.1 Under the provisions of The Local Government Act 2003, from 1 April 2004, local authorities can now make their own decisions about how much they wish to borrow to pay for capital investment providing they assess the borrowing to be affordable, prudent and sustainable. In addition to complying with the Act they must comply with:
- (a) the Local Authorities (Capital Finance and Accounting) (England) Regulations 2003; and
  - (b) the Chartered Institute of Public Finance and Accountancy's (CIPFA's) Prudential Code for Capital Finance in Local Authorities.

3.2 The Code's objective is to ensure that when councils take decisions on capital investment proper consideration is given to the affordability of these plans in the light of the revenue budget position and future financial forecasts. To comply the Council must agree a number of targets and monitor performance against them. These targets are known as the "Prudential Indicators" and particular indicators will be used to separately assess the following areas:

- Management of capital expenditure
- Affordability
- Prudence
- Management of external debt
- Treasury Management

3.3 All of the above factors have been considered in the preparation of the revenue budget and an adequate provision has been made to support the borrowing required to fund the capital investment plans in 2007/08 and beyond. In addition, the Council's system of Business Case Appraisal provides a robust evaluation of investment proposals before they are formally approved.

3.4 The prudential indicators are designed to support and record local decision making. They are not designed or intended to be measures of comparative performance between one local authority and another. The indicators for 2007/2008 are shown later in this section.

#### **4. RESERVES AND BALANCES**

4.1 The Council's own annual expenditure is in excess of £49 million. On top of this it collects about £53 million of council taxes for other local authorities serving its residents and about £38 million of business rates for Government.

4.2 In order to manage its financial affairs soundly it needs to hold an appropriate level of reserves and balances. These allow it to:-

- (a) manage its cash flow economically and avoid borrowing pending receipt of income due during the year;
- (b) deal promptly and efficiently with emergencies if they occur;
- (c) take unforeseen opportunities to secure benefits that may arise during the year;
- (d) set money aside for known events, but where the timing or precise amount required is not yet certain; and
- (d) accumulate monies to meet costs which it would be unreasonable for taxpayers to meet in a single year.

4.3 The budget book shows the reserves and balances in hand at 1 April 2006 and how they will change based upon the revenue budget and capital investment plans set out in this report. Overall the position is shown below: -

	<b>1 April 2006</b>	<b>1 April 2007</b>	<b>1 April 2008</b>	<b>1 April 2009</b>	<b>1 April 2010</b>
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	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Earmarked Reserves	5,611	4,857	4,251	4,236	4,416
General Fund Balance	<u>4,062</u>	<u>3,344</u>	<u>3,194</u>	<u>3,144</u>	<u>3,144</u>
TOTAL	<u>9,673</u>	<u>8,201</u>	<u>7,445</u>	<u>7,380</u>	<u>7,560</u>

### **Earmarked Reserves**

- 4.4 A large part of the fall in earmarked reserves between April 2006 and April 2007 arises from their planned use to fund capital investment during 2006/07 and thus avoid the need to enter into external borrowing.

### **General Fund Balances**

- 4.6 The Council's General Fund Balance provides the resources necessary to meet unforeseen events and to avoid the costs of short-term borrowing pending receipt of income. Given the Council's overall level of spending it is considered that a sum of approximately £2.5 million, about 5% of its gross turnover, would be a prudent balance to maintain in the long term.

## **5. REPORT BY THE CHIEF FINANCIAL OFFICER**

- 5.1 The Local Government Act 2003 places a personal duty on an authority's "Chief Financial Officer" to make a report to Council about the robustness of the estimates made for the purposes of the council tax calculations and the adequacy of financial reserves and balances.
- 5.2 The Act also requires the Council to have regard to the report when it makes its budget and council tax decisions. The Chief Financial Officer considers that the estimates are robust and that the reserves and balances held are adequate.

## **6. COUNCIL TAXES**

- 6.1 The council tax requirement is the amount to be raised from council tax to finance the Council's budget proposals after allowing for all income including Government formula grant and the surplus on the council tax collection fund. The amount required from taxpayers for 2007/08 is £6,589,400, equivalent to a band D council tax of £135.90. This represents an annual household increase of £3.87 or 2.9% for the year.
- 6.2 To the Council's own tax the taxes of the Suffolk County Council, the Suffolk Police Authority and the Town and Parish Councils have to be added to arrive at the total tax in each Town or Parish area.
- 6.3 Council taxes for each parish/town council area is available on the Council's web-site at:- <http://www.suffolkcoastal.gov.uk>

**CAPITAL INVESTMENT 2006/07 TO 2011/12 - SUMMARY**

<b>Theme</b>	<b>2006/07 Revised £'000</b>	<b>2007/08 Original £'000</b>	<b>2007/08 Revised £'000</b>	<b>2008/09 Indicative £'000</b>	<b>2008/09 Revised £'000</b>	<b>2009/10 Indicative £'000</b>	<b>2010/11 Indicative £'000</b>	<b>2011/12 Indicative £'000</b>
COMMUNITY WELL-BEING	860	524	800	341	643	423	419	524
ECONOMY	0	0	0	0	5	9	0	10
HOUSING	152	355	142	355	509	339	348	359
NATURAL AND BUILT ENVIRONMENT	281	0	286	0	0	0	0	0
FISCAL AND DEMOCRATIC SERVICES								
ICT AND E-GOVERNMENT	761	120	200	120	160	210	70	90
CORPORATE ACTIVITIES	438	409	319	546	322	179	50	146
<b>TOTAL</b>	<b>2,492</b>	<b>1,408</b>	<b>1,747</b>	<b>1,362</b>	<b>1,639</b>	<b>1,160</b>	<b>887</b>	<b>1,129</b>

**Note** – All proposals are subject to business case appraisal with proposals costing £10,000 and over being considered by Cabinet Member.



Theme	2006/07 Revised £'000	2007/08 Original £'000	2007/08 Revised £'000	2008/09 Indicative £'000	2008/09 Revised £'000	2009/10 Indicative £'000	2010/11 Indicative £'000	2011/12 Indicative £'000
- Pavilion, Walton	0	0	0	0	10	0	0	0
- Victory Rd, Leiston	40	0	0	0	0	0	0	0
- Rendlesham	6	0	0	0	0	0	0	0
- Skateboard Park, Felixstowe	0	0	15	0	0	0	0	0
- Skateboard Park, Woodbridge	0	0	15	0	0	0	0	0
Less grant aid	<u>-40</u>	<u>-35</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>66</b>	<b>35</b>	<b>115</b>	<b>0</b>	<b>70</b>	<b>88</b>	<b>121</b>	<b>68</b>
Felixstowe South Seafront	299	68	0	0	0	0	0	0
Less external contributions	<u>-145</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>154</b>	<b>68</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Leisure Centres</b>								
- Leisure Card Scheme	10	0	0	0	0	0	0	0
- Felixstowe Leisure Centre								
- Windows	0	0	0	0	0	0	0	37
- Air Handling Unit	0	0	0	0	40	0	0	197
- Leiston Leisure Centre								
- Air Handling Plant	0	130	138	0	0	0	0	0
- Disinfection Plant	0	0	44	0	0	0	0	0
- Roofing	0	0	0	0	56	0	0	0
- Heating Plant	0	0	0	0	0	0	60	0
- Metalworks	0	0	0	0	0	10	0	0
-Deben Pool								
- Drainage/ Grey Water Scheme	107	0	0	0	0	0	0	0
- Filters	0	0	0	0	28	0	0	0
- Heating Plant	0	0	0	0	0	58	0	0
- Flat Roof/ Insulation/ Ventilation	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>47</u>	<u>0</u>
	<b>117</b>	<b>130</b>	<b>182</b>	<b>0</b>	<b>124</b>	<b>68</b>	<b>107</b>	<b>234</b>

Theme	2006/07 Revised £'000	2007/08 Original £'000	2007/08 Revised £'000	2008/09 Indicative £'000	2008/09 Revised £'000	2009/10 Indicative £'000	2010/11 Indicative £'000	2011/12 Indicative £'000
Arts Strategy Music Equipment	0	0	6	0	0	0	0	0
<b>Public Shelters</b>								
- Fort Green, Aldeburgh, Demolition	0	0	6	0	0	0	0	0
- Manwick Rd, Felixstowe	0	0	0	0	16	0	0	8
- Arwela Rd, Felixstowe	0	0	0	0	16	0	0	8
- Jubilee, Felixstowe	0	0	0	0	0	0	0	11
- Orford Rd, Felixstowe	0	0	0	0	0	0	0	28
- Long Shelter, Felixstowe	0	0	77	0	0	0	0	0
- Arcade, Felixstowe	0	0	0	0	0	8	0	0
- The Cage, Walton	0	0	0	0	4	0	0	0
- Jeffresons Well, Framlingham	0	0	0	0	0	0	0	0
	<b>0</b>	<b>0</b>	<b>83</b>	<b>0</b>	<b>36</b>	<b>8</b>	<b>0</b>	<b>55</b>

Scheme	2006/07 Revised £'000	2007/08 Original £'000	2007/08 Revised £'000	2008/09 Indicative £'000	2008/09 Revised £'000	2009/10 Indicative £'000	2010/11 Indicative £'000	2011/12 Indicative £'000
<b>Cemeteries</b>								
- New Provision	0	160	160	226	226	0	0	0
- Boundaries	0	17	17	0	0	0	0	0
- Leiston	0	0	49	0	0	0	0	0
- Chapel, Woodbridge	0	0	0	0	0	10	0	0
- Mortuary, Woodbridge	0	0	0	0	0	10	0	0
- Cemetery, Woodbridge	<u>0</u>	<u>0</u>	<u>10</u>	<u>0</u>	<u>0</u>	<u>10</u>	<u>0</u>	<u>0</u>
	<b>0</b>	<b>177</b>	<b>236</b>	<b>226</b>	<b>226</b>	<b>30</b>	<b>0</b>	<b>0</b>
<b>Decorative Lighting</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Footpaths</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Spa Pavilion</b>								
- Pre contract works	149	0	0	0	0	0	0	0
- Windows & Doors	0	0	0	0	0	0	15	0
- Curtain Walling	0	0	0	0	0	0	20	0
- Roof	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>17</u>	<u>0</u>	<u>62</u>
	<b>149</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17</b>	<b>35</b>	<b>62</b>
<b>Beach Huts / Chalets</b>								
- Bath Tap Electrics	0	0	10	0	0	0	0	0
- Bath Tap Stabilisation	0	0	0	0	50	0	0	0
- Bath Tap Roofs/ Balconies	0	0	0	0	0	37	0	0
- Bath Tap Windows	0	0	0	0	0	20	0	0
- Cliff House Electrics	0	0	10	0	0	0	0	0
- Cliff House Roofs/ Balconies	0	0	0	0	0	34	0	0
- Sizewell Huts	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>0</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>55</b>	<b>91</b>	<b>0</b>	<b>0</b>

Scheme	2006/07 Revised £'000	2007/08 Original £'000	2007/08 Revised £'000	2008/09 Indicative £'000	2008/09 Revised £'000	2009/10 Indicative £'000	2010/11 Indicative £'000	2011/12 Indicative £'000
<b>Cliff House</b>								
- Balcony	80	0	0	0	0	0	0	0
- Basement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15</u>	<u>0</u>
	<b>80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15</b>	<b>0</b>
<b>Total</b>	<b>860</b>	<b>524</b>	<b>800</b>	<b>341</b>	<b>643</b>	<b>423</b>	<b>419</b>	<b>524</b>

**CAPITAL INVESTMENT 2006/07 TO 2011/12 – ECONOMY**

<b>Scheme</b>	<b>2006/07 Revised £'000</b>	<b>2007/08 Original £'000</b>	<b>2007/08 Revised £'000</b>	<b>2008/09 Indicative £'000</b>	<b>2008/09 Revised £'000</b>	<b>2009/10 Indicative £'000</b>	<b>2010/11 Indicative £'000</b>	<b>2011/12 Indicative £'000</b>
Woodbridge Tourist Information Centre	0	0	0	0	5	0	0	10
Sizewell Beach Café	0	0	0	0	0	9	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>9</b>	<b>0</b>	<b>10</b>

**CAPITAL INVESTMENT 2006/07 TO 2011/12 - HOUSING**

<b>Scheme</b>	<b>2006/07 Revised £'000</b>	<b>2007/08 Original £'000</b>	<b>2007/08 Revised £'000</b>	<b>2008/09 Indicative £'000</b>	<b>2008/09 Revised £'000</b>	<b>2009/10 Indicative £'000</b>	<b>2010/11 Indicative £'000</b>	<b>2011/12 Indicative £'000</b>
Private Sector Renewal	200	229	300	229	413	240	246	253
Less: repayments	-30	0	-30	0	-30	-30	-30	-30
Less: grant aid	<u>-150</u>	<u>0</u>	<u>-254</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	20	229	16	229	383	210	216	223
Disabled Facilities	329	316	404	316	404	404	404	404
Less: contributions	0	0	-36	0	-36	-33	-30	-26
Less: grant aid	<u>-197</u>	<u>-190</u>	<u>-242</u>	<u>-190</u>	<u>-242</u>	<u>-242</u>	<u>-242</u>	<u>-242</u>
	132	126	126	126	126	129	132	136
<b>Total</b>	<b>152</b>	<b>355</b>	<b>142</b>	<b>355</b>	<b>509</b>	<b>339</b>	<b>348</b>	<b>359</b>

**CAPITAL INVESTMENT 2006/07 TO 2011/12 – NATURAL AND BUILT ENVIRONMENT**

<b>Scheme</b>	<b>2006/07 Revised £'000</b>	<b>2007/08 Original £'000</b>	<b>2007/08 Revised £'000</b>	<b>2008/09 Indicative £'000</b>	<b>2008/09 Revised £'000</b>	<b>2009/10 Indicative £'000</b>	<b>2010/11 Indicative £'000</b>	<b>2011/12 Indicative £'000</b>
Coast Protection								
Felixstowe Emergency Works	364	0	0	0	0	0	0	0
Felixstowe Emergency Works Ph. 2	130	0	0	0	0	0	0	0
Cobbolds to Landguard Point Strategy	60	0	0	0	0	0	0	0
Thorpeness to Hollesley Study	68	0	0	0	0	0	0	0
Thorpeness to Hollesley Phase 2 Study	0	0	22	0	0	0	0	0
Central Felixstowe Project Appraisal	0	0	100	0	0	0	0	0
Dunwich	0	0	15	0	0	0	0	0
Cobbolds Point	113	500	0	500	0	0	0	0
Manor End Groyne Replacement	175	0	7,090	0	0	0	0	0
Central Felixstowe Groyne Replacement	0	0	100	0	0	8,370	0	0
East Lane, Bawdsey	21	450	0	0	0	0	0	0
Shoreline Management Plan Reviews	<u>50</u>	<u>60</u>	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Gross costs</b>	<b>981</b>	<b>1,010</b>	<b>7,387</b>	<b>500</b>	<b>0</b>	<b>8,370</b>	<b>0</b>	<b>0</b>
Less DEFRA grant aid	<u>-981</u>	<u>-1,010</u>	<u>-7,372</u>	<u>-500</u>	<u>0</u>	<u>-8,370</u>	<u>0</u>	<u>0</u>
Net costs of Coast Protection Works	<b>0</b>	<b>0</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Recycling Vehicles and Equipment	329	50	321	0	0	0	0	0
Less grant aid	<u>-48</u>	<u>-50</u>	<u>-50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>281</b>	<b>0</b>	<b>271</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>281</b>	<b>0</b>	<b>286</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CAPITAL INVESTMENT 2006/07 TO 2011/12 – FISCAL AND DEMOCRATIC SERVICES  
(ICT AND E-GOVERNMENT)**

<b>Scheme</b>	<b>2006/07 Revised £'000</b>	<b>2007/08 Original £'000</b>	<b>2007/09 Revised £'000</b>	<b>2008/09 Indicative £'000</b>	<b>2008/09 Revised £'000</b>	<b>2009/10 Indicative £'000</b>	<b>2010/11 Indicative £'000</b>	<b>2011/12 Indicative £'000</b>
PC Replacement Programme	54	60	60	70	70	70	70	70
Document Image Processing	12	0	0	0	0	0	0	0
E-Government Developments	199	0	0	0	0	0	0	0
CRM	100	0	60	0	40	40	0	0
Minor System Improvements	55	50	50	50	50	0	0	0
Members Services	0	10	10	0	0	0	0	0
Academy Server	49	0	0	0	0	0	0	0
Navision Upgrade	0	0	20	0	0	0	0	20
Licensing Software	20	0	0	0	0	0	0	0
Port Heath IMS	250	0	0	0	0	0	0	0
Port Health Recovery	22	0	0	0	0	0	0	0
Server Replacements	0	0	0	0	0	100	0	0
<b>Total</b>	<b>761</b>	<b>120</b>	<b>200</b>	<b>120</b>	<b>160</b>	<b>210</b>	<b>70</b>	<b>90</b>

**CAPITAL INVESTMENT 2006/07 TO 2011/12 – FISCAL AND DEMOCRATIC SERVICES  
(CORPORATE ACTIVITIES)**

<b>Scheme</b>	<b>2006/07 Revised £'000</b>	<b>2007/08 Original £'000</b>	<b>2007/08 Revised £'000</b>	<b>2008/09 Indicative £'000</b>	<b>2008/09 Revised £'000</b>	<b>2009/10 Indicative £'000</b>	<b>2010/11 Indicative £'000</b>	<b>2011/12 Indicative £'000</b>
Property Efficiency Review	0	0	75	0	50	0	0	0
Disability Discrimination Act Works/ Access	81	73	48	0	0	0	0	0
Design Fees / Feasibility Studies	8	10	10	10	10	10	10	10
Replacement of Equipment		20	0	20	0	0	0	0
- Cash Counting Machine	4	0	0	0	0	0	0	5
- Microfilm Scanners	13	0	0	0	0	0	0	0
- Enveloping Machine	0	0	60	0	0	0	0	0
- Folding Machine	0	0	5	0	0	0	0	0
- Perforator	0	0	0	0	5	0	0	0
Melton Hill Works								
- Eastholme Structural	0	0	0	0	5	0	0	0
- Lift Upgrade	0	0	0	0	25	0	0	0
- Water Supplies	0	0	10	0	10	0	0	0
- Heating Plant	0	0	0	0	0	46	0	0
- Car Park	0	0	0	0	0	31	0	0
- Roofs	1	0	0	0	0	30	0	0
- Alterations	104	0	30	0	30	30	30	30
- Fire Safety	124	0	0	0	0	0	0	0
Felixstowe Reporting Centre	0	0	0	130	130	0	0	0
Ufford Depot	3	0	61	0	10	0	0	53

Scheme	2006/07 Revised £'000	2007/08 Original £'000	2007/08 Revised £'000	2008/09 Indicative £'000	2008/09 Revised £'000	2009/10 Indicative £'000	2010/11 Indicative £'000	2011/12 Indicative £'000
Leiston Offices	84	0	0	0	0	22	0	0
Asbestos Safety	8	0	10	0	10	10	10	10
Garages								
- Edwin Avenue, Woodbridge	0	0	0	0	0	0	0	14
- Hall Farm Rd, Melton	0	0	0	0	0	0	0	8
- Asbestos	0	0	0	0	0	0	0	8
- King Georges Ave, Leiston	0	0	0	0	0	0	0	8
Cedar House, Woodbridge	0	0	10	0	0	0	0	0
Laydens, Felixstowe	0	0	0	0	15	0	0	0
91 Undercliff Rd – Flat Roof	0	0	0	0	22	0	0	0
Fire Safety – Undercliff Rd	8	0	0	0	0	0	0	0
Fire Safety – Leiston Former Offices	0	0	0	0	0	0	0	0
Minor Essential Works <£10k	0	108	0	63	0	0	0	0
Essential Improvements	0	198	0	323	0	0	0	0
<b>Total</b>	<b>438</b>	<b>409</b>	<b>319</b>	<b>546</b>	<b>322</b>	<b>179</b>	<b>50</b>	<b>146</b>

## PRUDENTIAL INDICATORS

### 1. Background

1.1 Under the provisions of The Local Government Act 2003, local authorities are able to make their own decisions about how much they wish to borrow to pay for capital investment providing they assess the borrowing to be affordable, prudent and sustainable. In addition to complying with the Act they must comply with:

- (a) the Local Authorities (Capital Finance and Accounting) (England) Regulations 2003; and
- (b) the Chartered Institute of Public Finance and Accountancy's (CIPFA's) Prudential Code for Capital Finance in Local Authorities.

1.2 The Code's objective is to ensure that when councils take decisions on capital investment proper consideration is given to the affordability of these plans in the light of the revenue budget position and future financial forecasts. To comply the Council must agree a number of targets and monitor performance against them. These targets are known as the "Prudential Indicators" and particular indicators will be used to separately assess the following areas:

- Management of capital expenditure
- Affordability
- Prudence
- Management of external debt
- Treasury Management

1.2 All of the above factors have been considered in the preparation of the revenue budget and an adequate provision has been made to support the borrowing required to fund the capital investment plans in 2007/08 and beyond. In addition, the Council's system of Business Case Appraisal provides a robust evaluation of investment proposals before they are formally approved.

1.3 The prudential indicators are designed to support and record local decision making. They are not designed or intended to be measures of comparative performance between one local authority and another. The indicators for 2007/2008 are shown below.

### 2. MANAGEMENT OF CAPITAL EXPENDITURE

2.1 In order to ensure that its capital investment plans are affordable the Council needs to be satisfied that it makes reasonable estimates of the level of capital expenditure to be incurred. The following indicator is an assessment of the forward capital programme.

Indicator 1	2007/08 Budget £000	2008/09 Indicative £000	2009/10 Indicative £000
Capital Investment	9,631	1,947	9,835
Less: Grant	<u>-7,884</u>	<u>-308</u>	<u>-8,675</u>
Net Cost	<u>1,747</u>	<u>1,639</u>	<u>1,160</u>
Financed By:			
Usable Receipts	298	0	0
Earmarked Reserves	271	0	0
Borrowing	<u>1,178</u>	<u>1,639</u>	<u>1,160</u>
	<u>1,747</u>	<u>1,639</u>	<u>1,160</u>

- 2.2 The future development of the Council's Medium Term Financial Strategy later this year will include a review of capital investment requirements. This will need to take into account any new investment essential to deliver the Council's priorities including for example measures to support improved environmental management in the district. This and other issues may result in changes to the approved programme, and may also affect the indicators set out below. If they do, the position will need to be reconsidered by Cabinet and Council.

### 3. AFFORDABILITY

- 3.1 The fundamental objective in the consideration of affordability of the capital investment plans is to ensure that the proposed investment is sustainable throughout the period under review, which must cover at least three years from 2007/2008 onwards. Indeed, the capital investment plans have been drafted through to and including 2011/12 for the purposes of strengthening the planning of the revenue budget. Affordability can be judged by the impact of the capital investment plans on the revenue budget and on Council Tax levels.
- 3.2 In considering the affordability of the plans it is necessary to consider all of the resources currently available, together with those estimated to be available during the programme period.
- 3.3 The net revenue stream within the following indicator comes directly from the Consolidated Revenue Account of the Council and represents the amount to be met from Central Government and Local Taxpayers. The indicator, as prescribed, produces a negative figure for the Council because over the period under consideration investment income exceeds borrowing costs. In order to make the indicator more meaningful a second indicator has been produced which excludes the effect of investment income.

#### Estimate of ratio of financing costs to net revenue stream

<b>Indicator 2</b>	<b>2007/08 Budget %</b>	<b>2008/09 Indicative %</b>	<b>2009/10 Indicative %</b>
Estimate of ratio of Financing costs to net revenue stream (net of investment income)	-4.07	-1.74	-0.94
Estimate of ratio of Financing costs to net revenue stream (excluding investment income)	0.19	1.47	2.19

- 3.4 The costs of temporary borrowing are included within the figures below.

#### Estimate of Incremental Impact of Capital Investment Decisions on Council Tax

<b>Indicator 3</b>	<b>2007/08 Budget £000</b>	<b>2008/09 Indicative £000</b>	<b>2009/10 Indicative £000</b>
Estimate of the incremental impact of capital investment on Council Tax	27	217	332
Expressed as a proportion of tax on Band D property	£0.56	£4.43	£6.71

#### 4. PRUDENCE

- 4.1 The Council is required to use a prescribed formula to calculate a **Capital Financing Requirement**. This equates to the underlying need to borrow for a capital purpose. In accordance with best professional practice the Council does not associate borrowing with particular items or types of expenditure. At any given point in time there are a number of different cashflows, both capital and revenue which can be either positive or negative which make up the overall cashflow position of the Council. As a consequence external borrowing may arise because of the overall financial transactions of the Council and not merely capital expenditure.
- 4.2 The estimates below represent the underlying end of year capital financing requirement of the Council for future years. It takes account of both the borrowing requirement and the minimum revenue provision for debt repayment:

<b>Indicator 4</b>	<b>2007/08 Budget £000</b>	<b>2008/09 Indicative £000</b>	<b>2009/10 Indicative £000</b>
Capital Financing Requirement	1,154	2,714	3,742

#### 5. MANAGEMENT OF EXTERNAL DEBT

- 5.1 It is recommended that the Council approve the following **Authorised Limits** for its total external debt gross of investments for the next three financial years. The limits proposed are consistent with current commitments, existing plans and the previously approved capital investment plans. In assessing these limits, risk analysis has been undertaken together with estimates of the overall cashflow requirements of the Council. The limits include both the amounts necessary to fund the Capital Financing Requirement and any temporary borrowing pending receipt of income such as council tax or business rate instalments.

<b>Indicator 5</b>	<b>2007/08 Budget £000</b>	<b>2008/09 Indicative £000</b>	<b>2009/10 Indicative £000</b>
Authorised Limit for External Debt	8,200	10,100	11,600

- 5.2 The Council is also required to specify an **Operational Boundary** for external debt which should be based on the most likely scenario, but not a worst case scenario as is the case with the Authorised Limit. It is recognised within the guidance that this limit may be breached occasionally due to variations in cashflow. However, a regular trend above this limit would not be acceptable and would lead to further investigation and further action as appropriate.

<b>Indicator 6</b>	<b>2007/08 Budget £000</b>	<b>2008/09 Indicative £000</b>	<b>2009/10 Indicative £000</b>
Operational Boundary	1,700	3,400	4,500

#### 6. TREASURY MANAGEMENT

- 6.1 As the Council makes the transition from being debt-free it will initially have a relatively small debt. As a consequence it is recommended that the Council sets an **Upper Limit on Fixed Interest Rate Exposures** for 2007/2008, 2008/2009 and 2009/2010 which allows all debt to be at a fixed rate especially if long term rates are attractive.

<b>Indicator 7</b>	<b>2007/08 Budget</b>	<b>2008/09 Indicative</b>	<b>2009/10 Indicative</b>
Upper percentage limit on debt outstanding at fixed rates	100%	100%	100%

- 6.2 The Council is also required to set an **Upper Limit on Variable Interest Rate Exposures** and to retain flexibility it is considered prudent to set a limit which allows all of the Authorised Limit to be borrowed at a variable rate. Although it is likely that borrowings will be at fixed rates there is a danger that with such limited borrowings market conditions may not be attractive when borrowing is considered necessary and a short term variable rate may be the preferred option.

<b>Indicator 8</b>	<b>2007/08 Budget</b>	<b>2008/09 Indicative</b>	<b>2009/10 Indicative</b>
Upper percentage limit on debt outstanding at variable rates	100%	100%	100%

- 6.3 Any organisation undertaking borrowing needs to ensure that the **maturity structure of its borrowings** is both prudent and affordable. As the Council will soon beginning to borrow in a limited way it is likely that 100% of its borrowings will mature in the periods specified below. As debt increases over the coming years the Council will need to have regard to the maturity profile of its borrowings.

<b>Indicator 9</b>		
<b>Amount of projected borrowing at fixed interest rates maturing in each period as a percentage of total borrowing at fixed interest rates</b>		
<b>Maturity Profile</b>	<b>Lower Limit</b>	<b>Upper Limit</b>
Under 12 months	0%	100%
Over 12 months and within 24 months	0%	100%
Over 24 months and within 5 years	0%	100%
Over 5 years and within 10 years	0%	100%
10 years and above	0%	100%

- 6.4 For many years the Council has benefited enormously by taking a long term view on interest rates and **invested sums for periods longer than 364 days** which has subsequently proven to be a sound judgement in the overall management of the Council's finances. Where appropriate the Council may wish to continue investing sums beyond one year but as the sums available for investment reduce, opportunities will become less and less.

<b>Indicator 10</b>	<b>2007/08 Budget £000</b>	<b>2008/09 Indicative £000</b>	<b>2009/10 Indicative £000</b>
Total principal sums invested for periods longer than 364 days	2,000	2,000	2,000

# **REVENUE BUDGET**

**2007/2008**



# **GRAND SUMMARY**

**2007/2008**



**Budget Book - BVPP Strategy Analysis**



<b>Actual 2005/2006</b>	<b>Description</b>	<b>Original 2006/2007</b>	<b>Revised 2006/2007</b>	<b>Original 2007/2008</b>	<b>Forecast 2008/2009</b>	<b>Planned 2009/2010</b>
4,532,396	Community Well Being	5,099,500	5,041,800	4,922,100	4,965,100	4,977,400
520,928	Economy	436,400	227,000	129,900	-72,500	-49,900
2,137,302	Housing	2,090,000	2,429,800	2,384,500	2,625,700	2,517,000
4,883,474	Natural and Built Environment	5,536,600	5,413,400	6,183,700	6,593,300	6,946,200
0	Housing Revenue Account	0	0	0	0	0
0	Rural Issues	0	0	0	0	0
707,602	Fiscal and Democratic Services	740,100	790,600	805,500	1,602,600	2,515,600
0	Support Services	0	0	0	0	0
<b>12,781,702</b>	<b>Suffolk Coastal District Council</b>	<b>13,902,600</b>	<b>13,902,600</b>	<b>14,425,700</b>	<b>15,714,200</b>	<b>16,906,300</b>



# **COMMUNITY WELL BEING SERVICE BUDGETS**

**2007/2008**





Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
55,573	Community Safety	74,500	76,300	87,000	105,400	108,000
49,694	Emergency Planning	59,500	48,200	50,200	51,500	52,700
-57,532	Licensing	10,400	18,600	55,700	63,400	68,300
277,107	Concessionary Travel	652,900	662,800	836,400	857,700	879,200
47,150	Revenue Grants	56,900	86,800	69,600	69,600	69,600
392,981	Food and Safety	371,500	404,700	444,500	459,700	467,700
250,794	Port Health	256,300	513,300	262,300	229,000	235,200
121,607	Street Furniture	134,600	134,800	194,300	106,800	109,100
482,091	Public Conveniences	466,800	415,800	422,000	425,400	436,400
1,431,311	Indoor Leisure	1,455,900	1,029,900	1,052,700	1,071,400	1,027,900
120,137	Leisure Development	149,000	147,800	175,600	181,900	183,900
830,766	Outdoor Leisure	870,300	811,300	787,300	854,400	842,600
435,335	Theatre/Arts	440,900	394,000	384,500	388,900	396,800
95,382	Capital Grants	100,000	297,500	100,000	100,000	100,000
<b>4,532,396</b>	<b>Community Well Being</b>	<b>5,099,500</b>	<b>5,041,800</b>	<b>4,922,100</b>	<b>4,965,100</b>	<b>4,977,400</b>





Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
1,901,157	Employee Expenses	2,007,300	2,101,900	2,329,400	2,305,900	2,306,400
201,472	Premises Expenses	197,500	241,400	207,700	213,100	220,600
59,952	Transport Expenses	56,600	62,200	64,000	65,000	62,900
1,059,147	Supplies and Services	917,300	1,291,100	814,400	899,700	911,200
2,111,122	Third Party Payments	2,216,200	2,231,500	2,261,000	2,271,100	2,293,200
254,371	Transfer Payments	638,700	635,900	807,300	827,500	848,200
<b>5,587,221</b>	<b>Expenditure</b>	<b>6,033,600</b>	<b>6,564,000</b>	<b>6,483,800</b>	<b>6,582,300</b>	<b>6,642,500</b>
	<b>Income</b>					
-2,446,972	Customer & Client Receipts	-2,419,800	-2,491,900	-2,520,600	-2,599,400	-2,653,200
-375,238	Grants & Contributions	-263,100	-494,800	-205,200	-192,200	-125,600
-30,901	Recharges	-29,200	-29,200	-25,100	-22,200	-21,000
<b>-2,853,112</b>	<b>Income</b>	<b>-2,712,100</b>	<b>-3,015,900</b>	<b>-2,750,900</b>	<b>-2,813,800</b>	<b>-2,799,800</b>
<b>2,734,110</b>	<b>Direct Expenditure and Income</b>	<b>3,321,500</b>	<b>3,548,100</b>	<b>3,732,900</b>	<b>3,768,500</b>	<b>3,842,700</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
84,270	Direct Support Services	78,700	86,400	95,800	99,200	101,600
124,940	Departmental Support Services	118,000	119,300	126,000	130,600	133,100
62,059	Financial Support Services	67,600	81,300	85,100	85,500	86,500
134,600	Professional Support Services	141,900	152,900	169,700	167,000	168,300
114,038	Office Support Services	124,200	164,200	47,900	47,400	48,300
162,300	Corporate Support Services	136,300	158,300	176,400	178,600	171,600
0	DSO Support Services	0	0	0	0	0
<b>682,207</b>	<b>Charges from/to Other Services</b>	<b>666,700</b>	<b>762,400</b>	<b>700,900</b>	<b>708,300</b>	<b>709,400</b>
<b>682,207</b>	<b>Overheads</b>	<b>666,700</b>	<b>762,400</b>	<b>700,900</b>	<b>708,300</b>	<b>709,400</b>
<b>3,416,317</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>3,988,200</b>	<b>4,310,500</b>	<b>4,433,800</b>	<b>4,476,800</b>	<b>4,552,100</b>
	<b>Notional Capital Charges</b>					
1,116,079	Capital Financing	1,111,300	731,300	488,300	488,300	425,300
<b>1,116,079</b>	<b>Notional Capital Charges</b>	<b>1,111,300</b>	<b>731,300</b>	<b>488,300</b>	<b>488,300</b>	<b>425,300</b>
<b>4,532,396</b>	<b>Community Well Being</b>	<b>5,099,500</b>	<b>5,041,800</b>	<b>4,922,100</b>	<b>4,965,100</b>	<b>4,977,400</b>

## COMMUNITY SAFETY

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	47,600
Provision for pay awards, changes in other employee expenses and price increases.	8,600
	<hr/>
Direct Expenditure and Income 2007/2008	<u>56,200</u>

Budget Book - Division/Group Analysis



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COM A

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Community Safety</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
73,511	Employee Expenses	78,500	76,700	86,700	87,700	89,900
0	Premises Expenses	0	0	0	0	0
3,741	Transport Expenses	2,900	5,500	5,600	5,600	5,600
92,788	Supplies and Services	20,800	106,400	20,900	20,900	20,900
<b>170,039</b>	<b>Expenditure</b>	<b>102,200</b>	<b>188,600</b>	<b>113,200</b>	<b>114,200</b>	<b>116,400</b>
	<b>Income</b>					
0	Customer & Client Receipts	0	-300	0	0	0
-143,719	Grants & Contributions	-54,600	-140,100	-57,000	-41,000	-41,000
<b>-143,719</b>	<b>Income</b>	<b>-54,600</b>	<b>-140,400</b>	<b>-57,000</b>	<b>-41,000</b>	<b>-41,000</b>
<b>26,320</b>	<b>Direct Expenditure and Income</b>	<b>47,600</b>	<b>48,200</b>	<b>56,200</b>	<b>73,200</b>	<b>75,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
1,600	Direct Support Services	2,300	1,300	1,800	2,000	2,000
9,500	Departmental Support Services	8,400	8,700	10,000	10,400	10,600
1,100	Financial Support Services	2,400	2,200	2,400	2,500	2,600
10,000	Professional Support Services	7,000	9,100	9,600	10,300	10,600
1,353	Office Support Services	1,000	300	300	300	300
5,700	Corporate Support Services	5,800	6,500	6,700	6,700	6,500
<b>29,253</b>	<b>Charges from/to Other Services</b>	<b>26,900</b>	<b>28,100</b>	<b>30,800</b>	<b>32,200</b>	<b>32,600</b>
<b>29,253</b>	<b>Overheads</b>	<b>26,900</b>	<b>28,100</b>	<b>30,800</b>	<b>32,200</b>	<b>32,600</b>
<b>55,573</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>74,500</b>	<b>76,300</b>	<b>87,000</b>	<b>105,400</b>	<b>108,000</b>
<b>55,573</b>	<b>Community Safety</b>	<b>74,500</b>	<b>76,300</b>	<b>87,000</b>	<b>105,400</b>	<b>108,000</b>

## EMERGENCY PLANNING

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	41,900
Provision for pay awards, changes in other employee expenses and price increases.	1,100
	<hr/>
Direct Expenditure and Income 2007/2008	<u>43,000</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Emergency Planning</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
41,392	Employee Expenses	7,100	7,400	7,400	7,600	7,800
0	Premises Expenses	0	0	0	0	0
3,069	Transport Expenses	0	0	0	0	0
187	Supplies and Services	600	1,000	600	600	600
8,203	Third Party Payments	34,200	33,800	35,000	36,000	37,000
<b>52,851</b>	<b>Expenditure</b>	<b>41,900</b>	<b>42,200</b>	<b>43,000</b>	<b>44,200</b>	<b>45,400</b>
	<b>Income</b>					
-1,136	Customer & Client Receipts	0	-1,000	0	0	0
-20,637	Grants & Contributions	0	0	0	0	0
<b>-21,774</b>	<b>Income</b>	<b>0</b>	<b>-1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>31,077</b>	<b>Direct Expenditure and Income</b>	<b>41,900</b>	<b>41,200</b>	<b>43,000</b>	<b>44,200</b>	<b>45,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
3,600	Direct Support Services	3,600	500	700	700	700
600	Departmental Support Services	0	0	0	0	0
2,331	Financial Support Services	1,800	5,600	5,600	5,700	5,700
3,300	Professional Support Services	3,500	0	0	0	0
1,968	Office Support Services	2,600	900	900	900	900
6,800	Corporate Support Services	6,100	0	0	0	0
<b>18,599</b>	<b>Charges from/to Other Services</b>	<b>17,600</b>	<b>7,000</b>	<b>7,200</b>	<b>7,300</b>	<b>7,300</b>
<b>18,599</b>	<b>Overheads</b>	<b>17,600</b>	<b>7,000</b>	<b>7,200</b>	<b>7,300</b>	<b>7,300</b>
<b>49,676</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>59,500</b>	<b>48,200</b>	<b>50,200</b>	<b>51,500</b>	<b>52,700</b>
	<b>Notional Capital Charges</b>					
18	Capital Financing	0	0	0	0	0
<b>18</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>49,694</b>	<b>Emergency Planning</b>	<b>59,500</b>	<b>48,200</b>	<b>50,200</b>	<b>51,500</b>	<b>52,700</b>

## LICENSING

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	-107,400
Provision for pay awards, changes in other employee expenses and price increases.	600
Increased resource requirement to respond to new responsibilities under Gambling Act 2005.	15,400
Increase in licensing income including new responsibilities under Gambling Act 2005.	-23,000
Transfer of licensing staff from Central Services.	79,400
	<hr/>
Direct Expenditure and Income 2007/2008	<u>-35,000</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Licensing</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
7,574	Employee Expenses	9,600	500	101,300	106,100	111,300
125	Premises Expenses	0	0	0	0	0
1,452	Transport Expenses	2,000	0	1,000	1,000	1,000
10,375	Supplies and Services	3,600	8,400	7,400	7,400	7,400
3,100	Third Party Payments	3,200	3,100	3,300	2,800	2,900
<b>22,626</b>	<b>Expenditure</b>	<b>18,400</b>	<b>12,000</b>	<b>113,000</b>	<b>117,300</b>	<b>122,600</b>
	<b>Income</b>					
-198,627	Customer & Client Receipts	-125,800	-163,000	-148,000	-149,000	-150,000
-650	Grants & Contributions	0	0	0	0	0
<b>-199,277</b>	<b>Income</b>	<b>-125,800</b>	<b>-163,000</b>	<b>-148,000</b>	<b>-149,000</b>	<b>-150,000</b>
<b>-176,651</b>	<b>Direct Expenditure and Income</b>	<b>-107,400</b>	<b>-151,000</b>	<b>-35,000</b>	<b>-31,700</b>	<b>-27,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
23,200	Direct Support Services	17,000	19,500	21,400	22,300	22,900
5,100	Departmental Support Services	3,900	6,700	8,000	8,700	9,000
3,607	Financial Support Services	1,200	17,600	14,600	15,100	15,200
16,600	Professional Support Services	17,500	5,700	11,400	13,700	13,900
68,600	Office Support Services	78,200	116,600	9,400	9,600	9,900
0	Corporate Support Services	0	0	22,400	22,200	21,300
<b>117,107</b>	<b>Charges from/to Other Services</b>	<b>117,800</b>	<b>166,100</b>	<b>87,200</b>	<b>91,600</b>	<b>92,200</b>
<b>117,107</b>	<b>Overheads</b>	<b>117,800</b>	<b>166,100</b>	<b>87,200</b>	<b>91,600</b>	<b>92,200</b>
<b>-59,545</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>10,400</b>	<b>15,100</b>	<b>52,200</b>	<b>59,900</b>	<b>64,800</b>
	<b>Notional Capital Charges</b>					
2,013	Capital Financing	0	3,500	3,500	3,500	3,500
<b>2,013</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>
<b>-57,532</b>	<b>Licensing</b>	<b>10,400</b>	<b>18,600</b>	<b>55,700</b>	<b>63,400</b>	<b>68,300</b>

## CONCESSIONARY TRAVEL

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	626,000
Additional costs of free travel scheme following results of usage data.	165,700
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Direct Expenditure and Income 2007/2008	<u>791,700</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Concessionary Travel</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
668	Supplies and Services	3,200	600	600	700	700
0	Third Party Payments	0	0	0	0	0
254,371	Transfer Payments	638,700	635,900	807,300	827,500	848,200
<b>255,039</b>	<b>Expenditure</b>	<b>641,900</b>	<b>636,500</b>	<b>807,900</b>	<b>828,200</b>	<b>848,900</b>
	<b>Income</b>					
-14,643	Customer & Client Receipts	-15,900	-15,900	-16,200	-16,500	-16,800
<b>-14,643</b>	<b>Income</b>	<b>-15,900</b>	<b>-15,900</b>	<b>-16,200</b>	<b>-16,500</b>	<b>-16,800</b>
<b>240,397</b>	<b>Direct Expenditure and Income</b>	<b>626,000</b>	<b>620,600</b>	<b>791,700</b>	<b>811,700</b>	<b>832,100</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
28,253	Direct Support Services	24,400	38,200	40,700	41,800	42,900
4,200	Departmental Support Services	2,500	4,000	4,000	4,200	4,200
200	Financial Support Services	0	0	0	0	0
0	Professional Support Services	0	0	0	0	0
4,057	Office Support Services	0	0	0	0	0
<b>36,710</b>	<b>Charges from/to Other Services</b>	<b>26,900</b>	<b>42,200</b>	<b>44,700</b>	<b>46,000</b>	<b>47,100</b>
<b>36,710</b>	<b>Overheads</b>	<b>26,900</b>	<b>42,200</b>	<b>44,700</b>	<b>46,000</b>	<b>47,100</b>
<b>277,107</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>652,900</b>	<b>662,800</b>	<b>836,400</b>	<b>857,700</b>	<b>879,200</b>
<b>277,107</b>	<b>Concessionary Travel</b>	<b>652,900</b>	<b>662,800</b>	<b>836,400</b>	<b>857,700</b>	<b>879,200</b>

## REVENUE GRANTS

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	56,900
Transfer of revenue grant from Homelessness.	12,700
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Direct Expenditure and Income 2007/2008	<u>69,600</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Revenue Grants</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
46,950	Supplies and Services	56,900	86,800	69,600	69,600	69,600
<b>46,950</b>	<b>Expenditure</b>	<b>56,900</b>	<b>86,800</b>	<b>69,600</b>	<b>69,600</b>	<b>69,600</b>
	<b>Income</b>					
0	Grants & Contributions	0	0	0	0	0
<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>46,950</b>	<b>Direct Expenditure and Income</b>	<b>56,900</b>	<b>86,800</b>	<b>69,600</b>	<b>69,600</b>	<b>69,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Departmental Support Services	0	0	0	0	0
200	Financial Support Services	0	0	0	0	0
<b>200</b>	<b>Charges from/to Other Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>200</b>	<b>Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>47,150</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>56,900</b>	<b>86,800</b>	<b>69,600</b>	<b>69,600</b>	<b>69,600</b>
<b>47,150</b>	<b>Revenue Grants</b>	<b>56,900</b>	<b>86,800</b>	<b>69,600</b>	<b>69,600</b>	<b>69,600</b>

## FOOD AND SAFETY

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	270,900
Provision for pay awards, changes in other employee expenses and price increases.	51,100
Fall-out of Safer Food Better Business FSA project (one-off project completed during 06/07).	12,900
	<hr/>
Direct Expenditure and Income 2007/2008	<u>334,900</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Food and Safety</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
293,319	Employee Expenses	278,400	305,600	329,600	338,900	348,700
2,438	Premises Expenses	5,800	7,000	0	0	0
17,842	Transport Expenses	18,200	18,400	18,700	19,000	19,300
26,158	Supplies and Services	77,400	102,300	21,400	22,000	22,100
204	Third Party Payments	0	0	0	0	0
<b>339,961</b>	<b>Expenditure</b>	<b>379,800</b>	<b>433,300</b>	<b>369,700</b>	<b>379,900</b>	<b>390,100</b>
	<b>Income</b>					
-15,482	Customer & Client Receipts	-11,800	-12,800	-11,700	-11,900	-12,100
-37,656	Grants & Contributions	-97,100	-123,000	-23,100	-23,700	-24,200
<b>-53,139</b>	<b>Income</b>	<b>-108,900</b>	<b>-135,800</b>	<b>-34,800</b>	<b>-35,600</b>	<b>-36,300</b>
<b>286,823</b>	<b>Direct Expenditure and Income</b>	<b>270,900</b>	<b>297,500</b>	<b>334,900</b>	<b>344,300</b>	<b>353,800</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
16,217	Direct Support Services	5,500	14,700	16,100	19,800	20,300
16,982	Departmental Support Services	17,300	14,400	15,000	15,500	15,700
5,240	Financial Support Services	6,500	4,100	4,600	4,700	4,700
8,500	Professional Support Services	10,700	14,900	15,800	15,800	16,000
10,719	Office Support Services	12,800	9,100	7,400	7,200	7,200
48,500	Corporate Support Services	47,800	50,000	50,700	52,400	50,000
<b>106,158</b>	<b>Charges from/to Other Services</b>	<b>100,600</b>	<b>107,200</b>	<b>109,600</b>	<b>115,400</b>	<b>113,900</b>
<b>106,158</b>	<b>Overheads</b>	<b>100,600</b>	<b>107,200</b>	<b>109,600</b>	<b>115,400</b>	<b>113,900</b>
<b>392,981</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>371,500</b>	<b>404,700</b>	<b>444,500</b>	<b>459,700</b>	<b>467,700</b>
<b>392,981</b>	<b>Food and Safety</b>	<b>371,500</b>	<b>404,700</b>	<b>444,500</b>	<b>459,700</b>	<b>467,700</b>

## PORT HEALTH

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	44,100
Provision for pay awards, changes in other employee expenses and price increases.	16,900
Increased income for the recovery of costs of testing high risk non-animal origin products and organic certification.	-45,000
Additional three Port Health Assistant posts to maintain required service delivery.	84,400
Additional temporary post to cover long term sick leave phased return to full time duties.	25,100
Increase in qualification training.	1,700
Recharges to third parties for staff seconded to external projects.	-6,000
Reduction on contribution to Products of Animal Origin reserve.	-73,800
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Direct Expenditure and Income 2007/2008	<u>47,400</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Port Health</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
1,367,235	Employee Expenses	1,438,600	1,525,600	1,607,900	1,562,300	1,607,900
84,664	Premises Expenses	87,200	110,000	97,300	99,200	101,100
28,439	Transport Expenses	27,700	29,500	30,000	30,600	31,100
721,643	Supplies and Services	610,800	612,600	541,400	628,600	641,000
2,184	Third Party Payments	17,200	17,700	2,700	3,000	3,000
<b>2,204,165</b>	<b>Expenditure</b>	<b>2,181,500</b>	<b>2,295,400</b>	<b>2,279,300</b>	<b>2,323,700</b>	<b>2,384,100</b>
	<b>Income</b>					
-2,026,473	Customer & Client Receipts	-2,095,400	-2,113,200	-2,182,900	-2,260,100	-2,312,300
-132,532	Grants & Contributions	-42,000	-138,700	-49,000	-50,000	-51,000
<b>-2,159,006</b>	<b>Income</b>	<b>-2,137,400</b>	<b>-2,251,900</b>	<b>-2,231,900</b>	<b>-2,310,100</b>	<b>-2,363,300</b>
<b>45,159</b>	<b>Direct Expenditure and Income</b>	<b>44,100</b>	<b>43,500</b>	<b>47,400</b>	<b>13,600</b>	<b>20,800</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
3,300	Direct Support Services	17,200	11,200	6,000	3,200	3,200
55,908	Departmental Support Services	59,200	57,500	59,000	61,000	62,200
21,953	Financial Support Services	25,300	25,900	27,900	28,500	29,100
23,700	Professional Support Services	29,900	29,800	31,900	32,100	32,700
7,074	Office Support Services	7,200	6,100	6,100	6,000	6,100
93,700	Corporate Support Services	73,400	89,300	84,000	84,600	81,100
<b>205,635</b>	<b>Charges from/to Other Services</b>	<b>212,200</b>	<b>219,800</b>	<b>214,900</b>	<b>215,400</b>	<b>214,400</b>
<b>205,635</b>	<b>Overheads</b>	<b>212,200</b>	<b>219,800</b>	<b>214,900</b>	<b>215,400</b>	<b>214,400</b>
<b>250,794</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>256,300</b>	<b>263,300</b>	<b>262,300</b>	<b>229,000</b>	<b>235,200</b>
	<b>Notional Capital Charges</b>					
0	Capital Financing	0	250,000	0	0	0
<b>0</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>250,794</b>	<b>Port Health</b>	<b>256,300</b>	<b>513,300</b>	<b>262,300</b>	<b>229,000</b>	<b>235,200</b>

## STREET FURNITURE

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	126,400
Price and volume changes.	-4,200
Reduced energy costs through installation of electronic part night Photo Electric Cell Units.	-23,400
Purchase and installation of Photo-Electric Cell Units to reduce energy costs (funded from Efficiency reserve).	90,000
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Direct Expenditure and Income 2007/2008	<u>188,800</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Street Furniture</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Premises Expenses	0	0	0	0	0
113,439	Third Party Payments	126,400	129,300	188,800	101,300	103,600
<b>113,439</b>	<b>Expenditure</b>	<b>126,400</b>	<b>129,300</b>	<b>188,800</b>	<b>101,300</b>	<b>103,600</b>
	<b>Income</b>					
0	Grants & Contributions	0	0	0	0	0
<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>113,439</b>	<b>Direct Expenditure and Income</b>	<b>126,400</b>	<b>129,300</b>	<b>188,800</b>	<b>101,300</b>	<b>103,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
0	Financial Support Services	0	0	0	0	0
0	Professional Support Services	0	0	0	0	0
<b>0</b>	<b>Charges from/to Other Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>113,439</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>126,400</b>	<b>129,300</b>	<b>188,800</b>	<b>101,300</b>	<b>103,600</b>
	<b>Notional Capital Charges</b>					
8,168	Capital Financing	8,200	5,500	5,500	5,500	5,500
<b>8,168</b>	<b>Notional Capital Charges</b>	<b>8,200</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>
<b>121,607</b>	<b>Street Furniture</b>	<b>134,600</b>	<b>134,800</b>	<b>194,300</b>	<b>106,800</b>	<b>109,100</b>

## PUBLIC CONVENIENCES

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	372,000
Price increases.	7,300
Resource saving generated by the installation of automatic locking doors.	-4,000
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Direct Expenditure and Income 2007/2008	<u>375,300</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Public Conveniences</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	0	0	0	0
40,281	Premises Expenses	44,800	47,500	48,600	50,800	53,500
0	Transport Expenses	0	0	0	0	0
251	Supplies and Services	0	300	0	0	0
345,202	Third Party Payments	327,300	321,800	326,800	328,200	336,500
<b>385,734</b>	<b>Expenditure</b>	<b>372,100</b>	<b>369,600</b>	<b>375,400</b>	<b>379,000</b>	<b>390,000</b>
	<b>Income</b>					
-88	Customer & Client Receipts	-100	-100	-100	-100	-100
-20	Grants & Contributions	0	0	0	0	0
<b>-108</b>	<b>Income</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>
<b>385,626</b>	<b>Direct Expenditure and Income</b>	<b>372,000</b>	<b>369,500</b>	<b>375,300</b>	<b>378,900</b>	<b>389,900</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
0	Direct Support Services	0	0	0	0	0
482	Financial Support Services	500	700	1,000	800	800
1,200	Professional Support Services	1,400	1,600	1,700	1,700	1,700
<b>1,682</b>	<b>Charges from/to Other Services</b>	<b>1,900</b>	<b>2,300</b>	<b>2,700</b>	<b>2,500</b>	<b>2,500</b>
<b>1,682</b>	<b>Overheads</b>	<b>1,900</b>	<b>2,300</b>	<b>2,700</b>	<b>2,500</b>	<b>2,500</b>
<b>387,308</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>373,900</b>	<b>371,800</b>	<b>378,000</b>	<b>381,400</b>	<b>392,400</b>
	<b>Notional Capital Charges</b>					
94,782	Capital Financing	92,900	44,000	44,000	44,000	44,000
<b>94,782</b>	<b>Notional Capital Charges</b>	<b>92,900</b>	<b>44,000</b>	<b>44,000</b>	<b>44,000</b>	<b>44,000</b>
<b>482,091</b>	<b>Public Conveniences</b>	<b>466,800</b>	<b>415,800</b>	<b>422,000</b>	<b>425,400</b>	<b>436,400</b>

## INDOOR LEISURE

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	715,800
Provision for pay awards, changes in other employee expenses and price increases.	24,800
	_____
Direct Expenditure and Income 2007/2008	<u>740,600</u>

Budget Book - Division/Group Analysis



COM  
COM J

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Indoor Leisure</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	0	0	0	0
31,182	Premises Expenses	29,200	30,100	32,400	33,100	33,800
0	Transport Expenses	0	0	0	0	0
21,140	Supplies and Services	16,500	18,900	16,900	17,300	17,700
653,839	Third Party Payments	670,100	675,200	692,500	709,800	727,500
<b>706,160</b>	<b>Expenditure</b>	<b>715,800</b>	<b>724,200</b>	<b>741,800</b>	<b>760,200</b>	<b>779,000</b>
	<b>Income</b>					
-844	Customer & Client Receipts	0	0	0	0	0
-595	Grants & Contributions	0	-2,900	-1,200	-1,200	-1,200
<b>-1,439</b>	<b>Income</b>	<b>0</b>	<b>-2,900</b>	<b>-1,200</b>	<b>-1,200</b>	<b>-1,200</b>
<b>704,721</b>	<b>Direct Expenditure and Income</b>	<b>715,800</b>	<b>721,300</b>	<b>740,600</b>	<b>759,000</b>	<b>777,800</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
0	Direct Support Services	0	0	0	0	0
4,200	Departmental Support Services	3,400	3,500	4,400	4,600	4,700
7,896	Financial Support Services	10,200	8,600	10,500	9,700	9,700
18,100	Professional Support Services	17,100	11,900	12,600	13,500	14,100
0	Office Support Services	0	0	0	0	0
0	Corporate Support Services	0	0	0	0	0
0	DSO Support Services	0	0	0	0	0
<b>30,196</b>	<b>Charges from/to Other Services</b>	<b>30,700</b>	<b>24,000</b>	<b>27,500</b>	<b>27,800</b>	<b>28,500</b>
<b>30,196</b>	<b>Overheads</b>	<b>30,700</b>	<b>24,000</b>	<b>27,500</b>	<b>27,800</b>	<b>28,500</b>
<b>734,917</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>746,500</b>	<b>745,300</b>	<b>768,100</b>	<b>786,800</b>	<b>806,300</b>
	<b>Notional Capital Charges</b>					
696,394	Capital Financing	709,400	284,600	284,600	284,600	221,600
<b>696,394</b>	<b>Notional Capital Charges</b>	<b>709,400</b>	<b>284,600</b>	<b>284,600</b>	<b>284,600</b>	<b>221,600</b>
<b>1,431,311</b>	<b>Indoor Leisure</b>	<b>1,455,900</b>	<b>1,029,900</b>	<b>1,052,700</b>	<b>1,071,400</b>	<b>1,027,900</b>

## LEISURE DEVELOPMENT

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	107,700
Provision for pay awards, changes in other employee expenses and price increases.	6,700
	<hr/>
Direct Expenditure and Income 2007/2008	<u>114,400</u>

Budget Book - Division/Group Analysis



COM  
COM K

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Leisure Development</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
85,845	Employee Expenses	161,600	153,200	163,800	169,700	106,300
0	Premises Expenses	0	0	0	0	0
3,708	Transport Expenses	3,800	6,800	6,700	6,800	3,900
11,087	Supplies and Services	6,700	13,600	13,700	13,700	12,300
11,887	Third Party Payments	10,600	10,500	10,900	11,000	11,200
<b>112,527</b>	<b>Expenditure</b>	<b>182,700</b>	<b>184,100</b>	<b>195,100</b>	<b>201,200</b>	<b>133,700</b>
	<b>Income</b>					
-6,080	Customer & Client Receipts	-5,600	-10,000	-5,800	-5,800	-5,800
-29,748	Grants & Contributions	-69,400	-83,600	-74,900	-76,300	-8,200
<b>-35,828</b>	<b>Income</b>	<b>-75,000</b>	<b>-93,600</b>	<b>-80,700</b>	<b>-82,100</b>	<b>-14,000</b>
<b>76,698</b>	<b>Direct Expenditure and Income</b>	<b>107,700</b>	<b>90,500</b>	<b>114,400</b>	<b>119,100</b>	<b>119,700</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
1,700	Direct Support Services	2,400	1,300	1,800	2,000	2,000
10,950	Departmental Support Services	9,500	8,700	10,400	10,800	11,000
4,286	Financial Support Services	4,200	4,100	4,300	4,400	4,400
7,200	Professional Support Services	9,200	18,700	19,800	20,900	21,600
13,303	Office Support Services	14,400	13,500	13,900	13,600	14,000
6,000	Corporate Support Services	1,600	11,000	11,000	11,100	11,200
<b>43,439</b>	<b>Charges from/to Other Services</b>	<b>41,300</b>	<b>57,300</b>	<b>61,200</b>	<b>62,800</b>	<b>64,200</b>
<b>43,439</b>	<b>Overheads</b>	<b>41,300</b>	<b>57,300</b>	<b>61,200</b>	<b>62,800</b>	<b>64,200</b>
<b>120,137</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>149,000</b>	<b>147,800</b>	<b>175,600</b>	<b>181,900</b>	<b>183,900</b>
	<b>Notional Capital Charges</b>					
0	Capital Financing	0	0	0	0	0
<b>0</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>120,137</b>	<b>Leisure Development</b>	<b>149,000</b>	<b>147,800</b>	<b>175,600</b>	<b>181,900</b>	<b>183,900</b>

## OUTDOOR LEISURE

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	655,300
Enhanced maintenance of play space to meet health and safety requirements.	10,000
Improved operational effectiveness of winter edging programme.	-22,400
Sponsorship of seasonal bedding across the District.	-7,000
	<hr/>
Direct Expenditure and Income 2007/2008	<u>635,900</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Outdoor Leisure</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	100	0	100	100
21,126	Premises Expenses	11,800	14,700	22,500	23,000	25,000
0	Transport Expenses	0	0	0	0	0
5,855	Supplies and Services	0	2,900	0	0	0
774,397	Third Party Payments	827,000	832,700	794,400	867,200	854,400
0	Transfer Payments	0	0	0	0	0
<b>801,378</b>	<b>Expenditure</b>	<b>838,800</b>	<b>850,400</b>	<b>816,900</b>	<b>890,300</b>	<b>879,500</b>
	<b>Income</b>					
-154,985	Customer & Client Receipts	-154,300	-156,500	-155,900	-156,000	-156,100
-9,680	Grants & Contributions	0	0	0	0	0
-30,901	Recharges	-29,200	-29,200	-25,100	-22,200	-21,000
<b>-195,566</b>	<b>Income</b>	<b>-183,500</b>	<b>-185,700</b>	<b>-181,000</b>	<b>-178,200</b>	<b>-177,100</b>
<b>605,812</b>	<b>Direct Expenditure and Income</b>	<b>655,300</b>	<b>664,700</b>	<b>635,900</b>	<b>712,100</b>	<b>702,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
5,800	Direct Support Services	6,000	5,600	6,100	6,100	6,200
11,900	Departmental Support Services	9,600	11,800	10,200	10,300	10,400
9,998	Financial Support Services	11,000	7,200	8,000	8,100	8,200
17,500	Professional Support Services	19,900	38,300	44,400	35,100	32,700
4,400	Office Support Services	5,700	8,000	0	0	0
0	Corporate Support Services	0	0	0	0	0
<b>49,598</b>	<b>Charges from/to Other Services</b>	<b>52,200</b>	<b>70,900</b>	<b>68,700</b>	<b>59,600</b>	<b>57,500</b>
<b>49,598</b>	<b>Overheads</b>	<b>52,200</b>	<b>70,900</b>	<b>68,700</b>	<b>59,600</b>	<b>57,500</b>
<b>655,409</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>707,500</b>	<b>735,600</b>	<b>704,600</b>	<b>771,700</b>	<b>759,900</b>
	<b>Notional Capital Charges</b>					
175,357	Capital Financing	162,800	75,700	82,700	82,700	82,700
<b>175,357</b>	<b>Notional Capital Charges</b>	<b>162,800</b>	<b>75,700</b>	<b>82,700</b>	<b>82,700</b>	<b>82,700</b>
<b>830,766</b>	<b>Outdoor Leisure</b>	<b>870,300</b>	<b>811,300</b>	<b>787,300</b>	<b>854,400</b>	<b>842,600</b>

## THEATRE AND ARTS

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	264,300
Provision for pay awards, changes in other employee expenses and price increases.	14,800
Reduction in repair and maintenance and other liabilities following re-tendering of Spa Pavilion contract.	-9,000
	<hr/>
Direct Expenditure and Income 2007/2008	<u>270,100</u>

Budget Book - Division/Group Analysis



COM  
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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Theatre/Arts</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
32,282	Employee Expenses	33,500	32,800	32,700	33,500	34,400
21,656	Premises Expenses	18,700	32,100	6,900	7,000	7,200
1,701	Transport Expenses	2,000	2,000	2,000	2,000	2,000
26,665	Supplies and Services	20,800	39,800	21,900	18,900	18,900
198,667	Third Party Payments	200,200	207,400	206,600	211,800	217,100
<b>280,970</b>	<b>Expenditure</b>	<b>275,200</b>	<b>314,100</b>	<b>270,100</b>	<b>273,200</b>	<b>279,600</b>
	<b>Income</b>					
-28,613	Customer & Client Receipts	-10,900	-19,100	0	0	0
0	Grants & Contributions	0	-6,500	0	0	0
<b>-28,613</b>	<b>Income</b>	<b>-10,900</b>	<b>-25,600</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>252,356</b>	<b>Direct Expenditure and Income</b>	<b>264,300</b>	<b>288,500</b>	<b>270,100</b>	<b>273,200</b>	<b>279,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
600	Direct Support Services	300	-5,900	1,200	1,300	1,400
5,600	Departmental Support Services	4,200	4,000	5,000	5,100	5,300
4,767	Financial Support Services	4,500	5,300	6,200	6,000	6,100
28,500	Professional Support Services	25,700	22,900	22,500	23,900	25,000
2,564	Office Support Services	2,300	9,700	9,900	9,800	9,900
1,600	Corporate Support Services	1,600	1,500	1,600	1,600	1,500
<b>43,631</b>	<b>Charges from/to Other Services</b>	<b>38,600</b>	<b>37,500</b>	<b>46,400</b>	<b>47,700</b>	<b>49,200</b>
<b>43,631</b>	<b>Overheads</b>	<b>38,600</b>	<b>37,500</b>	<b>46,400</b>	<b>47,700</b>	<b>49,200</b>
<b>295,987</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>302,900</b>	<b>326,000</b>	<b>316,500</b>	<b>320,900</b>	<b>328,800</b>
	<b>Notional Capital Charges</b>					
139,349	Capital Financing	138,000	68,000	68,000	68,000	68,000
<b>139,349</b>	<b>Notional Capital Charges</b>	<b>138,000</b>	<b>68,000</b>	<b>68,000</b>	<b>68,000</b>	<b>68,000</b>
<b>435,335</b>	<b>Theatre/Arts</b>	<b>440,900</b>	<b>394,000</b>	<b>384,500</b>	<b>388,900</b>	<b>396,800</b>

## CAPITAL GRANTS

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	100,000
	—————
Direct Expenditure and Income 2007/2008	<u>100,000</u>

**Budget Book - Division/Group Analysis**



COM
COM N

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being Capital Grants</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
95,382	Supplies and Services	100,000	297,500	100,000	100,000	100,000
<b>95,382</b>	<b>Expenditure</b>	<b>100,000</b>	<b>297,500</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>95,382</b>	<b>Direct Expenditure and Income</b>	<b>100,000</b>	<b>297,500</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>95,382</b>	<b>Capital Grants</b>	<b>100,000</b>	<b>297,500</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>



**ECONOMY  
SERVICE BUDGETS**

**2007/2008**



**Budget Book - Strategy/Division Analysis**



ECO

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Economy</b>					
291,257	Economic Development	343,800	327,400	295,600	304,100	299,700
-245,420	Car Parks	-389,800	-481,800	-532,200	-758,100	-743,300
-103,786	Beach Huts and Chalets	-136,300	-200,600	-234,900	-239,000	-244,100
207,376	Resort Activities	221,600	214,700	206,200	214,900	221,100
371,500	Tourism Promotion	397,100	367,300	395,200	405,600	416,700
<b>520,928</b>	<b>Economy</b>	<b>436,400</b>	<b>227,000</b>	<b>129,900</b>	<b>-72,500</b>	<b>-49,900</b>





Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Community Well Being</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
1,901,157	Employee Expenses	2,007,300	2,101,900	2,329,400	2,305,900	2,306,400
201,472	Premises Expenses	197,500	241,400	207,700	213,100	220,600
59,952	Transport Expenses	56,600	62,200	64,000	65,000	62,900
1,059,147	Supplies and Services	917,300	1,291,100	814,400	899,700	911,200
2,111,122	Third Party Payments	2,216,200	2,231,500	2,261,000	2,271,100	2,293,200
254,371	Transfer Payments	638,700	635,900	807,300	827,500	848,200
<b>5,587,221</b>	<b>Expenditure</b>	<b>6,033,600</b>	<b>6,564,000</b>	<b>6,483,800</b>	<b>6,582,300</b>	<b>6,642,500</b>
	<b>Income</b>					
-2,446,972	Customer & Client Receipts	-2,419,800	-2,491,900	-2,520,600	-2,599,400	-2,653,200
-375,238	Grants & Contributions	-263,100	-494,800	-205,200	-192,200	-125,600
-30,901	Recharges	-29,200	-29,200	-25,100	-22,200	-21,000
<b>-2,853,112</b>	<b>Income</b>	<b>-2,712,100</b>	<b>-3,015,900</b>	<b>-2,750,900</b>	<b>-2,813,800</b>	<b>-2,799,800</b>
<b>2,734,110</b>	<b>Direct Expenditure and Income</b>	<b>3,321,500</b>	<b>3,548,100</b>	<b>3,732,900</b>	<b>3,768,500</b>	<b>3,842,700</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
84,270	Direct Support Services	78,700	86,400	95,800	99,200	101,600
124,940	Departmental Support Services	118,000	119,300	126,000	130,600	133,100
62,059	Financial Support Services	67,600	81,300	85,100	85,500	86,500
134,600	Professional Support Services	141,900	152,900	169,700	167,000	168,300
114,038	Office Support Services	124,200	164,200	47,900	47,400	48,300
162,300	Corporate Support Services	136,300	158,300	176,400	178,600	171,600
0	DSO Support Services	0	0	0	0	0
<b>682,207</b>	<b>Charges from/to Other Services</b>	<b>666,700</b>	<b>762,400</b>	<b>700,900</b>	<b>708,300</b>	<b>709,400</b>
<b>682,207</b>	<b>Overheads</b>	<b>666,700</b>	<b>762,400</b>	<b>700,900</b>	<b>708,300</b>	<b>709,400</b>
<b>3,416,317</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>3,988,200</b>	<b>4,310,500</b>	<b>4,433,800</b>	<b>4,476,800</b>	<b>4,552,100</b>
	<b>Notional Capital Charges</b>					
1,116,079	Capital Financing	1,111,300	731,300	488,300	488,300	425,300
<b>1,116,079</b>	<b>Notional Capital Charges</b>	<b>1,111,300</b>	<b>731,300</b>	<b>488,300</b>	<b>488,300</b>	<b>425,300</b>
<b>4,532,396</b>	<b>Community Well Being</b>	<b>5,099,500</b>	<b>5,041,800</b>	<b>4,922,100</b>	<b>4,965,100</b>	<b>4,977,400</b>

## ECONOMIC DEVELOPMENT

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	238,100
Provision for pay awards, changes in other employee expenses and price increases.	7,000
Fall out of head-lease of Leiston Business Centre following negotiation.	-24,000
Contribution to Tendering District Council towards Haven Gateway Partnership.	10,000
	_____
Direct Expenditure and Income 2007/2008	<u>231,100</u>

Budget Book - Division/Group Analysis



ECO  
ECO A

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Economy</b>					
	<b>Economic Development</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
120,611	Employee Expenses	164,000	139,500	149,700	142,600	147,500
0	Premises Expenses	0	0	0	0	0
3,833	Transport Expenses	4,900	6,900	6,900	6,900	6,900
139,362	Supplies and Services	131,100	296,000	115,200	112,700	102,700
0	Third Party Payments	0	0	0	0	0
<b>263,806</b>	<b>Expenditure</b>	<b>300,000</b>	<b>442,400</b>	<b>271,800</b>	<b>262,200</b>	<b>257,100</b>
	<b>Income</b>					
-34	Customer & Client Receipts	0	0	0	0	0
-64,731	Grants & Contributions	-61,900	-198,400	-40,700	-29,700	-30,300
<b>-64,765</b>	<b>Income</b>	<b>-61,900</b>	<b>-198,400</b>	<b>-40,700</b>	<b>-29,700</b>	<b>-30,300</b>
<b>199,040</b>	<b>Direct Expenditure and Income</b>	<b>238,100</b>	<b>244,000</b>	<b>231,100</b>	<b>232,500</b>	<b>226,800</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-12,000	Direct Support Services	-4,700	-15,900	-43,900	-43,300	-45,000
28,300	Departmental Support Services	26,900	20,800	24,400	25,300	25,700
9,963	Financial Support Services	4,100	6,000	6,500	6,400	6,500
43,500	Professional Support Services	51,200	51,900	57,400	63,000	65,700
2,975	Office Support Services	5,500	1,000	500	500	500
17,700	Corporate Support Services	21,000	18,600	18,600	18,700	18,500
<b>90,437</b>	<b>Charges from/to Other Services</b>	<b>104,000</b>	<b>82,400</b>	<b>63,500</b>	<b>70,600</b>	<b>71,900</b>
<b>90,437</b>	<b>Overheads</b>	<b>104,000</b>	<b>82,400</b>	<b>63,500</b>	<b>70,600</b>	<b>71,900</b>
<b>289,478</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>342,100</b>	<b>326,400</b>	<b>294,600</b>	<b>303,100</b>	<b>298,700</b>
	<b>Notional Capital Charges</b>					
1,779	Capital Financing	1,700	1,000	1,000	1,000	1,000
<b>1,779</b>	<b>Notional Capital Charges</b>	<b>1,700</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>291,257</b>	<b>Economic Development</b>	<b>343,800</b>	<b>327,400</b>	<b>295,600</b>	<b>304,100</b>	<b>299,700</b>

## CAR PARKS

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	-589,300
Provision for pay awards, changes in other employee expenses and price increases.	15,800
Net increase in income as a result of volume and new pricing structure changes.	-63,900
Re-allocation by SCS of staff time from Street Furniture.	18,400
	<hr/>
Direct Expenditure and Income 2007/2008	<u>-619,000</u>

Budget Book - Division/Group Analysis



ECO  
ECO B

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Economy</b>					
	<b>Car Parks</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	0	0	0	0
63,025	Premises Expenses	73,000	71,300	78,700	84,300	90,300
0	Transport Expenses	0	0	0	0	0
77,896	Supplies and Services	75,500	133,700	126,000	125,000	125,000
373,553	Third Party Payments	372,000	414,600	395,600	410,800	417,400
0	Transfer Payments	0	0	0	0	0
<b>514,475</b>	<b>Expenditure</b>	<b>520,500</b>	<b>619,600</b>	<b>600,300</b>	<b>620,100</b>	<b>632,700</b>
	<b>Income</b>					
-987,090	Customer & Client Receipts	-1,108,500	-1,198,200	-1,218,200	-1,468,200	-1,468,200
-2,380	Grants & Contributions	-1,300	-1,100	-1,100	-1,100	-1,100
<b>-989,471</b>	<b>Income</b>	<b>-1,109,800</b>	<b>-1,199,300</b>	<b>-1,219,300</b>	<b>-1,469,300</b>	<b>-1,469,300</b>
<b>-474,996</b>	<b>Direct Expenditure and Income</b>	<b>-589,300</b>	<b>-579,700</b>	<b>-619,000</b>	<b>-849,200</b>	<b>-836,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
14,300	Direct Support Services	4,800	11,600	10,400	10,700	11,000
5,000	Departmental Support Services	4,400	3,300	3,900	4,000	4,100
80,719	Financial Support Services	63,300	68,200	57,100	60,200	61,500
2,900	Professional Support Services	2,100	12,300	12,900	13,700	14,200
114	Office Support Services	0	0	0	0	0
0	Corporate Support Services	0	0	0	0	0
<b>103,033</b>	<b>Charges from/to Other Services</b>	<b>74,600</b>	<b>95,400</b>	<b>84,300</b>	<b>88,600</b>	<b>90,800</b>
<b>103,033</b>	<b>Overheads</b>	<b>74,600</b>	<b>95,400</b>	<b>84,300</b>	<b>88,600</b>	<b>90,800</b>
<b>-371,963</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-514,700</b>	<b>-484,300</b>	<b>-534,700</b>	<b>-760,600</b>	<b>-745,800</b>
	<b>Notional Capital Charges</b>					
126,543	Capital Financing	124,900	2,500	2,500	2,500	2,500
<b>126,543</b>	<b>Notional Capital Charges</b>	<b>124,900</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>
<b>-245,420</b>	<b>Car Parks</b>	<b>-389,800</b>	<b>-481,800</b>	<b>-532,200</b>	<b>-758,100</b>	<b>-743,300</b>

## BEACH HUTS & CHALETS

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	-250,100
Changes arising from the review of beach hut charges.	-27,800
Lower resource requirements following review of service needs.	-4,700
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Direct Expenditure and Income 2007/2008	<u>-282,600</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Economy</b>					
	<b>Beach Huts and Chalets</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
79,781	Premises Expenses	87,900	87,300	1,700	1,700	1,800
5,101	Supplies and Services	3,000	11,700	5,000	5,000	5,000
30,644	Third Party Payments	18,900	19,700	14,000	14,600	14,900
0	Transfer Payments	0	100	0	0	0
<b>115,525</b>	<b>Expenditure</b>	<b>109,800</b>	<b>118,800</b>	<b>20,700</b>	<b>21,300</b>	<b>21,700</b>
	<b>Income</b>					
-255,342	Customer & Client Receipts	-283,500	-291,500	-303,300	-309,600	-316,000
-77,779	Grants & Contributions	-76,400	-79,300	0	0	0
<b>-333,121</b>	<b>Income</b>	<b>-359,900</b>	<b>-370,800</b>	<b>-303,300</b>	<b>-309,600</b>	<b>-316,000</b>
<b>-217,595</b>	<b>Direct Expenditure and Income</b>	<b>-250,100</b>	<b>-252,000</b>	<b>-282,600</b>	<b>-288,300</b>	<b>-294,300</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
6,100	Direct Support Services	4,200	15,800	10,000	10,300	10,600
2,700	Departmental Support Services	2,200	3,600	4,100	4,200	4,400
12,657	Financial Support Services	18,000	14,500	15,900	16,600	16,800
10,000	Professional Support Services	10,000	8,200	8,400	8,900	9,100
<b>31,457</b>	<b>Charges from/to Other Services</b>	<b>34,400</b>	<b>42,100</b>	<b>38,400</b>	<b>40,000</b>	<b>40,900</b>
<b>31,457</b>	<b>Overheads</b>	<b>34,400</b>	<b>42,100</b>	<b>38,400</b>	<b>40,000</b>	<b>40,900</b>
<b>-186,138</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-215,700</b>	<b>-209,900</b>	<b>-244,200</b>	<b>-248,300</b>	<b>-253,400</b>
	<b>Notional Capital Charges</b>					
82,353	Capital Financing	79,400	9,300	9,300	9,300	9,300
<b>82,353</b>	<b>Notional Capital Charges</b>	<b>79,400</b>	<b>9,300</b>	<b>9,300</b>	<b>9,300</b>	<b>9,300</b>
<b>-103,786</b>	<b>Beach Huts and Chalets</b>	<b>-136,300</b>	<b>-200,600</b>	<b>-234,900</b>	<b>-239,000</b>	<b>-244,100</b>

## RESORT ACTIVITIES

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	135,000
Provision for pay awards, changes in other employee expenses and price increases.	1,500
Reassessment of resources following review of operational requirements.	-4,500
Additional rental income from seafront property leases.	-5,900
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Direct Expenditure and Income 2007/2008	<u>126,100</u>

Budget Book - Division/Group Analysis



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ECO D

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Economy</b>					
	<b>Resort Activities</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
20,416	Employee Expenses	20,000	11,400	16,600	17,000	17,400
12,833	Premises Expenses	12,200	11,000	11,300	11,600	11,900
0	Transport Expenses	0	300	0	0	0
6,000	Supplies and Services	7,300	12,900	7,400	7,400	7,400
134,030	Third Party Payments	148,300	175,800	148,200	153,200	156,800
<b>173,279</b>	<b>Expenditure</b>	<b>187,800</b>	<b>211,400</b>	<b>183,500</b>	<b>189,200</b>	<b>193,500</b>
	<b>Income</b>					
-50,608	Customer & Client Receipts	-52,800	-72,900	-57,400	-57,400	-57,400
-900	Grants & Contributions	0	-200	0	0	0
<b>-51,508</b>	<b>Income</b>	<b>-52,800</b>	<b>-73,100</b>	<b>-57,400</b>	<b>-57,400</b>	<b>-57,400</b>
<b>121,771</b>	<b>Direct Expenditure and Income</b>	<b>135,000</b>	<b>138,300</b>	<b>126,100</b>	<b>131,800</b>	<b>136,100</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
19,600	Direct Support Services	19,900	28,700	29,100	30,400	31,300
1,600	Departmental Support Services	1,000	1,600	1,900	2,000	2,100
3,317	Financial Support Services	2,700	2,500	2,800	2,900	2,900
18,300	Professional Support Services	22,100	19,600	22,300	23,800	24,700
0	Office Support Services	0	0	0	0	0
<b>42,817</b>	<b>Charges from/to Other Services</b>	<b>45,700</b>	<b>52,400</b>	<b>56,100</b>	<b>59,100</b>	<b>61,000</b>
<b>42,817</b>	<b>Overheads</b>	<b>45,700</b>	<b>52,400</b>	<b>56,100</b>	<b>59,100</b>	<b>61,000</b>
<b>164,588</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>180,700</b>	<b>190,700</b>	<b>182,200</b>	<b>190,900</b>	<b>197,100</b>
	<b>Notional Capital Charges</b>					
42,788	Capital Financing	40,900	24,000	24,000	24,000	24,000
<b>42,788</b>	<b>Notional Capital Charges</b>	<b>40,900</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
<b>207,376</b>	<b>Resort Activities</b>	<b>221,600</b>	<b>214,700</b>	<b>206,200</b>	<b>214,900</b>	<b>221,100</b>

## TOURISM PROMOTION

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	216,000
Provision for pay awards, changes in other employee expenses and price increases.	6,600
Increased resource requirement at Tourist Information Centres to satisfy customer demand.	18,300
Net increase in sales at Tourist Information Centres.	-17,400
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Direct Expenditure and Income 2007/2008	<u>223,500</u>



Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Economy</b>					
	<b>Tourism Promotion</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
147,902	Employee Expenses	124,700	138,000	140,300	147,700	154,900
22,452	Premises Expenses	23,000	23,400	24,300	24,700	25,300
1,439	Transport Expenses	2,000	900	800	800	800
208,109	Supplies and Services	219,600	225,600	229,500	225,500	225,500
2,430	Third Party Payments	2,300	2,600	600	600	600
<b>382,332</b>	<b>Expenditure</b>	<b>371,600</b>	<b>390,500</b>	<b>395,500</b>	<b>399,300</b>	<b>407,100</b>
	<b>Income</b>					
-171,499	Customer & Client Receipts	-155,600	-169,400	-172,000	-172,000	-172,000
0	Grants & Contributions	0	0	0	0	0
<b>-171,499</b>	<b>Income</b>	<b>-155,600</b>	<b>-169,400</b>	<b>-172,000</b>	<b>-172,000</b>	<b>-172,000</b>
<b>210,833</b>	<b>Direct Expenditure and Income</b>	<b>216,000</b>	<b>221,100</b>	<b>223,500</b>	<b>227,300</b>	<b>235,100</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
25,600	Direct Support Services	26,700	24,000	36,700	38,000	39,100
23,600	Departmental Support Services	21,000	21,000	23,400	24,400	24,400
17,124	Financial Support Services	24,000	16,400	17,000	17,600	17,600
62,200	Professional Support Services	78,800	55,300	64,900	68,600	71,400
2,736	Office Support Services	3,100	4,000	5,000	4,900	4,900
12,670	Corporate Support Services	12,400	14,900	14,100	14,200	13,600
<b>143,929</b>	<b>Charges from/to Other Services</b>	<b>166,000</b>	<b>135,600</b>	<b>161,100</b>	<b>167,700</b>	<b>171,000</b>
<b>143,929</b>	<b>Overheads</b>	<b>166,000</b>	<b>135,600</b>	<b>161,100</b>	<b>167,700</b>	<b>171,000</b>
<b>354,762</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>382,000</b>	<b>356,700</b>	<b>384,600</b>	<b>395,000</b>	<b>406,100</b>
	<b>Notional Capital Charges</b>					
16,738	Capital Financing	15,100	10,600	10,600	10,600	10,600
<b>16,738</b>	<b>Notional Capital Charges</b>	<b>15,100</b>	<b>10,600</b>	<b>10,600</b>	<b>10,600</b>	<b>10,600</b>
<b>371,500</b>	<b>Tourism Promotion</b>	<b>397,100</b>	<b>367,300</b>	<b>395,200</b>	<b>405,600</b>	<b>416,700</b>



# **HOUSING SERVICE BUDGETS**

**2007/2008**





Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Housing</b>					
686,786	Housing Benefits	698,400	843,400	789,400	897,700	930,300
131,900	Citizen Advice Bureaux	135,500	136,100	139,900	143,400	147,000
538,721	Homelessness	463,500	510,300	516,200	524,200	535,500
2,572	Housing Advances	700	200	300	500	500
67,519	Housing Enabling	62,500	69,700	73,700	76,200	77,700
227,891	Private Sector Housing	218,000	299,900	204,900	209,600	216,800
534,539	Renovation Grants	511,400	570,200	660,100	774,100	609,200
<b>2,189,927</b>	<b>Housing</b>	<b>2,090,000</b>	<b>2,429,800</b>	<b>2,384,500</b>	<b>2,625,700</b>	<b>2,517,000</b>





Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Housing</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
1,251,860	Employee Expenses	1,267,800	1,274,600	1,312,700	1,350,300	1,386,700
70,165	Premises Expenses	36,400	91,100	16,100	17,100	18,200
43,487	Transport Expenses	45,500	44,400	45,600	46,500	47,400
398,141	Supplies and Services	395,600	494,400	389,100	396,400	404,900
31,614	Third Party Payments	20,400	23,800	16,500	14,200	14,500
21,245,734	Transfer Payments	21,197,800	21,453,000	21,997,000	22,567,500	23,152,000
<b>23,041,000</b>	<b>Expenditure</b>	<b>22,963,500</b>	<b>23,381,300</b>	<b>23,777,000</b>	<b>24,392,000</b>	<b>25,023,700</b>
	<b>Income</b>					
-559,102	Customer & Client Receipts	-542,800	-521,600	-465,300	-470,500	-475,800
-21,825,029	Grants & Contributions	-21,679,100	-21,875,900	-22,447,800	-22,925,700	-23,498,300
<b>-22,384,131</b>	<b>Income</b>	<b>-22,221,900</b>	<b>-22,397,500</b>	<b>-22,913,100</b>	<b>-23,396,200</b>	<b>-23,974,100</b>
<b>656,870</b>	<b>Direct Expenditure and Income</b>	<b>741,600</b>	<b>983,800</b>	<b>863,900</b>	<b>995,800</b>	<b>1,049,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
159,800	Direct Support Services	172,200	181,200	206,100	207,600	212,500
168,300	Departmental Support Services	163,600	163,300	166,000	168,100	171,200
94,122	Financial Support Services	87,100	93,000	103,600	107,100	110,100
35,162	Professional Support Services	43,700	35,000	39,000	40,000	40,700
87,516	Office Support Services	91,400	70,200	57,900	55,300	55,600
351,400	Corporate Support Services	290,100	324,100	309,200	300,000	291,500
<b>896,300</b>	<b>Charges from/to Other Services</b>	<b>848,100</b>	<b>866,800</b>	<b>881,800</b>	<b>878,100</b>	<b>881,600</b>
<b>896,300</b>	<b>Overheads</b>	<b>848,100</b>	<b>866,800</b>	<b>881,800</b>	<b>878,100</b>	<b>881,600</b>
<b>1,553,170</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>1,589,700</b>	<b>1,850,600</b>	<b>1,745,700</b>	<b>1,873,900</b>	<b>1,931,200</b>
	<b>Notional Capital Charges</b>					
584,133	Capital Financing	500,300	579,200	638,800	751,800	585,800
<b>584,133</b>	<b>Notional Capital Charges</b>	<b>500,300</b>	<b>579,200</b>	<b>638,800</b>	<b>751,800</b>	<b>585,800</b>
<b>2,137,302</b>	<b>Housing</b>	<b>2,090,000</b>	<b>2,429,800</b>	<b>2,384,500</b>	<b>2,625,700</b>	<b>2,517,000</b>

## HOUSING BENEFITS

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	-21,900
Provision for pay awards, changes in other employee expenses, net increases in benefit payments and other price changes.	39,100
Changes resulting from service area review within the Counter Fraud Unit.	-9,000
Lower transaction costs arising from customer acceptance of e-payment technology.	-13,200
Notified reductions in Administration and Fraud Incentive Grant partially offset by improved subsidy performance.	59,300
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Direct Expenditure and Income 2007/2008	<u>54,300</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Housing</b>					
	<b>Housing Benefits</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
732,383	Employee Expenses	741,700	745,100	762,000	781,500	800,800
0	Premises Expenses	0	0	0	0	0
13,610	Transport Expenses	15,200	14,500	14,900	15,300	15,600
77,155	Supplies and Services	85,500	75,500	74,400	75,700	77,000
654	Third Party Payments	0	0	0	0	0
21,113,260	Transfer Payments	21,057,800	21,310,000	21,807,000	22,377,500	22,962,000
<b>21,937,062</b>	<b>Expenditure</b>	<b>21,900,200</b>	<b>22,145,100</b>	<b>22,658,300</b>	<b>23,250,000</b>	<b>23,855,400</b>
	<b>Income</b>					
-439,170	Customer & Client Receipts	-447,700	-376,400	-380,500	-385,500	-390,500
-21,621,312	Grants & Contributions	-21,474,400	-21,659,000	-22,223,500	-22,699,200	-23,270,200
<b>-22,060,482</b>	<b>Income</b>	<b>-21,922,100</b>	<b>-22,035,400</b>	<b>-22,604,000</b>	<b>-23,084,700</b>	<b>-23,660,700</b>
<b>-123,421</b>	<b>Direct Expenditure and Income</b>	<b>-21,900</b>	<b>109,700</b>	<b>54,300</b>	<b>165,300</b>	<b>194,700</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
175,700	Direct Support Services	191,300	202,600	222,400	223,300	228,200
132,800	Departmental Support Services	131,500	127,500	129,700	131,000	133,200
66,076	Financial Support Services	63,500	60,100	67,200	69,700	72,100
16,100	Professional Support Services	21,700	19,700	21,800	22,500	23,000
60,369	Office Support Services	67,100	52,400	44,800	42,800	43,000
277,400	Corporate Support Services	218,000	246,500	226,400	220,300	213,300
<b>728,444</b>	<b>Charges from/to Other Services</b>	<b>693,100</b>	<b>708,800</b>	<b>712,300</b>	<b>709,600</b>	<b>712,800</b>
<b>728,444</b>	<b>Overheads</b>	<b>693,100</b>	<b>708,800</b>	<b>712,300</b>	<b>709,600</b>	<b>712,800</b>
<b>605,024</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>671,200</b>	<b>818,500</b>	<b>766,600</b>	<b>874,900</b>	<b>907,500</b>
	<b>Notional Capital Charges</b>					
29,137	Capital Financing	27,200	24,900	22,800	22,800	22,800
<b>29,137</b>	<b>Notional Capital Charges</b>	<b>27,200</b>	<b>24,900</b>	<b>22,800</b>	<b>22,800</b>	<b>22,800</b>
<b>634,161</b>	<b>Housing Benefits</b>	<b>698,400</b>	<b>843,400</b>	<b>789,400</b>	<b>897,700</b>	<b>930,300</b>

## PAYMENTS TO CITIZEN ADVICE BUREAUX

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	135,500
Price and volume changes.	4,400
	<hr/>
Direct Expenditure and Income 2007/2008	<u>139,900</u>

Budget Book - Division/Group Analysis



HOU
HOU B

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Housing</b>					
	<b>Citizen Advice Bureaux</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
192,500	Supplies and Services	197,400	198,000	203,900	209,000	214,200
<b>192,500</b>	<b>Expenditure</b>	<b>197,400</b>	<b>198,000</b>	<b>203,900</b>	<b>209,000</b>	<b>214,200</b>
	<b>Income</b>					
-60,600	Grants & Contributions	-61,900	-61,900	-64,000	-65,600	-67,200
<b>-60,600</b>	<b>Income</b>	<b>-61,900</b>	<b>-61,900</b>	<b>-64,000</b>	<b>-65,600</b>	<b>-67,200</b>
<b>131,900</b>	<b>Direct Expenditure and Income</b>	<b>135,500</b>	<b>136,100</b>	<b>139,900</b>	<b>143,400</b>	<b>147,000</b>
<b>131,900</b>	<b>Citizen Advice Bureaux</b>	<b>135,500</b>	<b>136,100</b>	<b>139,900</b>	<b>143,400</b>	<b>147,000</b>

## HOMELESSNESS

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	348,900
Provision for pay awards, changes in other employee expenses and price increases.	14,500
Transfer of grants to Revenue Grants Service.	-12,700
Development of Coastal Lettings Plus scheme to meet Government guidelines for Homelessness cases and recommendations from Best Value Review.	46,500
	<hr/>
Direct Expenditure and Income 2007/2008	<u>397,200</u>

Budget Book - Division/Group Analysis



HOU  
HOU C

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Housing</b>					
	<b>Homelessness</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
215,175	Employee Expenses	222,600	223,500	222,100	229,000	235,800
66,152	Premises Expenses	33,100	91,000	16,000	17,000	18,100
12,604	Transport Expenses	13,100	12,600	13,100	13,300	13,500
86,877	Supplies and Services	79,800	79,300	71,000	71,400	72,900
22,836	Third Party Payments	9,200	15,900	16,500	14,200	14,500
132,474	Transfer Payments	140,000	143,000	190,000	190,000	190,000
<b>536,119</b>	<b>Expenditure</b>	<b>497,800</b>	<b>565,300</b>	<b>528,700</b>	<b>534,900</b>	<b>544,800</b>
	<b>Income</b>					
-75,203	Customer & Client Receipts	-48,300	-80,000	-13,300	-13,400	-13,500
-100,877	Grants & Contributions	-100,600	-113,300	-118,200	-118,900	-118,900
<b>-176,080</b>	<b>Income</b>	<b>-148,900</b>	<b>-193,300</b>	<b>-131,500</b>	<b>-132,300</b>	<b>-132,400</b>
<b>360,039</b>	<b>Direct Expenditure and Income</b>	<b>348,900</b>	<b>372,000</b>	<b>397,200</b>	<b>402,600</b>	<b>412,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
39,700	Direct Support Services	40,500	35,600	42,400	43,600	44,600
18,700	Departmental Support Services	17,400	18,200	18,500	18,900	19,400
13,857	Financial Support Services	11,800	17,600	19,200	20,100	20,400
3,400	Professional Support Services	5,000	3,500	3,700	3,800	3,800
13,529	Office Support Services	12,400	9,400	6,500	6,200	6,200
29,000	Corporate Support Services	27,500	28,700	28,700	29,000	28,700
<b>118,186</b>	<b>Charges from/to Other Services</b>	<b>114,600</b>	<b>113,000</b>	<b>119,000</b>	<b>121,600</b>	<b>123,100</b>
<b>118,186</b>	<b>Overheads</b>	<b>114,600</b>	<b>113,000</b>	<b>119,000</b>	<b>121,600</b>	<b>123,100</b>
<b>478,225</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>463,500</b>	<b>485,000</b>	<b>516,200</b>	<b>524,200</b>	<b>682,500</b>
	<b>Notional Capital Charges</b>					
60,496	Capital Financing	0	25,300	0	0	0
<b>60,496</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>25,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>538,721</b>	<b>Homelessness</b>	<b>463,500</b>	<b>510,300</b>	<b>516,200</b>	<b>524,200</b>	<b>535,500</b>

## HOUSING ADVANCES

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	-1,900
Provision for pay awards, changes in other employee expenses and price increases.	<u>-100</u>
Direct Expenditure and Income 2007/2008	<u>-2,000</u>

Budget Book - Division/Group Analysis



HOU  
HOU D

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Housing</b>					
	<b>Housing Advances</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
4,882	Supplies and Services	0	200	0	0	0
<b>4,882</b>	<b>Expenditure</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Income</b>					
-3,810	Customer & Client Receipts	-1,900	-2,000	-2,000	-1,900	-1,900
0	Grants & Contributions	0	0	0	0	0
<b>-3,810</b>	<b>Income</b>	<b>-1,900</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-1,900</b>	<b>-1,900</b>
<b>1,072</b>	<b>Direct Expenditure and Income</b>	<b>-1,900</b>	<b>-1,800</b>	<b>-2,000</b>	<b>-1,900</b>	<b>-1,900</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
1,500	Financial Support Services	2,600	2,000	2,300	2,400	2,400
0	Professional Support Services	0	0	0	0	0
<b>1,500</b>	<b>Charges from/to Other Services</b>	<b>2,600</b>	<b>2,000</b>	<b>2,300</b>	<b>2,400</b>	<b>2,400</b>
<b>1,500</b>	<b>Overheads</b>	<b>2,600</b>	<b>2,000</b>	<b>2,300</b>	<b>2,400</b>	<b>2,400</b>
<b>2,572</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>700</b>	<b>200</b>	<b>300</b>	<b>500</b>	<b>500</b>
<b>2,572</b>	<b>Housing Advances</b>	<b>700</b>	<b>200</b>	<b>300</b>	<b>500</b>	<b>500</b>

## HOUSING ENABLING AND ADVICE

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	43,800
Provision for pay awards, changes in other employee expenses and price increases.	1,200
Contribution towards Strategic Co-ordinator post supporting Haven Gateway Housing sub regional group.	5,100
Additional support to Suffolk Acre Rural Enabler.	2,000
	_____
Direct Expenditure and Income 2007/2008	<u>52,100</u>

Budget Book - Division/Group Analysis



HOU  
HOU E

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Housing</b>					
	<b>Housing Enabling</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
39,518	Employee Expenses	39,900	40,100	42,000	44,300	45,300
2,537	Transport Expenses	2,400	2,500	2,400	2,400	2,400
2,013	Supplies and Services	1,500	7,600	7,700	7,800	7,900
<b>44,068</b>	<b>Expenditure</b>	<b>43,800</b>	<b>50,200</b>	<b>52,100</b>	<b>54,500</b>	<b>55,600</b>
	<b>Income</b>					
0	Customer & Client Receipts	0	0	0	0	0
<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>44,068</b>	<b>Direct Expenditure and Income</b>	<b>43,800</b>	<b>50,200</b>	<b>52,100</b>	<b>54,500</b>	<b>55,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
0	Direct Support Services	0	0	0	0	0
8,900	Departmental Support Services	7,800	9,800	9,900	10,200	10,400
6,036	Financial Support Services	3,600	6,400	7,200	7,000	7,200
8,300	Professional Support Services	7,300	3,300	4,500	4,500	4,500
215	Office Support Services	0	0	0	0	0
0	Corporate Support Services	0	0	0	0	0
<b>23,451</b>	<b>Charges from/to Other Services</b>	<b>18,700</b>	<b>19,500</b>	<b>21,600</b>	<b>21,700</b>	<b>22,100</b>
<b>23,451</b>	<b>Overheads</b>	<b>18,700</b>	<b>19,500</b>	<b>21,600</b>	<b>21,700</b>	<b>22,100</b>
<b>67,519</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>62,500</b>	<b>69,700</b>	<b>73,700</b>	<b>76,200</b>	<b>77,700</b>
<b>67,519</b>	<b>Housing Enabling</b>	<b>62,500</b>	<b>69,700</b>	<b>73,700</b>	<b>76,200</b>	<b>77,700</b>

## PRIVATE SECTOR HOUSING

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	237,200
Provision for pay awards, changes in other employee expenses and price increases.	13,600
Additional staffing resource to administer Disabled Facilities Grants funded from Helping Hand Agency.	0
Increased Home Energy Conservation promotion.	3,200
Review of transport requirements in the team.	-11,000
Contributions from other Suffolk District Councils in respect of SEAL scheme.	-11,400
Additional income from Helping Hand agency and grant-aided works.	-9,200
	_____
Direct Expenditure and Income 2007/2008	<u>222,400</u>

Budget Book - Division/Group Analysis



HOU  
HOU F

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Housing</b>					
	<b>Private Sector Housing</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
264,784	Employee Expenses	263,600	265,900	286,600	295,500	304,800
4,013	Premises Expenses	3,300	100	100	100	100
14,735	Transport Expenses	14,800	14,800	15,200	15,500	15,900
34,363	Supplies and Services	31,400	133,800	32,100	32,500	32,900
8,124	Third Party Payments	11,200	7,900	0	0	0
0	Transfer Payments	0	0	0	0	0
<b>326,019</b>	<b>Expenditure</b>	<b>324,300</b>	<b>422,500</b>	<b>334,000</b>	<b>343,600</b>	<b>353,700</b>
	<b>Income</b>					
-40,918	Customer & Client Receipts	-44,900	-63,200	-69,500	-69,700	-69,900
-42,240	Grants & Contributions	-42,200	-41,700	-42,100	-42,000	-42,000
<b>-83,158</b>	<b>Income</b>	<b>-87,100</b>	<b>-104,900</b>	<b>-111,600</b>	<b>-111,700</b>	<b>-111,900</b>
<b>242,861</b>	<b>Direct Expenditure and Income</b>	<b>237,200</b>	<b>317,600</b>	<b>222,400</b>	<b>231,900</b>	<b>241,800</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-94,600	Direct Support Services	-98,800	-95,500	-99,700	-101,200	-103,200
7,900	Departmental Support Services	6,900	7,800	7,900	8,000	8,200
3,853	Financial Support Services	4,400	4,200	4,600	4,700	4,700
7,362	Professional Support Services	9,700	8,500	9,000	9,200	9,400
13,404	Office Support Services	11,900	8,400	6,600	6,300	6,400
45,000	Corporate Support Services	44,600	48,900	54,100	50,700	49,500
<b>-17,082</b>	<b>Charges from/to Other Services</b>	<b>-21,300</b>	<b>-17,700</b>	<b>-17,500</b>	<b>-22,300</b>	<b>-25,000</b>
<b>-17,082</b>	<b>Overheads</b>	<b>-21,300</b>	<b>-17,700</b>	<b>-17,500</b>	<b>-22,300</b>	<b>-25,000</b>
<b>225,779</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>215,900</b>	<b>299,900</b>	<b>204,900</b>	<b>209,600</b>	<b>216,800</b>
	<b>Notional Capital Charges</b>					
2,112	Capital Financing	2,100	0	0	0	0
<b>2,112</b>	<b>Notional Capital Charges</b>	<b>2,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>227,891</b>	<b>Private Sector Housing</b>	<b>218,000</b>	<b>299,900</b>	<b>204,900</b>	<b>209,600</b>	<b>216,800</b>

## **RENOVATION GRANTS**

There are no significant changes in direct expenditure and income between the estimates for 2006/2007 and 2007/2008.

Budget Book - Division/Group Analysis



HOU  
HOU G

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Housing</b>					
	<b>Renovation Grants</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
351	Supplies and Services	0	0	0	0	0
<b>351</b>	<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Income</b>					
0	Customer & Client Receipts	0	0	0	0	0
0	Grants & Contributions	0	0	0	0	0
<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>351</b>	<b>Direct Expenditure and Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
39,000	Direct Support Services	39,200	38,500	41,000	41,900	42,900
2,800	Financial Support Services	1,200	2,700	3,100	3,200	3,300
0	Professional Support Services	0	0	0	0	0
<b>41,800</b>	<b>Charges from/to Other Services</b>	<b>40,400</b>	<b>41,200</b>	<b>44,100</b>	<b>45,100</b>	<b>46,200</b>
<b>41,800</b>	<b>Overheads</b>	<b>40,400</b>	<b>41,200</b>	<b>44,100</b>	<b>45,100</b>	<b>46,200</b>
<b>42,151</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>40,400</b>	<b>41,200</b>	<b>44,100</b>	<b>45,100</b>	<b>46,200</b>
	<b>Notional Capital Charges</b>					
492,388	Capital Financing	471,000	529,000	616,000	729,000	563,000
<b>492,388</b>	<b>Notional Capital Charges</b>	<b>471,000</b>	<b>529,000</b>	<b>616,000</b>	<b>729,000</b>	<b>563,000</b>
<b>534,539</b>	<b>Renovation Grants</b>	<b>511,400</b>	<b>570,200</b>	<b>660,100</b>	<b>774,100</b>	<b>609,200</b>



**NATURAL AND BUILT  
ENVIRONMENT  
SERVICE BUDGETS**

**2007/2008**



**Budget Book - Strategy/Division Analysis**



NAT

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
146,002	Building Control	112,300	85,100	87,400	102,000	102,200
444,649	Development Control	740,400	412,800	621,200	760,800	777,200
518,241	Planning Development & Policy	503,900	638,800	572,100	644,200	474,600
422,946	Coast Protection	521,100	628,000	741,400	640,100	642,400
49,237	Rights of Way	29,100	41,600	41,000	42,200	43,500
764,217	Environmental Protection	802,100	795,200	829,400	842,500	856,000
2,163,509	Waste Management	2,434,900	2,420,400	2,895,600	3,142,200	3,615,700
264,965	Countryside Management	262,700	266,100	277,400	292,600	300,200
109,709	Highway Services	130,100	125,400	118,200	126,700	134,400
<b>4,883,474</b>	<b>Natural and Built Environment</b>	<b>5,536,600</b>	<b>5,413,400</b>	<b>6,183,700</b>	<b>6,593,300</b>	<b>6,946,200</b>





Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
2,096,267	Employee Expenses	2,189,000	2,084,200	1,989,100	2,040,400	2,104,700
33,584	Premises Expenses	31,200	293,600	32,200	32,500	32,800
82,330	Transport Expenses	92,400	93,100	92,300	94,100	95,800
607,995	Supplies and Services	707,000	725,700	663,400	521,600	355,400
3,174,045	Third Party Payments	3,697,100	3,796,600	4,302,400	4,599,800	5,237,600
220	Transfer Payments	0	1,000	1,000	1,000	1,000
<b>5,994,442</b>	<b>Expenditure</b>	<b>6,716,700</b>	<b>6,994,200</b>	<b>7,080,400</b>	<b>7,289,400</b>	<b>7,827,300</b>
	<b>Income</b>					
-1,299,208	Customer & Client Receipts	-1,278,100	-1,373,100	-1,383,400	-1,313,500	-1,340,200
-1,109,472	Grants & Contributions	-1,145,700	-1,551,300	-1,301,400	-1,106,500	-1,226,000
-5,148	Recharges	-5,500	-5,500	-4,000	-4,100	-3,200
<b>-2,413,828</b>	<b>Income</b>	<b>-2,429,300</b>	<b>-2,929,900</b>	<b>-2,688,800</b>	<b>-2,424,100</b>	<b>-2,569,400</b>
<b>3,580,613</b>	<b>Direct Expenditure and Income</b>	<b>4,287,400</b>	<b>4,064,300</b>	<b>4,391,600</b>	<b>4,865,300</b>	<b>5,257,900</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-184,217	Direct Support Services	-180,800	-161,700	-117,500	-131,900	-134,800
184,900	Departmental Support Services	188,700	155,600	445,500	457,100	466,900
51,727	Financial Support Services	53,100	58,500	61,500	63,100	63,600
160,560	Professional Support Services	181,200	239,100	237,000	241,700	247,500
170,437	Office Support Services	190,600	193,700	166,000	167,200	171,400
419,700	Corporate Support Services	334,700	317,800	299,500	287,800	277,100
0	DSO Support Services	0	0	0	0	0
<b>803,107</b>	<b>Charges from/to Other Services</b>	<b>767,500</b>	<b>803,000</b>	<b>1,092,000</b>	<b>1,085,000</b>	<b>1,091,700</b>
<b>803,107</b>	<b>Overheads</b>	<b>767,500</b>	<b>803,000</b>	<b>1,092,000</b>	<b>1,085,000</b>	<b>1,091,700</b>
<b>4,383,720</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>5,054,900</b>	<b>4,867,300</b>	<b>5,483,600</b>	<b>5,950,300</b>	<b>6,349,600</b>
	<b>Notional Capital Charges</b>					
499,754	Capital Financing	481,700	546,100	700,100	643,000	596,600
<b>499,754</b>	<b>Notional Capital Charges</b>	<b>481,700</b>	<b>546,100</b>	<b>700,100</b>	<b>643,000</b>	<b>596,600</b>
<b>4,883,474</b>	<b>Natural and Built Environment</b>	<b>5,536,600</b>	<b>5,413,400</b>	<b>6,183,700</b>	<b>6,593,300</b>	<b>6,946,200</b>

## BUILDING CONTROL

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	-6,300
Provision for pay awards, changes in other employee expenses and price increases.	17,500
Reduction in use of consultants and corporate subscriptions in line with the business plan.	-24,300
Transfer to Support Services.	-85,100
Additional monies arising from review of charges.	-31,000
	<hr/>
Direct Expenditure and Income 2007/2008	<u>-129,200</u>

Budget Book - Division/Group Analysis



NAT  
NAT A

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Building Control</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
417,851	Employee Expenses	428,500	401,200	354,300	364,900	374,500
0	Premises Expenses	0	400	0	0	0
21,890	Transport Expenses	24,300	27,100	25,500	26,000	26,500
152,005	Supplies and Services	54,800	39,100	34,900	29,600	30,800
6,200	Third Party Payments	49,200	49,200	50,200	51,200	52,200
<b>597,946</b>	<b>Expenditure</b>	<b>556,800</b>	<b>517,000</b>	<b>464,900</b>	<b>471,700</b>	<b>484,000</b>
	<b>Income</b>					
-570,897	Customer & Client Receipts	-563,100	-566,100	-594,100	-585,200	-596,500
<b>-570,897</b>	<b>Income</b>	<b>-563,100</b>	<b>-566,100</b>	<b>-594,100</b>	<b>-585,200</b>	<b>-596,500</b>
<b>27,049</b>	<b>Direct Expenditure and Income</b>	<b>-6,300</b>	<b>-49,100</b>	<b>-129,200</b>	<b>-113,500</b>	<b>-112,500</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-21,700	Direct Support Services	-20,800	-12,300	-11,300	-11,600	-12,000
18,800	Departmental Support Services	11,800	17,300	111,800	114,700	116,900
10,368	Financial Support Services	17,300	16,400	17,300	17,900	18,100
4,800	Professional Support Services	6,800	14,600	13,100	13,200	13,500
27,585	Office Support Services	31,400	28,300	24,300	24,400	25,100
79,100	Corporate Support Services	72,100	69,900	61,400	56,900	53,100
<b>118,953</b>	<b>Charges from/to Other Services</b>	<b>118,600</b>	<b>134,200</b>	<b>216,600</b>	<b>215,500</b>	<b>214,700</b>
<b>118,953</b>	<b>Overheads</b>	<b>118,600</b>	<b>134,200</b>	<b>216,600</b>	<b>215,500</b>	<b>214,700</b>
<b>146,002</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>112,300</b>	<b>85,100</b>	<b>87,400</b>	<b>102,000</b>	<b>102,200</b>
	<b>Notional Capital Charges</b>					
0	Capital Financing	0	0	0	0	0
<b>0</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>146,002</b>	<b>Building Control</b>	<b>112,300</b>	<b>85,100</b>	<b>87,400</b>	<b>102,000</b>	<b>102,200</b>

## DEVELOPMENT CONTROL

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	241,000
Provision for pay awards, changes in other employee expenses and price increases.	9,200
Transfer to Support Services.	-180,700
Removal of Section 106 funding to Woodbridge Town Trust (one-off contribution in 06/07)	-211,000
Reduction in known Planning Delivery Grant income (the grant is transferred to a reserve).	175,500
Operational efficiencies arising from the Planning Services Review.	-28,300
Additional income arising from increased activity.	-62,500
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Direct Expenditure and Income 2007/2008	<u>-56,800</u>

Budget Book - Division/Group Analysis



NAT  
NAT B

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Development Control</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
798,150	Employee Expenses	841,700	766,200	644,900	659,300	683,000
1,465	Premises Expenses	0	100	0	0	0
25,132	Transport Expenses	30,500	30,800	31,100	31,800	32,400
106,396	Supplies and Services	237,100	130,400	187,400	36,900	36,600
301	Third Party Payments	0	0	0	0	0
220	Transfer Payments	0	1,000	1,000	1,000	1,000
<b>931,663</b>	<b>Expenditure</b>	<b>1,109,300</b>	<b>928,500</b>	<b>864,400</b>	<b>729,000</b>	<b>753,000</b>
	<b>Income</b>					
-641,130	Customer & Client Receipts	-633,200	-718,400	-710,400	-652,600	-667,700
-337,726	Grants & Contributions	-235,100	-332,500	-210,800	0	0
<b>-978,856</b>	<b>Income</b>	<b>-868,300</b>	<b>-1,050,900</b>	<b>-921,200</b>	<b>-652,600</b>	<b>-667,700</b>
<b>-47,193</b>	<b>Direct Expenditure and Income</b>	<b>241,000</b>	<b>-122,400</b>	<b>-56,800</b>	<b>76,400</b>	<b>85,300</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
113,752	Direct Support Services	97,900	122,000	117,100	120,400	123,300
69,900	Departmental Support Services	87,700	62,300	244,400	249,500	254,600
10,835	Financial Support Services	10,600	16,200	16,700	17,000	17,100
71,300	Professional Support Services	79,800	90,600	83,800	84,800	86,500
93,136	Office Support Services	101,600	123,400	107,100	108,100	110,900
132,900	Corporate Support Services	121,800	120,700	108,900	104,600	99,500
<b>491,824</b>	<b>Charges from/to Other Services</b>	<b>499,400</b>	<b>535,200</b>	<b>678,000</b>	<b>684,400</b>	<b>691,900</b>
<b>491,824</b>	<b>Overheads</b>	<b>499,400</b>	<b>535,200</b>	<b>678,000</b>	<b>684,400</b>	<b>691,900</b>
<b>444,631</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>740,400</b>	<b>412,800</b>	<b>621,200</b>	<b>760,800</b>	<b>777,200</b>
	<b>Notional Capital Charges</b>					
18	Capital Financing	0	0	0	0	0
<b>18</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>444,649</b>	<b>Development Control</b>	<b>740,400</b>	<b>412,800</b>	<b>621,200</b>	<b>760,800</b>	<b>777,200</b>

## PLANNING DEVELOPMENT AND POLICY

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	412,800
Provision for pay awards, changes in other employee expenses and price increases.	27,800
Change in Local Development Framework inquiry costs (met in full from using earmarked reserves).	21,000
One-off service improvement project funded from Planning Delivery Grant.	20,000
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Direct Expenditure and Income 2007/2008	<u>481,600</u>

Budget Book - Division/Group Analysis



NAT  
NAT C

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Planning Development &amp; Policy</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
316,259	Employee Expenses	331,400	342,000	354,900	359,800	368,900
0	Premises Expenses	0	255,800	0	0	0
5,874	Transport Expenses	9,100	6,600	6,600	6,700	6,800
78,710	Supplies and Services	86,200	184,400	130,200	210,300	30,400
0	Third Party Payments	0	400	0	0	0
0	Transfer Payments	0	0	0	0	0
<b>400,843</b>	<b>Expenditure</b>	<b>426,700</b>	<b>789,200</b>	<b>491,700</b>	<b>576,800</b>	<b>406,100</b>
	<b>Income</b>					
-13,034	Customer & Client Receipts	-13,900	-14,600	-10,100	-10,100	-10,100
3,434	Grants & Contributions	0	-164,600	0	0	0
<b>-9,600</b>	<b>Income</b>	<b>-13,900</b>	<b>-179,200</b>	<b>-10,100</b>	<b>-10,100</b>	<b>-10,100</b>
<b>391,243</b>	<b>Direct Expenditure and Income</b>	<b>412,800</b>	<b>610,000</b>	<b>481,600</b>	<b>566,700</b>	<b>396,000</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-170,000	Direct Support Services	-138,000	-151,400	-95,300	-109,700	-112,100
59,700	Departmental Support Services	55,300	49,800	59,300	61,400	63,200
6,206	Financial Support Services	3,700	5,400	5,900	6,100	6,200
15,500	Professional Support Services	14,200	31,300	29,500	28,100	28,600
36,094	Office Support Services	40,900	21,700	19,200	19,300	19,700
123,100	Corporate Support Services	58,500	48,600	48,500	48,900	49,600
<b>70,600</b>	<b>Charges from/to Other Services</b>	<b>34,600</b>	<b>5,400</b>	<b>67,100</b>	<b>54,100</b>	<b>55,200</b>
<b>70,600</b>	<b>Overheads</b>	<b>34,600</b>	<b>5,400</b>	<b>67,100</b>	<b>54,100</b>	<b>55,200</b>
<b>461,842</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>447,400</b>	<b>615,400</b>	<b>548,700</b>	<b>620,800</b>	<b>451,200</b>
	<b>Notional Capital Charges</b>					
56,399	Capital Financing	56,500	23,400	23,400	23,400	23,400
<b>56,399</b>	<b>Notional Capital Charges</b>	<b>56,500</b>	<b>23,400</b>	<b>23,400</b>	<b>23,400</b>	<b>23,400</b>
<b>518,241</b>	<b>Planning Development &amp; Policy</b>	<b>503,900</b>	<b>638,800</b>	<b>572,100</b>	<b>644,200</b>	<b>474,600</b>

## COAST PROTECTION

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	285,200
Price increases.	2,600
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Direct Expenditure and Income 2007/2008	<u>287,800</u>

Budget Book - Division/Group Analysis



NAT  
NAT D

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Coast Protection</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	100	0	0	0
5,684	Premises Expenses	4,400	5,000	4,500	4,600	4,700
0	Supplies and Services	2,000	0	2,000	0	0
187,592	Third Party Payments	278,800	372,100	281,300	169,500	171,200
0	Transfer Payments	0	0	0	0	0
<b>193,275</b>	<b>Expenditure</b>	<b>285,200</b>	<b>377,200</b>	<b>287,800</b>	<b>174,100</b>	<b>175,900</b>
	<b>Income</b>					
-14,413	Grants & Contributions	0	-50,000	0	0	0
<b>-14,413</b>	<b>Income</b>	<b>0</b>	<b>-50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>178,862</b>	<b>Direct Expenditure and Income</b>	<b>285,200</b>	<b>327,200</b>	<b>287,800</b>	<b>174,100</b>	<b>175,900</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
0	Departmental Support Services	0	0	0	0	0
4,400	Financial Support Services	4,300	4,300	4,400	4,500	4,600
1,300	Professional Support Services	1,600	16,500	19,200	19,000	19,400
<b>5,700</b>	<b>Charges from/to Other Services</b>	<b>5,900</b>	<b>20,800</b>	<b>23,600</b>	<b>23,500</b>	<b>24,000</b>
<b>5,700</b>	<b>Overheads</b>	<b>5,900</b>	<b>20,800</b>	<b>23,600</b>	<b>23,500</b>	<b>24,000</b>
<b>184,562</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>291,100</b>	<b>348,000</b>	<b>311,400</b>	<b>197,600</b>	<b>199,900</b>
	<b>Notional Capital Charges</b>					
238,383	Capital Financing	230,000	280,000	430,000	442,500	442,500
<b>238,383</b>	<b>Notional Capital Charges</b>	<b>230,000</b>	<b>280,000</b>	<b>430,000</b>	<b>442,500</b>	<b>442,500</b>
<b>422,946</b>	<b>Coast Protection</b>	<b>521,100</b>	<b>628,000</b>	<b>741,400</b>	<b>640,100</b>	<b>642,400</b>

## RIGHTS OF WAY

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	8,900
Provision for pay awards, changes in other employee expenses and price increases.	7,200
	—————
Direct Expenditure and Income 2007/2008	<u>16,100</u>

Budget Book - Division/Group Analysis



NAT
NAT E

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Rights of Way</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
25,412	Employee Expenses	9,300	17,000	16,500	17,400	18,400
0	Premises Expenses	0	0	0	0	0
297	Transport Expenses	500	300	500	500	500
6,403	Supplies and Services	9,100	9,100	9,100	9,100	9,100
<b>32,111</b>	<b>Expenditure</b>	<b>18,900</b>	<b>26,400</b>	<b>26,100</b>	<b>27,000</b>	<b>28,000</b>
	<b>Income</b>					
-1,902	Customer & Client Receipts	-10,000	-10,000	-10,000	-10,000	-10,000
<b>-1,902</b>	<b>Income</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>
<b>30,209</b>	<b>Direct Expenditure and Income</b>	<b>8,900</b>	<b>16,400</b>	<b>16,100</b>	<b>17,000</b>	<b>18,000</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-2,100	Direct Support Services	200	-1,400	-1,100	-1,100	-1,200
5,200	Departmental Support Services	5,800	1,800	2,100	2,200	2,200
524	Financial Support Services	0	0	0	0	0
7,500	Professional Support Services	7,300	16,100	17,000	17,200	17,700
904	Office Support Services	800	2,200	400	400	400
7,000	Corporate Support Services	6,100	6,500	6,500	6,500	6,400
<b>19,028</b>	<b>Charges from/to Other Services</b>	<b>20,200</b>	<b>25,200</b>	<b>24,900</b>	<b>25,200</b>	<b>25,500</b>
<b>19,028</b>	<b>Overheads</b>	<b>20,200</b>	<b>25,200</b>	<b>24,900</b>	<b>25,200</b>	<b>25,500</b>
<b>49,237</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>29,100</b>	<b>41,600</b>	<b>41,000</b>	<b>42,200</b>	<b>43,500</b>
<b>49,237</b>	<b>Rights of Way</b>	<b>29,100</b>	<b>41,600</b>	<b>41,000</b>	<b>42,200</b>	<b>43,500</b>

## ENVIRONMENTAL PROTECTION

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	731,100
Provision for pay awards, changes in other employee expenses and price increases.	27,400
Establishment of a new post to develop and promote Green policies and improved environmental management in the District.	34,000
Net effect of joint arrangement with Ipswich Borough Council for the provision of student EHO post.	-7,500
Increased Pest Control activity.	-7,000
Other minor changes.	-4,100
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Direct Expenditure and Income 2007/2008	<u>773,900</u>

Budget Book - Division/Group Analysis



NAT  
NAT F

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Environmental Protection</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
370,713	Employee Expenses	393,500	385,200	430,900	444,900	459,100
0	Premises Expenses	0	0	0	0	0
21,094	Transport Expenses	20,700	20,800	21,300	21,800	22,300
41,919	Supplies and Services	52,300	145,000	99,700	52,700	53,500
295,455	Third Party Payments	295,300	296,900	293,700	289,800	289,900
0	Transfer Payments	0	0	0	0	0
<b>729,181</b>	<b>Expenditure</b>	<b>761,800</b>	<b>847,900</b>	<b>845,600</b>	<b>809,200</b>	<b>824,800</b>
	<b>Income</b>					
-21,340	Customer & Client Receipts	-17,000	-21,300	-17,600	-17,900	-18,200
-7,309	Grants & Contributions	-13,700	-90,000	-54,100	-6,200	-6,200
<b>-28,649</b>	<b>Income</b>	<b>-30,700</b>	<b>-111,300</b>	<b>-71,700</b>	<b>-24,100</b>	<b>-24,400</b>
<b>700,532</b>	<b>Direct Expenditure and Income</b>	<b>731,100</b>	<b>736,600</b>	<b>773,900</b>	<b>785,100</b>	<b>800,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-28,317	Direct Support Services	-22,300	-28,300	-30,700	-29,800	-30,400
9,900	Departmental Support Services	9,100	9,600	9,800	10,100	10,400
6,813	Financial Support Services	5,600	4,900	5,500	5,600	5,600
5,400	Professional Support Services	7,300	6,600	7,000	7,100	7,200
11,826	Office Support Services	14,600	17,200	13,900	13,900	14,200
57,200	Corporate Support Services	55,900	47,900	49,300	49,900	48,600
<b>62,822</b>	<b>Charges from/to Other Services</b>	<b>70,200</b>	<b>57,900</b>	<b>54,800</b>	<b>56,800</b>	<b>55,600</b>
<b>62,822</b>	<b>Overheads</b>	<b>70,200</b>	<b>57,900</b>	<b>54,800</b>	<b>56,800</b>	<b>55,600</b>
<b>763,354</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>801,300</b>	<b>794,500</b>	<b>828,700</b>	<b>841,900</b>	<b>856,000</b>
	<b>Notional Capital Charges</b>					
863	Capital Financing	800	700	700	600	0
<b>863</b>	<b>Notional Capital Charges</b>	<b>800</b>	<b>700</b>	<b>700</b>	<b>600</b>	<b>0</b>
<b>764,217</b>	<b>Environmental Protection</b>	<b>802,100</b>	<b>795,200</b>	<b>829,400</b>	<b>842,500</b>	<b>856,000</b>

## WASTE MANAGEMENT

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	2,228,500
Price increases.	89,000
Year 2 of phased waste rollout of twin bin recycling initiatives.	205,200
Scheduled vehicle replacement.	91,500
Net effect of household growth and other minor operational changes.	43,600
Net additional income from recycling initiatives.	-27,900
	<hr/>
Direct Expenditure and Income 2007/2008	<u>2,629,900</u>

Budget Book - Division/Group Analysis



NAT  
NAT G

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Waste Management</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	0	0	0	0
0	Premises Expenses	0	0	0	0	0
520	Transport Expenses	0	0	0	0	0
149,462	Supplies and Services	187,700	137,800	121,300	103,800	115,400
2,487,070	Third Party Payments	2,857,500	2,860,400	3,464,200	3,861,900	4,487,200
<b>2,637,053</b>	<b>Expenditure</b>	<b>3,045,200</b>	<b>2,998,200</b>	<b>3,585,500</b>	<b>3,965,700</b>	<b>4,602,600</b>
	<b>Income</b>					
-12,815	Customer & Client Receipts	0	0	0	0	0
-674,618	Grants & Contributions	-816,700	-834,900	-955,600	-1,017,500	-1,135,300
0	Recharges	0	0	0	0	0
<b>-687,433</b>	<b>Income</b>	<b>-816,700</b>	<b>-834,900</b>	<b>-955,600</b>	<b>-1,017,500</b>	<b>-1,135,300</b>
<b>1,949,620</b>	<b>Direct Expenditure and Income</b>	<b>2,228,500</b>	<b>2,163,300</b>	<b>2,629,900</b>	<b>2,948,200</b>	<b>3,467,300</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
4,700	Direct Support Services	4,900	5,000	9,300	6,400	6,500
400	Departmental Support Services	0	200	200	600	600
7,500	Financial Support Services	7,600	8,400	8,600	8,800	8,800
3,200	Professional Support Services	5,700	2,000	2,100	2,200	2,300
0	Office Support Services	0	0	0	0	0
0	Corporate Support Services	0	0	0	0	0
0	DSO Support Services	0	0	0	0	0
<b>15,800</b>	<b>Charges from/to Other Services</b>	<b>18,200</b>	<b>15,600</b>	<b>20,200</b>	<b>18,000</b>	<b>18,200</b>
<b>15,800</b>	<b>Overheads</b>	<b>18,200</b>	<b>15,600</b>	<b>20,200</b>	<b>18,000</b>	<b>18,200</b>
<b>1,965,420</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>2,246,700</b>	<b>2,178,900</b>	<b>2,650,100</b>	<b>2,966,200</b>	<b>3,485,500</b>
	<b>Notional Capital Charges</b>					
198,090	Capital Financing	188,200	241,500	245,500	176,000	130,200
<b>198,090</b>	<b>Notional Capital Charges</b>	<b>188,200</b>	<b>241,500</b>	<b>245,500</b>	<b>176,000</b>	<b>130,200</b>
<b>2,163,509</b>	<b>Waste Management</b>	<b>2,434,900</b>	<b>2,420,400</b>	<b>2,895,600</b>	<b>3,142,200</b>	<b>3,615,700</b>

## COUNTRYSIDE MANAGEMENT

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	259,500
Provision for pay awards, changes in other employee expenses and price increases.	10,600
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Direct Expenditure and Income 2007/2008	<u>270,100</u>

Budget Book - Division/Group Analysis



NAT  
NAT H

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Countryside Management</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
167,883	Employee Expenses	184,600	172,500	187,600	194,100	200,800
26,106	Premises Expenses	26,500	32,000	27,400	27,600	27,800
7,523	Transport Expenses	7,300	7,500	7,300	7,300	7,300
73,100	Supplies and Services	77,800	79,900	78,800	79,200	79,600
14,640	Third Party Payments	10,600	13,200	14,200	18,200	18,500
<b>289,252</b>	<b>Expenditure</b>	<b>306,800</b>	<b>305,100</b>	<b>315,300</b>	<b>326,400</b>	<b>334,000</b>
	<b>Income</b>					
-38,089	Customer & Client Receipts	-40,900	-42,700	-41,200	-37,700	-37,700
-2,221	Grants & Contributions	-900	0	0	0	0
-5,148	Recharges	-5,500	-5,500	-4,000	-4,100	-3,200
<b>-45,459</b>	<b>Income</b>	<b>-47,300</b>	<b>-48,200</b>	<b>-45,200</b>	<b>-41,800</b>	<b>-40,900</b>
<b>243,793</b>	<b>Direct Expenditure and Income</b>	<b>259,500</b>	<b>256,900</b>	<b>270,100</b>	<b>284,600</b>	<b>293,100</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-80,552	Direct Support Services	-102,700	-95,300	-105,500	-106,500	-108,900
21,000	Departmental Support Services	19,000	14,600	17,900	18,600	19,000
3,071	Financial Support Services	2,000	2,900	3,100	3,200	3,200
50,360	Professional Support Services	57,100	61,400	65,300	70,100	72,300
891	Office Support Services	1,300	900	1,100	1,100	1,100
20,400	Corporate Support Services	20,300	24,200	24,900	21,000	19,900
<b>15,170</b>	<b>Charges from/to Other Services</b>	<b>-3,000</b>	<b>8,700</b>	<b>6,800</b>	<b>7,500</b>	<b>6,600</b>
<b>15,170</b>	<b>Overheads</b>	<b>-3,000</b>	<b>8,700</b>	<b>6,800</b>	<b>7,500</b>	<b>6,600</b>
<b>258,963</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>256,500</b>	<b>265,600</b>	<b>276,900</b>	<b>292,100</b>	<b>299,700</b>
	<b>Notional Capital Charges</b>					
6,002	Capital Financing	6,200	500	500	500	500
<b>6,002</b>	<b>Notional Capital Charges</b>	<b>6,200</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>264,965</b>	<b>Countryside Management</b>	<b>262,700</b>	<b>266,100</b>	<b>277,400</b>	<b>292,600</b>	<b>300,200</b>

## HIGHWAY SERVICES

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	126,700
Price changes.	-8,500
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Direct Expenditure and Income 2007/2008	<u>118,200</u>

Budget Book - Division/Group Analysis



NAT  
NAT I

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Natural and Built Environment</b>					
	<b>Highway Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
330	Premises Expenses	300	300	300	300	300
0	Supplies and Services	0	0	0	0	0
182,788	Third Party Payments	205,700	204,400	198,800	209,200	218,600
<b>183,118</b>	<b>Expenditure</b>	<b>206,000</b>	<b>204,700</b>	<b>199,100</b>	<b>209,500</b>	<b>218,900</b>
	<b>Income</b>					
-76,619	Grants & Contributions	-79,300	-79,300	-80,900	-82,800	-84,500
<b>-76,619</b>	<b>Income</b>	<b>-79,300</b>	<b>-79,300</b>	<b>-80,900</b>	<b>-82,800</b>	<b>-84,500</b>
<b>106,500</b>	<b>Direct Expenditure and Income</b>	<b>126,700</b>	<b>125,400</b>	<b>118,200</b>	<b>126,700</b>	<b>134,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
0	Direct Support Services	0	0	0	0	0
0	Departmental Support Services	0	0	0	0	0
2,010	Financial Support Services	2,000	0	0	0	0
1,200	Professional Support Services	1,400	0	0	0	0
<b>3,210</b>	<b>Charges from/to Other Services</b>	<b>3,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3,210</b>	<b>Overheads</b>	<b>3,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>109,709</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>130,100</b>	<b>125,400</b>	<b>118,200</b>	<b>126,700</b>	<b>134,400</b>
<b>109,709</b>	<b>Highway Services</b>	<b>130,100</b>	<b>125,400</b>	<b>118,200</b>	<b>126,700</b>	<b>134,400</b>



**FISCAL AND  
DEMOCRATIC SERVICES  
SERVICE BUDGETS**

**2007/2008**





Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
1,082,068	Tax Collection	1,004,500	1,017,800	1,022,800	1,029,200	1,043,000
2,524,237	Corporate & Democratic Management	2,453,600	2,448,200	2,355,100	2,390,700	2,421,400
96,430	Electoral Registration	105,100	96,300	82,300	83,400	85,200
74,465	Communications	74,100	66,400	60,800	65,600	66,900
-180,893	Land Charges	-188,000	-188,400	-185,000	-188,500	-184,500
1,042,498	Miscellaneous Property	699,600	629,500	392,700	327,100	335,900
13,137	Other Miscellaneous Services	32,300	13,200	12,200	12,400	12,500
-3,944,341	Other Financial Transactions	-3,441,100	-3,292,400	-2,935,400	-2,117,300	-1,264,800
<b>707,602</b>	<b>Fiscal and Democratic Services</b>	<b>740,100</b>	<b>790,600</b>	<b>805,500</b>	<b>1,602,600</b>	<b>2,515,600</b>





Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
1,067,954	Employee Expenses	1,212,200	1,412,400	1,463,200	1,589,100	1,740,600
49,808	Premises Expenses	50,100	45,300	49,900	40,400	41,500
23,906	Transport Expenses	23,800	25,900	27,900	24,000	24,100
2,582,710	Supplies and Services	1,184,400	2,091,300	1,329,400	1,612,500	1,745,800
168,410	Third Party Payments	208,400	351,100	285,200	295,100	302,300
-497	Transfer Payments	0	33,500	0	0	0
<b>3,892,291</b>	<b>Expenditure</b>	<b>2,678,900</b>	<b>3,959,500</b>	<b>3,155,600</b>	<b>3,561,100</b>	<b>3,854,300</b>
	<b>Income</b>					
-1,398,136	Customer & Client Receipts	-1,063,800	-1,369,400	-1,232,300	-1,089,900	-1,092,400
-2,326,390	Grants & Contributions	-1,058,300	-3,363,900	-1,477,500	-847,900	-617,300
-1,939,040	Recharges	75,100	-109,700	-261,100	-345,200	-354,500
<b>-5,663,567</b>	<b>Income</b>	<b>-2,047,000</b>	<b>-4,843,000</b>	<b>-2,970,900</b>	<b>-2,283,000</b>	<b>-2,064,200</b>
<b>-1,771,276</b>	<b>Direct Expenditure and Income</b>	<b>631,900</b>	<b>-883,500</b>	<b>184,700</b>	<b>1,278,100</b>	<b>1,790,100</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
166,900	Direct Support Services	177,700	159,500	130,100	141,200	143,900
761,980	Departmental Support Services	791,700	791,800	788,800	809,800	829,100
334,825	Financial Support Services	307,900	307,200	326,200	325,200	332,900
360,055	Professional Support Services	396,500	196,900	176,100	171,100	175,700
392,828	Office Support Services	354,200	328,100	280,400	281,300	284,600
988,852	Corporate Support Services	1,011,600	898,900	1,017,300	973,600	961,700
0	DSO Support Services	0	0	0	0	0
<b>3,005,440</b>	<b>Charges from/to Other Services</b>	<b>3,039,600</b>	<b>2,682,400</b>	<b>2,718,900</b>	<b>2,702,200</b>	<b>2,727,900</b>
<b>3,005,440</b>	<b>Overheads</b>	<b>3,039,600</b>	<b>2,682,400</b>	<b>2,718,900</b>	<b>2,702,200</b>	<b>2,727,900</b>
<b>1,234,164</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>3,671,500</b>	<b>1,798,900</b>	<b>2,903,600</b>	<b>3,980,300</b>	<b>4,518,000</b>
	<b>Notional Capital Charges</b>					
-526,562	Capital Financing	-2,931,400	-1,008,300	-2,098,100	-2,377,700	-2,002,400
<b>-526,562</b>	<b>Notional Capital Charges</b>	<b>-2,931,400</b>	<b>-1,008,300</b>	<b>-2,098,100</b>	<b>-2,377,700</b>	<b>-2,002,400</b>
<b>707,602</b>	<b>Fiscal and Democratic Services</b>	<b>740,100</b>	<b>790,600</b>	<b>805,500</b>	<b>1,602,600</b>	<b>2,515,600</b>

## TAX COLLECTION

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	331,100
Provision for pay awards, changes in other employee expenses and other price increases.	11,900
Lower transaction costs arising from customer acceptance of cheaper e-payment access channels.	-15,400
Increased discretionary relief awarded in respect of NNDR.	10,200
	<hr/>
Direct Expenditure and Income 2007/2008	<u>337,800</u>

Budget Book - Division/Group Analysis



SFD  
SFD A

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
	<b>Tax Collection</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
430,563	Employee Expenses	437,900	440,000	449,600	464,600	477,200
0	Premises Expenses	0	0	0	0	0
2,342	Transport Expenses	2,500	2,700	2,500	2,600	2,600
192,718	Supplies and Services	193,000	212,500	191,900	195,700	199,500
2,700	Third Party Payments	2,700	2,700	4,700	4,300	4,500
-497	Transfer Payments	0	500	0	0	0
<b>627,826</b>	<b>Expenditure</b>	<b>636,100</b>	<b>658,400</b>	<b>648,700</b>	<b>667,200</b>	<b>683,800</b>
	<b>Income</b>					
-72,983	Customer & Client Receipts	-86,500	-84,300	-86,900	-89,000	-91,300
-217,470	Grants & Contributions	-218,500	-218,500	-224,000	-229,600	-235,300
0	Recharges	0	0	0	0	0
<b>-290,453</b>	<b>Income</b>	<b>-305,000</b>	<b>-302,800</b>	<b>-310,900</b>	<b>-318,600</b>	<b>-326,600</b>
<b>337,373</b>	<b>Direct Expenditure and Income</b>	<b>331,100</b>	<b>355,600</b>	<b>337,800</b>	<b>348,600</b>	<b>357,200</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
26,600	Direct Support Services	25,900	26,800	32,300	33,900	34,500
75,700	Departmental Support Services	71,900	73,600	75,000	75,500	76,900
186,418	Financial Support Services	202,000	173,100	177,800	182,400	187,500
7,900	Professional Support Services	10,500	11,700	13,000	13,300	13,500
130,225	Office Support Services	97,400	107,000	147,000	140,000	141,100
317,800	Corporate Support Services	265,700	270,000	239,900	235,500	232,300
<b>744,643</b>	<b>Charges from/to Other Services</b>	<b>673,400</b>	<b>662,200</b>	<b>685,000</b>	<b>680,600</b>	<b>685,800</b>
<b>744,643</b>	<b>Overheads</b>	<b>673,400</b>	<b>662,200</b>	<b>685,000</b>	<b>680,600</b>	<b>685,800</b>
<b>1,082,016</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>1,004,500</b>	<b>1,017,800</b>	<b>1,022,800</b>	<b>1,029,200</b>	<b>1,043,000</b>
	<b>Notional Capital Charges</b>					
53	Capital Financing	0	0	0	0	0
<b>53</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,082,068</b>	<b>Tax Collection</b>	<b>1,004,500</b>	<b>1,017,800</b>	<b>1,022,800</b>	<b>1,029,200</b>	<b>1,043,000</b>

## CORPORATE & DEMOCRATIC MANAGEMENT

The reasons for change in direct expenditure and income between the estimate for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	603,700
Provision for pay awards, changes in employee expenses and price increases.	45,500
Changes to the provision relating to staff turnover.	-16,100
One-off costs for District Election in May 2007.	48,200
Operational review of Committee Servicing team leading to a reduction in resource requirements.	-10,000
Minor changes to a number of operational budgets.	-21,100
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Direct Expenditure and Income 2007/2008	<u>650,200</u>

Budget Book - Division/Group Analysis



SFD  
SFD B

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
	<b>Corporate &amp; Democratic Management</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
190,104	Employee Expenses	88,500	172,400	165,500	140,500	144,800
230	Premises Expenses	300	700	10,500	0	0
19,961	Transport Expenses	19,300	19,500	22,500	18,500	18,500
418,021	Supplies and Services	495,600	488,300	486,800	486,000	488,400
71	Third Party Payments	0	0	0	0	0
0	Transfer Payments	0	33,000	0	0	0
<b>628,387</b>	<b>Expenditure</b>	<b>603,700</b>	<b>713,900</b>	<b>685,300</b>	<b>645,000</b>	<b>651,700</b>
	<b>Income</b>					
0	Customer & Client Receipts	0	0	0	0	0
-2,156	Grants & Contributions	0	-18,900	-35,100	-3,100	-3,100
<b>-2,156</b>	<b>Income</b>	<b>0</b>	<b>-18,900</b>	<b>-35,100</b>	<b>-3,100</b>	<b>-3,100</b>
<b>626,231</b>	<b>Direct Expenditure and Income</b>	<b>603,700</b>	<b>695,000</b>	<b>650,200</b>	<b>641,900</b>	<b>648,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
200,433	Direct Support Services	215,400	198,100	173,500	184,700	188,100
669,080	Departmental Support Services	708,900	679,900	686,200	707,500	724,900
106,395	Financial Support Services	75,900	86,800	99,100	92,500	94,100
155,616	Professional Support Services	185,900	119,500	124,900	127,100	130,800
134,831	Office Support Services	103,700	109,600	72,800	81,700	82,700
631,652	Corporate Support Services	560,100	559,300	548,400	555,300	552,200
0	DSO Support Services	0	0	0	0	0
<b>1,898,006</b>	<b>Charges from/to Other Services</b>	<b>1,849,900</b>	<b>1,753,200</b>	<b>1,704,900</b>	<b>1,748,800</b>	<b>1,772,800</b>
<b>1,898,006</b>	<b>Overheads</b>	<b>1,849,900</b>	<b>1,753,200</b>	<b>1,704,900</b>	<b>1,748,800</b>	<b>1,772,800</b>
<b>2,524,237</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>2,453,600</b>	<b>2,448,200</b>	<b>2,355,100</b>	<b>2,390,700</b>	<b>2,421,400</b>
	<b>Notional Capital Charges</b>					
0	Capital Financing	0	0	0	0	0
<b>0</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2,524,237</b>	<b>Corporate &amp; Democratic Management</b>	<b>2,453,600</b>	<b>2,448,200</b>	<b>2,355,100</b>	<b>2,390,700</b>	<b>2,421,400</b>

## ELECTORAL REGISTRATION

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	11,800
Provision for pay awards, changes in other employee expenses and price increases.	100
Employment of canvassers and additional car allowances for District Election in May 2007.	4,300
Transfer of staff from Central Services.	35,300
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Direct Expenditure and Income 2007/2008	<u>51,500</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
	<b>Electoral Registration</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
3,356	Employee Expenses	6,200	11,200	44,400	46,300	47,300
390	Transport Expenses	500	2,300	1,500	1,500	1,500
8,022	Supplies and Services	7,600	49,500	7,600	7,600	7,600
<b>11,768</b>	<b>Expenditure</b>	<b>14,300</b>	<b>63,000</b>	<b>53,500</b>	<b>55,400</b>	<b>56,400</b>
	<b>Income</b>					
-2,058	Customer & Client Receipts	-2,500	-2,000	-2,000	-2,000	-2,000
0	Grants & Contributions	0	-39,300	0	0	0
<b>-2,058</b>	<b>Income</b>	<b>-2,500</b>	<b>-41,300</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>
<b>9,709</b>	<b>Direct Expenditure and Income</b>	<b>11,800</b>	<b>21,700</b>	<b>51,500</b>	<b>53,400</b>	<b>54,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
5,900	Direct Support Services	7,300	6,400	7,900	7,200	7,500
0	Departmental Support Services	1,000	900	1,300	1,100	1,100
3,803	Financial Support Services	0	4,400	4,500	4,500	4,500
0	Professional Support Services	0	0	0	0	0
77,018	Office Support Services	85,000	62,900	17,100	17,200	17,700
<b>86,721</b>	<b>Charges from/to Other Services</b>	<b>93,300</b>	<b>74,600</b>	<b>30,800</b>	<b>30,000</b>	<b>30,800</b>
<b>86,721</b>	<b>Overheads</b>	<b>93,300</b>	<b>74,600</b>	<b>30,800</b>	<b>30,000</b>	<b>30,800</b>
<b>96,430</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>105,100</b>	<b>96,300</b>	<b>82,300</b>	<b>83,400</b>	<b>85,200</b>
	<b>Notional Capital Charges</b>					
0	Capital Financing	0	0	0	0	0
<b>0</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>96,430</b>	<b>Electoral Registration</b>	<b>105,100</b>	<b>96,300</b>	<b>82,300</b>	<b>83,400</b>	<b>85,200</b>

## COMMUNICATIONS

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	137,600
Provision for pay awards, changes in other employee expenses and other price increases.	6,300
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Direct Expenditure and Income 2007/2008	<u>143,900</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
	<b>Communications</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
84,669	Employee Expenses	85,700	82,400	88,500	91,300	93,700
0	Premises Expenses	0	0	0	0	0
1,193	Transport Expenses	1,500	1,300	1,400	1,400	1,500
53,958	Supplies and Services	54,500	53,000	54,000	55,200	56,400
0	Third Party Payments	0	0	0	0	0
<b>139,821</b>	<b>Expenditure</b>	<b>141,700</b>	<b>136,700</b>	<b>143,900</b>	<b>147,900</b>	<b>151,600</b>
	<b>Income</b>					
0	Customer & Client Receipts	-4,100	0	0	0	0
0	Grants & Contributions	0	0	0	0	0
<b>0</b>	<b>Income</b>	<b>-4,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>139,821</b>	<b>Direct Expenditure and Income</b>	<b>137,600</b>	<b>136,700</b>	<b>143,900</b>	<b>147,900</b>	<b>151,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-94,333	Direct Support Services	-96,600	-95,900	-110,600	-110,000	-112,000
3,100	Departmental Support Services	2,200	5,500	5,000	5,200	5,200
1,346	Financial Support Services	1,400	500	500	500	500
5,700	Professional Support Services	7,200	2,300	2,500	2,500	2,600
2,532	Office Support Services	3,300	2,400	1,600	1,600	1,600
16,300	Corporate Support Services	19,000	14,900	17,900	17,900	17,400
<b>-65,356</b>	<b>Charges from/to Other Services</b>	<b>-63,500</b>	<b>-70,300</b>	<b>-83,100</b>	<b>-82,300</b>	<b>-84,700</b>
<b>-65,356</b>	<b>Overheads</b>	<b>-63,500</b>	<b>-70,300</b>	<b>-83,100</b>	<b>-82,300</b>	<b>-84,700</b>
<b>74,465</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>74,100</b>	<b>66,400</b>	<b>60,800</b>	<b>65,600</b>	<b>66,900</b>
	<b>Notional Capital Charges</b>					
0	Capital Financing	0	0	0	0	0
<b>0</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>74,465</b>	<b>Communications</b>	<b>74,100</b>	<b>66,400</b>	<b>60,800</b>	<b>65,600</b>	<b>66,900</b>

## LAND CHARGES

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	-268,300
Provision for pay awards, changes in other employee expenses and price increases.	1,500
Operational efficiencies following implementation of new software	-10,100
	_____
Direct Expenditure and Income 2007/2008	<u>-276,900</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
	<b>Land Charges</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
46,042	Employee Expenses	57,900	48,300	49,200	50,400	51,600
20	Transport Expenses	0	100	0	0	0
79,638	Supplies and Services	85,800	86,300	85,900	85,600	85,800
<b>125,700</b>	<b>Expenditure</b>	<b>143,700</b>	<b>134,700</b>	<b>135,100</b>	<b>136,000</b>	<b>137,400</b>
	<b>Income</b>					
-376,587	Customer & Client Receipts	-412,000	-413,000	-412,000	-412,000	-412,000
<b>-376,587</b>	<b>Income</b>	<b>-412,000</b>	<b>-413,000</b>	<b>-412,000</b>	<b>-412,000</b>	<b>-412,000</b>
<b>-250,887</b>	<b>Direct Expenditure and Income</b>	<b>-268,300</b>	<b>-278,300</b>	<b>-276,900</b>	<b>-276,000</b>	<b>-274,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
1,700	Direct Support Services	800	800	5,800	3,600	3,600
3,900	Departmental Support Services	3,200	4,600	4,300	4,500	4,600
4,569	Financial Support Services	4,000	10,500	10,800	10,900	11,200
1,200	Professional Support Services	1,800	4,700	5,200	5,300	5,400
35,524	Office Support Services	48,000	46,200	41,900	40,800	41,500
23,100	Corporate Support Services	22,500	23,100	23,900	22,400	23,800
<b>69,993</b>	<b>Charges from/to Other Services</b>	<b>80,300</b>	<b>89,900</b>	<b>91,900</b>	<b>87,500</b>	<b>90,100</b>
<b>69,993</b>	<b>Overheads</b>	<b>80,300</b>	<b>89,900</b>	<b>91,900</b>	<b>87,500</b>	<b>90,100</b>
<b>-180,893</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-188,000</b>	<b>-188,400</b>	<b>-185,000</b>	<b>-188,500</b>	<b>-184,500</b>
<b>-180,893</b>	<b>Land Charges</b>	<b>-188,000</b>	<b>-188,400</b>	<b>-185,000</b>	<b>-188,500</b>	<b>-184,500</b>

## MISCELLANEOUS PROPERTY

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	137,300
Provision for pay awards, changes in other employee expenses and price increases.	8,200
Net Increase in rental income from land and property portfolio.	-6,600
Reduction in repairs and associated costs following disposal of surplus assets.	-26,900
Re-apportionment of Norfolk Property Services costs previously part of Estates Management.	80,800
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Direct Expenditure and Income 2007/2008	<u>192,800</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
	<b>Miscellaneous Property</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	0	0	0	0
49,578	Premises Expenses	49,800	44,600	39,400	40,400	41,500
0	Transport Expenses	0	0	0	0	0
10,899	Supplies and Services	3,300	37,200	3,200	3,300	3,300
146,190	Third Party Payments	187,800	329,000	260,300	270,100	276,700
<b>206,667</b>	<b>Expenditure</b>	<b>240,900</b>	<b>410,800</b>	<b>302,900</b>	<b>313,800</b>	<b>321,500</b>
	<b>Income</b>					
-63,902	Customer & Client Receipts	-81,500	-68,300	-95,100	-95,700	-96,100
-21,933	Grants & Contributions	-22,100	-21,900	-15,000	-15,000	-15,100
<b>-85,835</b>	<b>Income</b>	<b>-103,600</b>	<b>-90,200</b>	<b>-110,100</b>	<b>-110,700</b>	<b>-111,200</b>
<b>120,832</b>	<b>Direct Expenditure and Income</b>	<b>137,300</b>	<b>320,600</b>	<b>192,800</b>	<b>203,100</b>	<b>210,300</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
26,600	Direct Support Services	24,900	23,300	21,200	21,800	22,200
10,200	Departmental Support Services	4,500	27,300	17,000	16,000	16,400
11,424	Financial Support Services	7,000	11,500	12,800	12,900	13,200
189,639	Professional Support Services	169,300	58,700	30,500	22,900	23,400
12,700	Office Support Services	16,800	0	0	0	0
0	DSO Support Services	0	0	0	0	0
<b>250,563</b>	<b>Charges from/to Other Services</b>	<b>222,500</b>	<b>120,800</b>	<b>81,500</b>	<b>73,600</b>	<b>75,200</b>
<b>250,563</b>	<b>Overheads</b>	<b>222,500</b>	<b>120,800</b>	<b>81,500</b>	<b>73,600</b>	<b>75,200</b>
<b>371,395</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>359,800</b>	<b>441,400</b>	<b>274,300</b>	<b>276,700</b>	<b>285,500</b>
	<b>Notional Capital Charges</b>					
671,103	Capital Financing	339,800	188,100	118,400	50,400	50,400
<b>671,103</b>	<b>Notional Capital Charges</b>	<b>339,800</b>	<b>188,100</b>	<b>118,400</b>	<b>50,400</b>	<b>50,400</b>
<b>1,042,498</b>	<b>Miscellaneous Property</b>	<b>699,600</b>	<b>629,500</b>	<b>392,700</b>	<b>327,100</b>	<b>335,900</b>

## OTHER MISCELLANEOUS SERVICES

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	10,400
Provision for pay awards, changes in other employee expenses and price increases.	1,700
	_____
Direct Expenditure and Income 2007/2008	<u>12,100</u>

Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
	<b>Other Miscellaneous Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Premises Expenses	0	0	0	0	0
7,343	Supplies and Services	7,800	9,000	7,200	7,200	7,300
19,449	Third Party Payments	17,900	19,400	20,200	20,700	21,100
<b>26,792</b>	<b>Expenditure</b>	<b>25,700</b>	<b>28,400</b>	<b>27,400</b>	<b>27,900</b>	<b>28,400</b>
	<b>Income</b>					
-14,324	Customer & Client Receipts	-15,300	-15,300	-15,300	-15,600	-16,000
0	Grants & Contributions	0	0	0	0	0
<b>-14,324</b>	<b>Income</b>	<b>-15,300</b>	<b>-15,300</b>	<b>-15,300</b>	<b>-15,600</b>	<b>-16,000</b>
<b>12,468</b>	<b>Direct Expenditure and Income</b>	<b>10,400</b>	<b>13,100</b>	<b>12,100</b>	<b>12,300</b>	<b>12,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
0	Departmental Support Services	0	0	0	0	0
670	Financial Support Services	100	100	100	100	100
0	Professional Support Services	21,800	0	0	0	0
0	Corporate Support Services	0	0	0	0	0
<b>670</b>	<b>Charges from/to Other Services</b>	<b>21,900</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>670</b>	<b>Overheads</b>	<b>21,900</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>13,137</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>32,300</b>	<b>13,200</b>	<b>12,200</b>	<b>12,400</b>	<b>12,500</b>
<b>13,137</b>	<b>Other Miscellaneous Services</b>	<b>32,300</b>	<b>13,200</b>	<b>12,200</b>	<b>12,400</b>	<b>12,500</b>



Budget Book - Division/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Fiscal and Democratic Services</b>					
	<b>Other Financial Transactions</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
313,220	Employee Expenses	536,000	658,100	666,000	796,000	926,000
1,812,110	Supplies and Services	336,800	1,155,500	492,800	771,900	897,500
0	Third Party Payments	0	0	0	0	0
<b>2,125,330</b>	<b>Expenditure</b>	<b>872,800</b>	<b>1,813,600</b>	<b>1,158,800</b>	<b>1,567,900</b>	<b>1,823,500</b>
	<b>Income</b>					
-868,281	Customer & Client Receipts	-461,900	-786,500	-621,000	-475,600	-475,000
-2,084,831	Grants & Contributions	-817,700	-3,065,300	-1,203,400	-600,200	-363,800
-1,939,040	Recharges	75,100	-109,700	-261,100	-345,200	-354,500
<b>-4,892,153</b>	<b>Income</b>	<b>-1,204,500</b>	<b>-3,961,500</b>	<b>-2,085,500</b>	<b>-1,421,000</b>	<b>-1,193,300</b>
<b>-2,766,823</b>	<b>Direct Expenditure and Income</b>	<b>-331,700</b>	<b>-2,147,900</b>	<b>-926,700</b>	<b>146,900</b>	<b>630,200</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
0	Departmental Support Services	0	0	0	0	0
20,200	Financial Support Services	17,500	20,300	20,600	21,400	21,800
0	Corporate Support Services	144,300	31,600	187,200	142,500	136,000
<b>20,200</b>	<b>Charges from/to Other Services</b>	<b>161,800</b>	<b>51,900</b>	<b>207,800</b>	<b>163,900</b>	<b>157,800</b>
<b>20,200</b>	<b>Overheads</b>	<b>161,800</b>	<b>51,900</b>	<b>207,800</b>	<b>163,900</b>	<b>157,800</b>
<b>-2,746,623</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-169,900</b>	<b>-2,096,000</b>	<b>-718,900</b>	<b>310,800</b>	<b>788,000</b>
	<b>Notional Capital Charges</b>					
-1,197,718	Capital Financing	-3,271,200	-1,196,400	-2,216,500	-2,428,100	-2,052,800
<b>-1,197,718</b>	<b>Notional Capital Charges</b>	<b>-3,271,200</b>	<b>-1,196,400</b>	<b>-2,216,500</b>	<b>-2,428,100</b>	<b>-2,052,800</b>
<b>-3,944,341</b>	<b>Other Financial Transactions</b>	<b>-3,441,100</b>	<b>-3,292,400</b>	<b>-2,935,400</b>	<b>-2,117,300</b>	<b>-1,264,800</b>

**FINANCIAL TRANSACTIONS SUMMARY**

	<b>2006/2007 Budget</b>	<b>2006/2007 Revised</b>	<b>2007/2008 Budget</b>	<b>2008/09 Initial</b>	<b>2009/10 Planned</b>	<b>Notes</b>
Support Services (Net of Capital Salaries)	161,800	51,900	207,800	163,900	157,800	1
Drainage Board Levies	63,900	48,200	49,200	50,100	51,200	
Risk Management / Uninsured Losses	0	-140,000	0	0	0	
Transfers To / From Earmarked Reserves	-202,100	-754,600	-606,300	-15,000	180,700	2
Capital Expenditure Funded From Revenue	507,000	1,117,100	271,000	0	0	
Contributions To / From General Fund						
Other Accounts	-309,900	-62,700	-211,100	-295,200	-304,500	
Deferred Credits	-211,000	0	0	0	0	
Asset Management Revenue Account	0	0	26,500	216,600	331,800	3
External Contributions	-41,900	-123,300	-81,000	-80,600	-80,000	4
Capital Charges	-3,368,200	-2,584,500	-2,487,500	-2,428,100	-2,052,800	5
Lump Sum Payments to Pension Fund	0	0	0	0	0	6
Redundancy / Added Years/ Actuary Costs	0	123,100	0	0	0	6
Pension Payments not shown within services	536,000	535,000	666,000	796,000	926,000	
Investment Income	-460,000	-785,000	-620,000	-475,000	-475,000	7
Use of General Reserve	-116,700	-717,600	-150,000	-50,000	0	8
<b>TOTAL</b>	<b>-3,441,100</b>	<b>-3,292,400</b>	<b>-2,935,400</b>	<b>-2,117,300</b>	<b>-1,264,800</b>	

**Notes:**

1 The capital charges arising from non-specific IT developments have been charged to Financial Transactions pending their allocation to services when known.

2 Movements to or from earmarked reserves include transfers to or from the following:

**Actuarial Contributions**  
**Benefits Subsidy**  
**Capital**  
**Coast Protection**  
**Contract Renewal**  
**Election**  
**Efficiency**  
**GIS**  
**Grants**

**Housing Condition Survey**  
**Local Development Framework**  
**Planning Delivery**  
**Port Health**  
**Positive Planning**  
**SEAL**  
**SRB**  
**VAT**

3 External borrowing costs.

4 This includes sales of surplus equipment, performance reward grant, interest on car loans to employees and income from a profit sharing arrangement with Suffolk Coastal Services.

5 The Council's service budgets have to include charges for capital investment, regardless of how the investment is paid for. This is done to ensure that the costs of capital assets are taken into account when reviewing the costs of services. However, these costs are notional and have to be eliminated from the overall budget on which the Council Tax is based.

6 The 2006/2007 revised budget includes estimated redundancy costs of £123,100.

7 The sum available for investment is likely to fall over the period in question and it is likely that interest rates are nearing their peak in the interest rate cycle.

8 The 2006/07 revised estimate reflects the decisions by the Council to transfer unspent budgets from 2005/06 to 2006/07 and to approve supplementary estimates during the year.



**SUMMARY OF EARMARKED RESERVES AND FUND BALANCES**

	BALANCE	IN	OUT	BALANCE	IN	OUT	BALANCE	IN	OUT	BALANCE	IN	OUT	BALANCE
	1.4.06			1.4.07			1.4.08			1.4.09			1.4.10
<b><u>EARMARKED RESERVES</u></b>													
ACTUARIAL CONTRIBUTION	1,508		123	1,385			1,385			1,385			1,385
CAPITAL	855	271	855	271		271	0			0			0
COAST PROTECTION	0	200		200		100	100			100			100
CONTRACT RENEWAL	0	65		65	10	45	30	10		40	10		50
CRIME PARTNERSHIP	2			2			2			2			2
EFFICIENCY	201	283		484		90	394			394			394
ELECTION	26	36		62	16	77	1	20		21	20		41
ENHANCEMENT	52		52	0			0			0			0
GRANTS	407	60	297	170	60	100	130	60	100	90	60	100	50
HOUSING BENEFIT SUBSIDY	321		61	260		90	170		40	130		30	100
HOUSING CONDITION SURVEY	70	20	56	34	20		54	20		74	20		94
LOCAL DEVELOPMENT FRAMEW(	330	100	82	348		62	286		182	104		2	102
PLANNING DELIVERY	460	3		463		135	328		148	180		152	28
PORT HEALTH	1,007	109	262	854	261		1,115	345		1,460	354		1,814
POSITIVE PLANNING	81	44	25	100		3	97			97			97
SEAL	12		12	0			0			0			0
VAT	279	140	260	159			159			159			159
<b>TOTAL EARMARKED RESERVES</b>	<b>5,611</b>	<b>1,331</b>	<b>2,085</b>	<b>4,857</b>	<b>367</b>	<b>973</b>	<b>4,251</b>	<b>455</b>	<b>470</b>	<b>4,236</b>	<b>464</b>	<b>284</b>	<b>4,416</b>
GENERAL FUND	4,062		718	3,344		150	3,194		50	3,144		0	3,144
COLLECTION FUND	638			638			638			638			638
<b>TOTAL FUND BALANCES</b>	<b>4,700</b>	<b>0</b>	<b>718</b>	<b>3,982</b>	<b>0</b>	<b>150</b>	<b>3,832</b>	<b>0</b>	<b>50</b>	<b>3,782</b>	<b>0</b>	<b>0</b>	<b>3,782</b>



# **SUPPORT SERVICES SERVICE BUDGETS**

**2007/2008**



**Budget Book - Strategy/Division Analysis**



SPT

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
80,165	Central Support Services	0	0	0	0	0
0	Management and Admin Support	0	0	0	0	0
0	Redundant Support Structure	0	0	0	0	0
<b>80,165</b>	<b>Support Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
3,167,987	Employee Expenses	3,149,800	3,155,400	3,311,600	3,394,600	3,493,300
155,068	Premises Expenses	153,800	153,800	160,000	163,800	167,700
31,345	Transport Expenses	36,100	36,800	35,400	35,700	36,200
1,043,776	Supplies and Services	925,900	901,300	977,200	912,400	923,900
916,506	Third Party Payments	938,200	956,500	995,200	1,017,100	1,045,800
0	Transfer Payments	0	0	0	0	0
<b>5,314,681</b>	<b>Expenditure</b>	<b>5,203,800</b>	<b>5,203,800</b>	<b>5,479,400</b>	<b>5,523,600</b>	<b>5,666,900</b>
	<b>Income</b>					
-178,707	Customer & Client Receipts	-134,900	-173,700	-181,900	-171,200	-168,000
-208,272	Grants & Contributions	-1,200	0	0	0	0
0	Recharges	0	0	0	0	0
<b>-386,979</b>	<b>Income</b>	<b>-136,100</b>	<b>-173,700</b>	<b>-181,900</b>	<b>-171,200</b>	<b>-168,000</b>
<b>4,927,702</b>	<b>Direct Expenditure and Income</b>	<b>5,067,700</b>	<b>5,030,100</b>	<b>5,297,500</b>	<b>5,352,400</b>	<b>5,498,900</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
-280,353	Direct Support Services	-298,700	-329,600	-356,800	-362,200	-370,200
-1,301,319	Departmental Support Services	-1,318,500	-1,280,300	-1,586,300	-1,625,500	-1,661,000
-666,513	Financial Support Services	-619,800	-647,600	-668,400	-684,600	-698,400
-830,208	Professional Support Services	-927,500	-771,200	-787,700	-797,800	-817,300
-770,644	Office Support Services	-770,200	-761,200	-557,700	-556,600	-565,300
-1,952,621	Corporate Support Services	-1,806,100	-1,732,600	-1,835,100	-1,772,900	-1,734,000
0	DSO Support Services	0	0	0	0	0
<b>-5,801,659</b>	<b>Charges from/to Other Services</b>	<b>-5,740,800</b>	<b>-5,522,500</b>	<b>-5,792,000</b>	<b>-5,799,600</b>	<b>-5,846,200</b>
<b>-5,801,659</b>	<b>Overheads</b>	<b>-5,740,800</b>	<b>-5,522,500</b>	<b>-5,792,000</b>	<b>-5,799,600</b>	<b>-5,846,200</b>
<b>-873,957</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-673,100</b>	<b>-492,400</b>	<b>-494,500</b>	<b>-447,200</b>	<b>-347,300</b>
	<b>Notional Capital Charges</b>					
873,957	Capital Financing	673,100	492,400	494,500	447,200	347,300
<b>873,957</b>	<b>Notional Capital Charges</b>	<b>673,100</b>	<b>492,400</b>	<b>494,500</b>	<b>447,200</b>	<b>347,300</b>
<b>0</b>	<b>Support Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ADMINISTRATIVE BUILDINGS

This budget includes the net costs of the Melton Hill offices, including caretaking and cleaning services.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	469,300
Provision for pay awards, changes in other employee expenses and price increases.	21,100
	<hr/>
Direct Expenditure and Income 2007/2008	<u>490,400</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AC

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Administrative Buildings</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	0	0	0	0
141,445	Premises Expenses	139,900	139,900	145,900	149,500	153,200
0	Transport Expenses	0	0	0	0	0
6,233	Supplies and Services	0	0	0	0	0
322,462	Third Party Payments	345,900	364,200	361,300	365,200	374,300
<b>470,140</b>	<b>Expenditure</b>	<b>485,800</b>	<b>504,100</b>	<b>507,200</b>	<b>514,700</b>	<b>527,500</b>
	<b>Income</b>					
-7,446	Customer & Client Receipts	-16,500	-400	-16,800	-17,200	-17,600
0	Grants & Contributions	0	0	0	0	0
<b>-7,446</b>	<b>Income</b>	<b>-16,500</b>	<b>-400</b>	<b>-16,800</b>	<b>-17,200</b>	<b>-17,600</b>
<b>462,695</b>	<b>Direct Expenditure and Income</b>	<b>469,300</b>	<b>503,700</b>	<b>490,400</b>	<b>497,500</b>	<b>509,900</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Direct Support Services	0	0	0	0	0
2,601	Financial Support Services	4,000	3,600	4,600	3,900	4,000
9,600	Professional Support Services	8,800	0	0	0	0
0	Office Support Services	0	0	0	0	0
-668,002	Corporate Support Services	-681,200	-582,300	-570,000	-576,400	-588,900
<b>-655,801</b>	<b>Charges from/to Other Services</b>	<b>-668,400</b>	<b>-578,700</b>	<b>-565,400</b>	<b>-572,500</b>	<b>-584,900</b>
<b>-655,801</b>	<b>Overheads</b>	<b>-668,400</b>	<b>-578,700</b>	<b>-565,400</b>	<b>-572,500</b>	<b>-584,900</b>
<b>-193,107</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-199,100</b>	<b>-75,000</b>	<b>-75,000</b>	<b>-75,000</b>	<b>-75,000</b>
	<b>Notional Capital Charges</b>					
193,107	Capital Financing	199,100	75,000	75,000	75,000	75,000
<b>193,107</b>	<b>Notional Capital Charges</b>	<b>199,100</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>0</b>	<b>Administrative Buildings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ESTATES MANAGEMENT

This budget shows the costs associated with the strategic management of the Council's asset portfolio.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	123,400
Transfer of costs associated with Estates Management to Norfolk Property Services.	-123,400
	_____
Direct Expenditure and Income 2007/2008	<u>0</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AD

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Estates Management</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
45,821	Employee Expenses	46,800	0	0	0	0
1,218	Transport Expenses	1,400	0	0	0	0
87,815	Supplies and Services	75,200	0	0	0	0
0	Third Party Payments	0	0	0	0	0
<b>134,853</b>	<b>Expenditure</b>	<b>123,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Income</b>					
-300	Customer & Client Receipts	0	0	0	0	0
0	Grants & Contributions	0	0	0	0	0
<b>-300</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>134,553</b>	<b>Direct Expenditure and Income</b>	<b>123,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
400	Direct Support Services	500	0	0	0	0
15,200	Departmental Support Services	9,200	0	0	0	0
3,342	Financial Support Services	2,900	0	0	0	0
-166,270	Professional Support Services	-148,200	0	0	0	0
275	Office Support Services	0	0	0	0	0
12,500	Corporate Support Services	12,200	0	0	0	0
<b>-134,553</b>	<b>Charges from/to Other Services</b>	<b>-123,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-134,553</b>	<b>Overheads</b>	<b>-123,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Estates Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ACCOUNTANCY

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	171,000
Provision for pay awards, changes in other employee expenses and price increases.	11,000
	_____
Direct Expenditure and Income 2007/2008	<u>182,000</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AF

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Accountancy</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
156,907	Employee Expenses	163,900	168,100	174,000	175,400	180,900
384	Transport Expenses	300	800	500	500	500
7,715	Supplies and Services	6,800	7,200	7,500	7,700	8,000
<b>165,006</b>	<b>Expenditure</b>	<b>171,000</b>	<b>176,100</b>	<b>182,000</b>	<b>183,600</b>	<b>189,400</b>
	<b>Income</b>					
0	Customer & Client Receipts	0	0	0	0	0
0	Grants & Contributions	0	0	0	0	0
<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>165,006</b>	<b>Direct Expenditure and Income</b>	<b>171,000</b>	<b>176,100</b>	<b>182,000</b>	<b>183,600</b>	<b>189,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
4,400	Direct Support Services	4,000	4,700	4,800	5,000	5,100
19,900	Departmental Support Services	15,300	20,900	19,600	21,600	22,100
-238,462	Financial Support Services	-232,700	-247,000	-255,800	-259,900	-265,700
2,500	Professional Support Services	3,400	3,300	3,500	3,500	3,600
4,634	Office Support Services	4,400	12,800	10,700	10,900	11,200
35,500	Corporate Support Services	34,600	29,200	35,200	35,300	34,300
<b>-171,528</b>	<b>Charges from/to Other Services</b>	<b>-171,000</b>	<b>-176,100</b>	<b>-182,000</b>	<b>-183,600</b>	<b>-189,400</b>
<b>-171,528</b>	<b>Overheads</b>	<b>-171,000</b>	<b>-176,100</b>	<b>-182,000</b>	<b>-183,600</b>	<b>-189,400</b>
<b>-6,522</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Notional Capital Charges</b>					
6,522	Capital Financing	0	0	0	0	0
<b>6,522</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Accountancy</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ACCOUNTS

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	98,600
Provision for pay awards, changes in other employee expenses and price increases.	3,400
Reduction in stationery due to increased demand for e-payment methods.	-2,300
	<hr/>
Direct Expenditure and Income 2007/2008	<u>99,700</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AG

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Accounts</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
110,748	Employee Expenses	92,500	97,100	96,200	101,100	105,300
199	Transport Expenses	300	100	100	100	100
7,261	Supplies and Services	5,900	4,400	3,500	5,300	3,500
0	Transfer Payments	0	0	0	0	0
<b>118,207</b>	<b>Expenditure</b>	<b>98,700</b>	<b>101,600</b>	<b>99,800</b>	<b>106,500</b>	<b>108,900</b>
	<b>Income</b>					
-84	Customer & Client Receipts	-100	-100	-100	-100	-100
-32	Grants & Contributions	0	0	0	0	0
<b>-116</b>	<b>Income</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>
<b>118,092</b>	<b>Direct Expenditure and Income</b>	<b>98,600</b>	<b>101,500</b>	<b>99,700</b>	<b>106,400</b>	<b>108,800</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
2,800	Direct Support Services	2,200	1,900	2,000	2,100	2,200
9,100	Departmental Support Services	7,100	9,500	9,200	9,900	10,100
-191,194	Financial Support Services	-156,900	-155,300	-155,100	-162,500	-164,900
7,200	Professional Support Services	7,000	2,700	7,500	7,500	7,600
10,091	Office Support Services	8,700	10,500	8,500	8,100	8,100
36,000	Corporate Support Services	31,200	27,300	28,200	28,500	28,100
<b>-126,003</b>	<b>Charges from/to Other Services</b>	<b>-100,700</b>	<b>-103,400</b>	<b>-99,700</b>	<b>-106,400</b>	<b>-108,800</b>
<b>-126,003</b>	<b>Overheads</b>	<b>-100,700</b>	<b>-103,400</b>	<b>-99,700</b>	<b>-106,400</b>	<b>-108,800</b>
<b>-7,911</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-2,100</b>	<b>-1,900</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Notional Capital Charges</b>					
7,911	Capital Financing	2,100	1,900	0	0	0
<b>7,911</b>	<b>Notional Capital Charges</b>	<b>2,100</b>	<b>1,900</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Accounts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## INTERNAL AUDIT

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	165,200
Provision for pay awards, changes in other employee expenses and price increases.	10,200
Review of minor budgets.	-2,500
Fall out of one-off sale of professional services to other local authorities.	2,900
	<hr/>
Direct Expenditure and Income 2007/2008	<u>175,800</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AH

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Internal Audit</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
124,418	Employee Expenses	143,200	147,300	153,700	157,800	162,800
0	Premises Expenses	0	0	0	0	0
992	Transport Expenses	2,300	2,300	2,300	2,300	2,300
31,526	Supplies and Services	35,100	32,800	32,300	33,300	33,300
366	Third Party Payments	0	0	0	0	0
<b>157,303</b>	<b>Expenditure</b>	<b>180,600</b>	<b>182,400</b>	<b>188,300</b>	<b>193,400</b>	<b>198,400</b>
	<b>Income</b>					
-16,082	Customer & Client Receipts	-15,400	-12,000	-12,500	-13,000	-13,500
<b>-16,082</b>	<b>Income</b>	<b>-15,400</b>	<b>-12,000</b>	<b>-12,500</b>	<b>-13,000</b>	<b>-13,500</b>
<b>141,221</b>	<b>Direct Expenditure and Income</b>	<b>165,200</b>	<b>170,400</b>	<b>175,800</b>	<b>180,400</b>	<b>184,900</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
2,700	Direct Support Services	2,200	2,100	2,200	2,300	2,400
10,300	Departmental Support Services	11,200	18,500	18,000	18,900	19,300
-203,927	Financial Support Services	-219,100	-234,300	-240,200	-245,900	-250,700
15,800	Professional Support Services	12,000	13,400	16,100	16,300	16,500
8,706	Office Support Services	5,600	7,300	5,700	5,400	5,400
25,200	Corporate Support Services	22,900	22,600	22,400	22,600	22,200
<b>-141,221</b>	<b>Charges from/to Other Services</b>	<b>-165,200</b>	<b>-170,400</b>	<b>-175,800</b>	<b>-180,400</b>	<b>-184,900</b>
<b>-141,221</b>	<b>Overheads</b>	<b>-165,200</b>	<b>-170,400</b>	<b>-175,800</b>	<b>-180,400</b>	<b>-184,900</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Internal Audit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## CASHIER SERVICES

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	104,500
Provision for pay awards, changes in other employee expenses and price increases.	3,300
Transfer of miscellaneous sales from Central Services.	-1,000
	_____
Direct Expenditure and Income 2007/2008	<u>106,800</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AI

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Cashier Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
92,700	Employee Expenses	92,200	92,500	94,600	97,300	99,900
0	Premises Expenses	0	0	0	0	0
0	Transport Expenses	0	0	0	0	0
11,302	Supplies and Services	12,300	14,000	14,500	15,300	16,100
0	Transfer Payments	0	0	0	0	0
<b>104,002</b>	<b>Expenditure</b>	<b>104,500</b>	<b>106,500</b>	<b>109,100</b>	<b>112,600</b>	<b>116,000</b>
	<b>Income</b>					
0	Customer & Client Receipts	0	-2,300	-2,300	-2,300	-2,300
<b>0</b>	<b>Income</b>	<b>0</b>	<b>-2,300</b>	<b>-2,300</b>	<b>-2,300</b>	<b>-2,300</b>
<b>104,002</b>	<b>Direct Expenditure and Income</b>	<b>104,500</b>	<b>104,200</b>	<b>106,800</b>	<b>110,300</b>	<b>113,700</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
2,700	Direct Support Services	2,200	2,900	3,000	3,200	3,200
11,200	Departmental Support Services	11,100	10,900	10,900	11,200	11,300
-151,937	Financial Support Services	-152,300	-149,400	-149,300	-153,300	-156,600
2,100	Professional Support Services	3,100	2,900	3,100	3,100	3,200
7,410	Office Support Services	6,800	6,300	4,900	4,700	4,700
24,400	Corporate Support Services	23,700	21,400	19,800	20,000	19,700
<b>-104,127</b>	<b>Charges from/to Other Services</b>	<b>-105,400</b>	<b>-105,000</b>	<b>-107,600</b>	<b>-111,100</b>	<b>-114,500</b>
<b>-104,127</b>	<b>Overheads</b>	<b>-105,400</b>	<b>-105,000</b>	<b>-107,600</b>	<b>-111,100</b>	<b>-114,500</b>
<b>-125</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-900</b>	<b>-800</b>	<b>-800</b>	<b>-800</b>	<b>-800</b>
	<b>Notional Capital Charges</b>					
125	Capital Financing	900	800	800	800	800
<b>125</b>	<b>Notional Capital Charges</b>	<b>900</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>
<b>0</b>	<b>Cashier Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## INFORMATION SYSTEMS

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	1,026,600
Provision for pay awards, changes in other employee expenses and price increases.	20,900
Increased hardware and software maintenance and warranty costs.	60,400
Specialist external expertise to assist in re-tendering the Council's IT contract (funded from the Contract Renewal Reserve).	55,000
	<hr/>
Direct Expenditure and Income 2007/2008	<u>1,162,900</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AL

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>I.T. Client Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
159,524	Employee Expenses	124,600	143,700	126,500	129,400	131,200
10,500	Premises Expenses	10,600	10,600	10,800	11,000	11,200
1,139	Transport Expenses	2,500	2,000	2,000	2,100	2,200
291,053	Supplies and Services	310,600	330,200	419,700	372,700	384,200
593,291	Third Party Payments	592,300	592,300	633,900	651,900	671,500
<b>1,055,507</b>	<b>Expenditure</b>	<b>1,040,600</b>	<b>1,078,800</b>	<b>1,192,900</b>	<b>1,167,100</b>	<b>1,200,300</b>
	<b>Income</b>					
-32,939	Customer & Client Receipts	-14,000	-35,000	-30,000	-30,000	-30,000
-33,548	Grants & Contributions	0	0	0	0	0
0	Recharges	0	0	0	0	0
<b>-66,487</b>	<b>Income</b>	<b>-14,000</b>	<b>-35,000</b>	<b>-30,000</b>	<b>-30,000</b>	<b>-30,000</b>
<b>989,020</b>	<b>Direct Expenditure and Income</b>	<b>1,026,600</b>	<b>1,043,800</b>	<b>1,162,900</b>	<b>1,137,100</b>	<b>1,170,300</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
2,600	Direct Support Services	2,200	3,100	3,200	3,400	3,400
2,700	Departmental Support Services	5,100	2,800	2,900	3,000	3,000
9,817	Financial Support Services	13,300	20,400	11,100	11,200	11,200
3,600	Professional Support Services	4,100	7,700	6,200	6,300	6,300
3,760	Office Support Services	6,300	4,200	2,400	2,400	2,400
-1,658,070	Corporate Support Services	-1,508,400	-1,482,000	-1,592,000	-1,519,400	-1,452,700
<b>-1,635,592</b>	<b>Charges from/to Other Services</b>	<b>-1,477,400</b>	<b>-1,443,800</b>	<b>-1,566,200</b>	<b>-1,493,100</b>	<b>-1,426,400</b>
<b>-1,635,592</b>	<b>Overheads</b>	<b>-1,477,400</b>	<b>-1,443,800</b>	<b>-1,566,200</b>	<b>-1,493,100</b>	<b>-1,426,400</b>
<b>-646,572</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-450,800</b>	<b>-400,000</b>	<b>-403,300</b>	<b>-356,000</b>	<b>-256,100</b>
	<b>Notional Capital Charges</b>					
646,572	Capital Financing	450,800	400,000	403,300	356,000	256,100
<b>646,572</b>	<b>Notional Capital Charges</b>	<b>450,800</b>	<b>400,000</b>	<b>403,300</b>	<b>356,000</b>	<b>256,100</b>
<b>0</b>	<b>I.T. Client Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## HUMAN RESOURCES

The budget includes the cost of providing a Human Resources service to the Council including recruitment and training.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	251,500
Provision for pay awards, changes in other employee expenses and price increases.	9,800
Contribution to Safeguarding Children Board.	10,000
	_____
Direct Expenditure and Income 2007/2008	<u>271,300</u>

Budget Book - Service/Group Analysis



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SPT A

SPT AN

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Personnel/Management</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
143,287	Employee Expenses	241,400	238,200	250,000	254,400	260,900
509	Transport Expenses	500	800	500	500	500
8,749	Supplies and Services	9,600	14,600	20,800	21,000	21,200
0	Third Party Payments	0	0	0	0	0
<b>152,545</b>	<b>Expenditure</b>	<b>251,500</b>	<b>253,600</b>	<b>271,300</b>	<b>275,900</b>	<b>282,600</b>
	<b>Income</b>					
-35	Customer & Client Receipts	0	0	0	0	0
0	Grants & Contributions	0	0	0	0	0
<b>-35</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>152,510</b>	<b>Direct Expenditure and Income</b>	<b>251,500</b>	<b>253,600</b>	<b>271,300</b>	<b>275,900</b>	<b>282,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
8,900	Direct Support Services	10,000	9,100	9,000	9,700	9,900
8,500	Departmental Support Services	5,300	3,300	3,300	3,400	3,400
12,322	Financial Support Services	13,600	8,600	8,900	8,900	8,900
-223,716	Professional Support Services	-320,700	-306,700	-322,100	-327,400	-333,900
8,576	Office Support Services	10,400	7,500	6,800	6,600	6,600
32,900	Corporate Support Services	29,900	24,600	22,800	22,900	22,500
<b>-152,517</b>	<b>Charges from/to Other Services</b>	<b>-251,500</b>	<b>-253,600</b>	<b>-271,300</b>	<b>-275,900</b>	<b>-282,600</b>
<b>-152,517</b>	<b>Overheads</b>	<b>-251,500</b>	<b>-253,600</b>	<b>-271,300</b>	<b>-275,900</b>	<b>-282,600</b>
<b>-7</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Notional Capital Charges</b>					
7	Capital Financing	0	0	0	0	0
<b>7</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Personnel/Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## LEGAL SERVICES

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	192,200
Provision for pay awards, changes in other employee expenses and price increases.	3,800
Increase in net income arising from the Doing Better Business project .	-8,700
	_____
Direct Expenditure and Income 2007/2008	<u>187,300</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AM

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Legal Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
165,428	Employee Expenses	162,100	163,600	166,200	170,200	174,300
325	Transport Expenses	400	400	400	400	400
57,926	Supplies and Services	47,000	46,300	49,800	40,800	40,800
0	Transfer Payments	0	0	0	0	0
<b>223,679</b>	<b>Expenditure</b>	<b>209,500</b>	<b>210,300</b>	<b>216,400</b>	<b>211,400</b>	<b>215,500</b>
	<b>Income</b>					
-21,142	Customer & Client Receipts	-17,300	-25,000	-29,100	-29,100	-29,100
0	Grants & Contributions	0	0	0	0	0
<b>-21,142</b>	<b>Income</b>	<b>-17,300</b>	<b>-25,000</b>	<b>-29,100</b>	<b>-29,100</b>	<b>-29,100</b>
<b>202,536</b>	<b>Direct Expenditure and Income</b>	<b>192,200</b>	<b>185,300</b>	<b>187,300</b>	<b>182,300</b>	<b>186,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
3,800	Direct Support Services	3,400	3,500	3,600	3,900	3,900
14,900	Departmental Support Services	19,600	28,400	23,800	24,600	25,000
3,847	Financial Support Services	7,600	3,200	3,700	3,700	3,800
-269,862	Professional Support Services	-265,600	-259,500	-248,900	-245,100	-249,500
12,179	Office Support Services	11,200	13,200	4,800	4,600	4,700
32,600	Corporate Support Services	31,600	25,900	25,700	26,000	25,700
<b>-202,536</b>	<b>Charges from/to Other Services</b>	<b>-192,200</b>	<b>-185,300</b>	<b>-187,300</b>	<b>-182,300</b>	<b>-186,400</b>
<b>-202,536</b>	<b>Overheads</b>	<b>-192,200</b>	<b>-185,300</b>	<b>-187,300</b>	<b>-182,300</b>	<b>-186,400</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Legal Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## PRINT UNIT

The budget includes the cost providing an in-house printing service to the Council.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	141,700
Provision for pay awards, changes in other employee expenses and price increases.	1,800
Additional printing for District Council election in May 2007.	4,000
	<hr/>
Direct Expenditure and Income 2007/2008	<u>147,500</u>

Budget Book - Service/Group Analysis



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SPT A

SPT AO

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Print Unit</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
55,757	Employee Expenses	55,600	54,700	57,400	59,000	60,500
3,123	Premises Expenses	3,100	3,100	3,100	3,100	3,100
115	Transport Expenses	200	200	200	200	200
107,848	Supplies and Services	98,300	108,100	109,300	105,300	105,300
49	Third Party Payments	0	0	0	0	0
<b>166,892</b>	<b>Expenditure</b>	<b>157,200</b>	<b>166,100</b>	<b>170,000</b>	<b>167,600</b>	<b>169,100</b>
	<b>Income</b>					
-25,549	Customer & Client Receipts	-15,500	-22,500	-22,500	-22,500	-22,500
<b>-25,549</b>	<b>Income</b>	<b>-15,500</b>	<b>-22,500</b>	<b>-22,500</b>	<b>-22,500</b>	<b>-22,500</b>
<b>141,343</b>	<b>Direct Expenditure and Income</b>	<b>141,700</b>	<b>143,600</b>	<b>147,500</b>	<b>145,100</b>	<b>146,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
2,700	Direct Support Services	2,200	3,800	4,000	4,200	4,300
0	Departmental Support Services	0	600	1,700	1,700	1,800
1,854	Financial Support Services	3,800	2,400	2,700	2,800	2,800
1,300	Professional Support Services	1,900	1,200	1,200	1,300	1,300
-172,949	Office Support Services	-176,700	-169,800	-175,100	-173,300	-175,200
17,900	Corporate Support Services	18,300	15,100	14,900	15,100	15,300
<b>-149,195</b>	<b>Charges from/to Other Services</b>	<b>-150,500</b>	<b>-146,700</b>	<b>-150,600</b>	<b>-148,200</b>	<b>-149,700</b>
<b>-149,195</b>	<b>Overheads</b>	<b>-150,500</b>	<b>-146,700</b>	<b>-150,600</b>	<b>-148,200</b>	<b>-149,700</b>
<b>-7,852</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-8,800</b>	<b>-3,100</b>	<b>-3,100</b>	<b>-3,100</b>	<b>-3,100</b>
	<b>Notional Capital Charges</b>					
7,852	Capital Financing	8,800	3,100	3,100	3,100	3,100
<b>7,852</b>	<b>Notional Capital Charges</b>	<b>8,800</b>	<b>3,100</b>	<b>3,100</b>	<b>3,100</b>	<b>3,100</b>
<b>0</b>	<b>Print Unit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## CENTRAL SERVICES

The budget includes the cost of the staff refreshment area, general purchasing, mailing, and telecommunications services.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	541,300
Provision for pay awards, changes in other employee expenses and price increases.	16,200
Retirement of Central Services Manager partly offset by increasing staffing in Licensing.	-41,000
Reduction in postage costs through joint procurement (-£40,000)	-40,000
Increase in postage due to District Election in May 2007.	17,000
Transfer of staff to Electoral Registration.	-35,300
Transfer of staff to Licensing.	-79,400
Transfer of staff and supplies to Property Information Services.	-146,600
Transfer of telephone costs to Customer Services.	-46,000
Transfer of staff from Customer Services.	17,300
Transfer of miscellaneous sales to Cashier Services.	1,000
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Direct Expenditure and Income 2007/2008	<u>204,500</u>

Budget Book - Service/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Central Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
352,954	Employee Expenses	270,600	304,300	26,300	18,700	19,300
0	Premises Expenses	0	0	0	0	0
808	Transport Expenses	1,200	1,500	200	200	200
276,371	Supplies and Services	278,900	283,200	183,500	176,500	176,500
<b>630,133</b>	<b>Expenditure</b>	<b>550,700</b>	<b>589,000</b>	<b>210,000</b>	<b>195,400</b>	<b>196,000</b>
	<b>Income</b>					
-11,177	Customer & Client Receipts	-8,200	-10,000	-5,500	-5,500	-5,500
-74,233	Grants & Contributions	-1,200	0	0	0	0
<b>-85,410</b>	<b>Income</b>	<b>-9,400</b>	<b>-10,000</b>	<b>-5,500</b>	<b>-5,500</b>	<b>-5,500</b>
<b>544,723</b>	<b>Direct Expenditure and Income</b>	<b>541,300</b>	<b>579,000</b>	<b>204,500</b>	<b>189,900</b>	<b>190,500</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
11,900	Departmental Support Services	11,100	12,200	11,800	12,700	12,900
7,258	Financial Support Services	9,500	9,400	9,700	10,000	10,100
8,900	Professional Support Services	12,700	5,600	3,000	3,100	3,100
-686,243	Office Support Services	-677,800	-693,900	-276,100	-263,900	-264,300
101,600	Corporate Support Services	91,800	78,100	37,500	38,600	38,100
<b>-556,585</b>	<b>Charges from/to Other Services</b>	<b>-552,700</b>	<b>-588,600</b>	<b>-214,100</b>	<b>-199,500</b>	<b>-200,100</b>
<b>-556,585</b>	<b>Overheads</b>	<b>-552,700</b>	<b>-588,600</b>	<b>-214,100</b>	<b>-199,500</b>	<b>-200,100</b>
<b>-11,861</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>-11,400</b>	<b>-9,600</b>	<b>-9,600</b>	<b>-9,600</b>	<b>-9,600</b>
	<b>Notional Capital Charges</b>					
11,861	Capital Financing	11,400	9,600	9,600	9,600	9,600
<b>11,861</b>	<b>Notional Capital Charges</b>	<b>11,400</b>	<b>9,600</b>	<b>9,600</b>	<b>9,600</b>	<b>9,600</b>
<b>0</b>	<b>Central Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## PROCUREMENT

This account collates the initial costs associated with the development of a corporate procurement and purchasing function.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	41,900
Provision for pay awards, changes in other employee expenses and price increases.	900
	—————
Direct Expenditure and Income 2007/2008	<u>42,800</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AQ

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Procurement</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
36,855	Employee Expenses	36,600	36,600	37,400	38,400	39,500
145	Transport Expenses	0	100	100	100	100
822	Supplies and Services	5,300	5,300	5,300	5,300	5,300
<b>37,822</b>	<b>Expenditure</b>	<b>41,900</b>	<b>42,000</b>	<b>42,800</b>	<b>43,800</b>	<b>44,900</b>
<b>37,822</b>	<b>Direct Expenditure and Income</b>	<b>41,900</b>	<b>42,000</b>	<b>42,800</b>	<b>43,800</b>	<b>44,900</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
1,100	Departmental Support Services	1,100	12,100	12,200	12,700	13,000
4,334	Financial Support Services	2,900	4,400	4,500	4,400	4,400
400	Professional Support Services	600	600	600	600	600
-45,256	Office Support Services	-48,100	-60,700	-61,700	-63,100	-64,400
1,600	Corporate Support Services	1,600	1,600	1,600	1,600	1,500
<b>-37,822</b>	<b>Charges from/to Other Services</b>	<b>-41,900</b>	<b>-42,000</b>	<b>-42,800</b>	<b>-43,800</b>	<b>-44,900</b>
<b>-37,822</b>	<b>Overheads</b>	<b>-41,900</b>	<b>-42,000</b>	<b>-42,800</b>	<b>-43,800</b>	<b>-44,900</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Procurement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## CUSTOMER SERVICES STAFFING

The budget includes all the costs of the Customer Service Team.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	272,200
Provision for pay awards, changes in other employee expenses and price increases.	8,200
Customer Services project implementation leading to lower resource requirement.	-9,200
Minor operational changes to facilitate further phases of Customer Services project.	16,100
Transfer of staff to Central Services.	-17,300
Transfer of telephone costs from Central Services.	46,000
	<hr/>
Direct Expenditure and Income 2007/2008	<u>316,000</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AR

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Customer Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
254,762	Employee Expenses	275,000	253,400	252,600	262,200	271,400
0	Premises Expenses	0	0	0	0	0
2,556	Transport Expenses	2,300	3,200	2,400	2,400	2,400
113,506	Supplies and Services	4,100	18,000	68,000	65,300	64,800
<b>370,823</b>	<b>Expenditure</b>	<b>281,400</b>	<b>274,600</b>	<b>323,000</b>	<b>329,900</b>	<b>338,600</b>
	<b>Income</b>					
-7,560	Customer & Client Receipts	-9,200	-8,300	-7,000	-6,000	-5,000
-100,266	Grants & Contributions	0	0	0	0	0
<b>-107,826</b>	<b>Income</b>	<b>-9,200</b>	<b>-8,300</b>	<b>-7,000</b>	<b>-6,000</b>	<b>-5,000</b>
<b>262,997</b>	<b>Direct Expenditure and Income</b>	<b>272,200</b>	<b>266,300</b>	<b>316,000</b>	<b>323,900</b>	<b>333,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
-332,253	Direct Support Services	-344,500	-382,300	-408,900	-417,700	-426,800
2,200	Departmental Support Services	3,400	3,000	3,000	3,100	3,100
1,542	Financial Support Services	3,800	3,500	4,100	4,100	4,200
7,100	Professional Support Services	10,500	9,300	9,900	10,000	10,200
9,214	Office Support Services	7,200	17,700	15,700	15,900	16,200
49,200	Corporate Support Services	47,400	82,500	60,200	60,700	59,500
<b>-262,997</b>	<b>Charges from/to Other Services</b>	<b>-272,200</b>	<b>-266,300</b>	<b>-316,000</b>	<b>-323,900</b>	<b>-333,600</b>
<b>-262,997</b>	<b>Overheads</b>	<b>-272,200</b>	<b>-266,300</b>	<b>-316,000</b>	<b>-323,900</b>	<b>-333,600</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Customer Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## PROPERTY INFORMATION SERVICES

This account collates the costs associated with the geographical information services.

	£
Direct Expenditure and Income 2006/2007	0
Transfer of staff and supplies from Central Services.	146,600
	<hr/>
Direct Expenditure and Income 2007/2008	<u>146,600</u>

Budget Book - Service/Group Analysis



SPT  
SPT A

SPT AS

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Central Support Services</b>					
	<b>Property Information Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	0	122,400	128,000	134,600
0	Transport Expenses	0	0	300	300	300
0	Supplies and Services	0	0	23,900	24,400	24,900
<b>0</b>	<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>146,600</b>	<b>152,700</b>	<b>159,800</b>
<b>0</b>	<b>Direct Expenditure and Income</b>	<b>0</b>	<b>0</b>	<b>146,600</b>	<b>152,700</b>	<b>159,800</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Departmental Support Services	0	0	3,100	3,100	3,200
0	Financial Support Services	0	0	200	200	200
0	Professional Support Services	0	0	1,600	1,600	1,700
0	Office Support Services	0	0	-175,300	-181,100	-187,400
0	Corporate Support Services	0	0	23,800	23,500	22,500
<b>0</b>	<b>Charges from/to Other Services</b>	<b>0</b>	<b>0</b>	<b>-146,600</b>	<b>-152,700</b>	<b>-159,800</b>
<b>0</b>	<b>Overheads</b>	<b>0</b>	<b>0</b>	<b>-146,600</b>	<b>-152,700</b>	<b>-159,800</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Property Information Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STRATEGIC DIRECTORS

The budget includes the Chief Executive, Strategic Directors and Secretarial Support.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	373,900
Provision for pay awards, changes in other employee expenses and price increases.	12,500
	<hr/>
Direct Expenditure and Income 2007/2008	<u>386,400</u>

Budget Book - Service/Group Analysis



SPT  
SPT B

SPT BA

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Management and Admin Support</b>					
	<b>Strategic Directors</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
365,394	Employee Expenses	359,100	368,400	370,300	381,400	390,800
0	Premises Expenses	200	200	200	200	200
5,190	Transport Expenses	3,900	5,000	5,100	5,200	5,300
13,995	Supplies and Services	10,700	15,700	10,800	11,000	11,300
<b>384,579</b>	<b>Expenditure</b>	<b>373,900</b>	<b>389,300</b>	<b>386,400</b>	<b>397,800</b>	<b>407,600</b>
	<b>Income</b>					
0	Customer & Client Receipts	0	0	0	0	0
-192	Grants & Contributions	0	0	0	0	0
<b>-192</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>384,387</b>	<b>Direct Expenditure and Income</b>	<b>373,900</b>	<b>389,300</b>	<b>386,400</b>	<b>397,800</b>	<b>407,600</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Direct Support Services	0	0	0	0	0
-438,030	Departmental Support Services	-436,600	-448,700	-446,800	-459,300	-469,400
6,769	Financial Support Services	9,300	8,100	8,500	8,700	9,000
6,500	Professional Support Services	10,000	12,500	13,200	13,800	14,100
6,975	Office Support Services	10,500	5,100	4,600	4,500	4,500
33,400	Corporate Support Services	32,900	33,700	34,100	34,500	34,200
<b>-384,387</b>	<b>Charges from/to Other Services</b>	<b>-373,900</b>	<b>-389,300</b>	<b>-386,400</b>	<b>-397,800</b>	<b>-407,600</b>
<b>-384,387</b>	<b>Overheads</b>	<b>-373,900</b>	<b>-389,300</b>	<b>-386,400</b>	<b>-397,800</b>	<b>-407,600</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Strategic Directors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## HEADS OF SERVICE

The budget includes the Heads of Service.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	497,900
Provision for pay awards, changes in other employee expenses and price increases.	15,800
	<hr/>
Direct Expenditure and Income 2007/2008	<u>513,700</u>

Budget Book - Service/Group Analysis



SPT  
SPT B

SPT BB

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Management and Admin Support</b>					
	<b>Heads of Service</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
519,611	Employee Expenses	515,200	512,100	533,800	551,200	566,500
11,231	Transport Expenses	12,100	12,000	12,500	12,500	12,800
6,546	Supplies and Services	9,300	9,500	8,200	8,300	8,500
<b>537,388</b>	<b>Expenditure</b>	<b>536,600</b>	<b>533,600</b>	<b>554,500</b>	<b>572,000</b>	<b>587,800</b>
	<b>Income</b>					
-39,568	Customer & Client Receipts	-38,700	-40,100	-40,800	-41,600	-42,400
<b>-39,568</b>	<b>Income</b>	<b>-38,700</b>	<b>-40,100</b>	<b>-40,800</b>	<b>-41,600</b>	<b>-42,400</b>
<b>497,821</b>	<b>Direct Expenditure and Income</b>	<b>497,900</b>	<b>493,500</b>	<b>513,700</b>	<b>530,400</b>	<b>545,400</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
3,900	Direct Support Services	2,100	4,500	5,100	5,800	5,900
-617,259	Departmental Support Services	-620,900	-624,100	-649,600	-674,800	-692,300
45,067	Financial Support Services	52,700	58,000	56,400	61,700	63,300
29,800	Professional Support Services	24,800	23,500	29,800	31,700	32,700
9,471	Office Support Services	11,800	13,800	13,400	13,700	14,000
31,200	Corporate Support Services	31,600	28,800	28,500	28,800	28,300
<b>-497,821</b>	<b>Charges from/to Other Services</b>	<b>-497,900</b>	<b>-495,500</b>	<b>-516,400</b>	<b>-533,100</b>	<b>-548,100</b>
<b>-497,821</b>	<b>Overheads</b>	<b>-497,900</b>	<b>-495,500</b>	<b>-516,400</b>	<b>-533,100</b>	<b>-548,100</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>-2,000</b>	<b>-2,700</b>	<b>-2,700</b>	<b>-2,700</b>
	<b>Notional Capital Charges</b>					
0	Capital Financing	0	2,000	2,700	2,700	2,700
<b>0</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>2,000</b>	<b>2,700</b>	<b>2,700</b>	<b>2,700</b>
<b>0</b>	<b>Heads of Service</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## PERFORMANCE MANAGEMENT

The budget includes the costs associated with risk management and performance monitoring.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	141,500
Provision for pay awards, changes in other employee expenses and price increases.	3,000
Minor staff restructuring following a review of operational requirements.	-3,200
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Direct Expenditure and Income 2007/2008	<u>141,300</u>

Budget Book - Service/Group Analysis



SPT  
SPT B

SPT BG

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Management and Admin Support</b>					
	<b>Performance Management</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
148,489	Employee Expenses	138,200	143,900	138,200	145,800	152,700
469	Transport Expenses	1,200	1,000	1,000	1,100	1,100
5,740	Supplies and Services	2,100	2,200	2,100	2,100	2,100
138	Third Party Payments	0	0	0	0	0
<b>154,835</b>	<b>Expenditure</b>	<b>141,500</b>	<b>147,100</b>	<b>141,300</b>	<b>149,000</b>	<b>155,900</b>
	<b>Income</b>					
0	Grants & Contributions	0	0	0	0	0
<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>154,835</b>	<b>Direct Expenditure and Income</b>	<b>141,500</b>	<b>147,100</b>	<b>141,300</b>	<b>149,000</b>	<b>155,900</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
1,600	Direct Support Services	1,700	1,600	1,200	1,300	1,400
3,600	Departmental Support Services	3,000	2,500	2,600	2,700	2,700
12,026	Financial Support Services	6,200	10,400	10,400	10,400	10,400
18,600	Professional Support Services	2,500	4,700	4,900	5,100	5,200
3,388	Office Support Services	1,600	700	700	700	700
-194,050	Corporate Support Services	-156,500	-167,000	-161,100	-169,200	-176,300
<b>-154,835</b>	<b>Charges from/to Other Services</b>	<b>-141,500</b>	<b>-147,100</b>	<b>-141,300</b>	<b>-149,000</b>	<b>-155,900</b>
<b>-154,835</b>	<b>Overheads</b>	<b>-141,500</b>	<b>-147,100</b>	<b>-141,300</b>	<b>-149,000</b>	<b>-155,900</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Performance Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## COMMUNITY & ECONOMIC SERVICES

The budget includes the support provided to economic and community services, previously named Leisure and Tourism.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	200,700
Provision for pay awards, changes in other employee expenses and price increases.	3,700
Review of resource requirements within the Economic Development team.	12,000
Additional 2 year Outdoor Playspace Development Officer from 1 July 2006 (£15,300) funded by planning application Playspace admin fees (-£15,300).	0
	<hr/>
Direct Expenditure and Income 2007/2008	<u>216,400</u>

Budget Book - Service/Group Analysis



SPT  
SPT B

SPT BI

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Management and Admin Support</b>					
	<b>Community &amp; Economic Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
187,661	Employee Expenses	183,500	183,400	214,300	215,300	221,600
0	Premises Expenses	0	0	0	0	0
6,026	Transport Expenses	7,300	7,300	7,600	7,600	7,600
4,584	Supplies and Services	9,900	7,600	9,800	9,800	9,800
201	Third Party Payments	0	0	0	0	0
<b>198,470</b>	<b>Expenditure</b>	<b>200,700</b>	<b>198,300</b>	<b>231,700</b>	<b>232,700</b>	<b>239,000</b>
	<b>Income</b>					
-16,826	Customer & Client Receipts	0	-18,000	-15,300	-3,900	0
<b>-16,826</b>	<b>Income</b>	<b>0</b>	<b>-18,000</b>	<b>-15,300</b>	<b>-3,900</b>	<b>0</b>
<b>181,644</b>	<b>Direct Expenditure and Income</b>	<b>200,700</b>	<b>180,300</b>	<b>216,400</b>	<b>228,800</b>	<b>239,000</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Member Support Services	0	0	0	0	0
12,800	Direct Support Services	10,900	12,600	11,000	11,400	11,700
29,100	Departmental Support Services	27,100	24,600	29,700	31,000	31,700
4,284	Financial Support Services	5,600	5,300	5,600	5,600	5,700
-289,860	Professional Support Services	-302,400	-300,000	-329,200	-341,400	-352,300
31,532	Office Support Services	31,200	52,100	42,100	40,100	40,300
30,500	Corporate Support Services	26,900	25,100	24,400	24,500	23,900
<b>-181,644</b>	<b>Charges from/to Other Services</b>	<b>-200,700</b>	<b>-180,300</b>	<b>-216,400</b>	<b>-228,800</b>	<b>-239,000</b>
<b>-181,644</b>	<b>Overheads</b>	<b>-200,700</b>	<b>-180,300</b>	<b>-216,400</b>	<b>-228,800</b>	<b>-239,000</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Community &amp; Economic Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## LEGAL & DEMOCRATIC ADMIN & MANAGEMENT SUPPORT

The budget includes the provision of administrative support to all sections of Legal and Democratic Services, previously named Development and Community Admin.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	139,500
Provision for pay awards, changes in other employee expenses and price increases.	4,200
	_____
Direct Expenditure and Income 2007/2008	<u>143,700</u>

Budget Book - Service/Group Analysis



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SPT B

SPT BL

Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Management and Admin Support</b>					
	<b>LADS Admin &amp; Management Support</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
136,470	Employee Expenses	135,800	136,400	141,200	145,100	148,700
0	Premises Expenses	0	0	0	0	0
15	Transport Expenses	100	0	100	100	100
4,015	Supplies and Services	3,600	800	2,400	2,400	2,400
<b>140,500</b>	<b>Expenditure</b>	<b>139,500</b>	<b>137,200</b>	<b>143,700</b>	<b>147,600</b>	<b>151,200</b>
	<b>Income</b>					
0	Customer & Client Receipts	0	0	0	0	0
<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>140,500</b>	<b>Direct Expenditure and Income</b>	<b>139,500</b>	<b>137,200</b>	<b>143,700</b>	<b>147,600</b>	<b>151,200</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Direct Support Services	0	0	0	0	0
-204,131	Departmental Support Services	-204,400	-187,300	-193,800	-197,800	-201,200
1,928	Financial Support Services	3,000	600	600	600	600
2,500	Professional Support Services	3,700	3,500	3,700	3,800	3,800
10,103	Office Support Services	8,300	6,000	5,000	4,700	4,700
49,100	Corporate Support Services	49,900	40,000	40,800	41,100	40,900
<b>-140,500</b>	<b>Charges from/to Other Services</b>	<b>-139,500</b>	<b>-137,200</b>	<b>-143,700</b>	<b>-147,600</b>	<b>-151,200</b>
<b>-140,500</b>	<b>Overheads</b>	<b>-139,500</b>	<b>-137,200</b>	<b>-143,700</b>	<b>-147,600</b>	<b>-151,200</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Notional Capital Charges</b>					
0	Capital Financing	0	0	0	0	0
<b>0</b>	<b>Notional Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>LADS Admin &amp; Management Support</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## REVENUES ADMINISTRATION

The budget includes the provision of administrative support to Housing and Benefits.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	114,800
Provision for pay awards, changes in other employee expenses and price increases.	3,300
Process review leading to a reduce requirement for overtime.	-1,500
	<hr/>
Direct Expenditure and Income 2007/2008	<u>116,600</u>

Budget Book - Service/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Management and Admin Support</b>					
	<b>Revenues Admin</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
111,202	Employee Expenses	113,500	111,700	114,900	117,700	120,600
23	Transport Expenses	100	100	100	100	100
770	Supplies and Services	1,200	1,400	1,600	1,600	1,600
<b>111,995</b>	<b>Expenditure</b>	<b>114,800</b>	<b>113,200</b>	<b>116,600</b>	<b>119,400</b>	<b>122,300</b>
	<b>Income</b>					
0	Customer & Client Receipts	0	0	0	0	0
<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>111,995</b>	<b>Direct Expenditure and Income</b>	<b>114,800</b>	<b>113,200</b>	<b>116,600</b>	<b>119,400</b>	<b>122,300</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
2,600	Direct Support Services	2,200	2,900	3,000	3,200	3,200
-181,600	Departmental Support Services	-186,200	-169,500	-173,200	-173,900	-176,500
2,014	Financial Support Services	3,000	500	600	500	600
3,600	Professional Support Services	4,300	4,100	4,300	4,400	4,500
7,491	Office Support Services	8,400	6,000	5,200	2,500	2,500
53,900	Corporate Support Services	53,500	42,800	43,500	43,900	43,400
<b>-111,995</b>	<b>Charges from/to Other Services</b>	<b>-114,800</b>	<b>-113,200</b>	<b>-116,600</b>	<b>-119,400</b>	<b>-122,300</b>
<b>-111,995</b>	<b>Overheads</b>	<b>-114,800</b>	<b>-113,200</b>	<b>-116,600</b>	<b>-119,400</b>	<b>-122,300</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Revenues Admin</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## PLANNING SERVICES SUPPORT

The budget includes the provision of administrative support to the Planning Section.

The reasons for the change in direct expenditure and income between the estimates for 2006/2007 and 2007/2008 are set out below.

	£
Direct Expenditure and Income 2006/2007	0
Transfer from Building Control.	85,100
Transfer from Development Control.	180,700
Efficiencies arising from the Planning Services Review.	-20,000
	<hr/>
Direct Expenditure and Income 2007/2008	<u>245,800</u>

Budget Book - Service/Group Analysis



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Actual 2005/2006	Description	Original 2006/2007	Revised 2006/2007	Original 2007/2008	Forecast 2008/2009	Planned 2009/2010
	<b>Support Services</b>					
	<b>Management and Admin Support</b>					
	<b>Planning Services</b>					
	<b>Direct Expenditure and Income</b>					
	<b>Expenditure</b>					
0	Employee Expenses	0	0	241,600	246,200	251,800
0	Supplies and Services	0	0	4,200	4,300	4,300
<b>0</b>	<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>245,800</b>	<b>250,500</b>	<b>256,100</b>
<b>0</b>	<b>Direct Expenditure and Income</b>	<b>0</b>	<b>0</b>	<b>245,800</b>	<b>250,500</b>	<b>256,100</b>
	<b>Overheads</b>					
	<b>Charges from/to Other Services</b>					
0	Departmental Support Services	0	0	-274,700	-279,300	-284,200
0	Financial Support Services	0	0	400	300	300
0	Professional Support Services	0	0	3,900	4,000	4,000
0	Corporate Support Services	0	0	24,600	24,500	23,800
<b>0</b>	<b>Charges from/to Other Services</b>	<b>0</b>	<b>0</b>	<b>-245,800</b>	<b>-250,500</b>	<b>-256,100</b>
<b>0</b>	<b>Overheads</b>	<b>0</b>	<b>0</b>	<b>-245,800</b>	<b>-250,500</b>	<b>-256,100</b>
<b>0</b>	<b>Direct Expenditure &amp; Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Planning Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# **GLOSSARY**

## GLOSSARY OF TERMS

The following definitions have been provided to help explain the subjective headings used within the budget papers.

### Employee Related Expenses (A00)

Expenditure comprises salaries, wages, employers' national insurance and pension contributions, and indirect employee expenses such as compensation for loss of office, redundancy payments, professional fees, employee insurance, relocation expenses and training.

### Premises Related Expenses (B00)

Expenditure includes costs relating to the following:

- (a) Repairs, alterations and maintenance of buildings, fixed plant, and grounds.
- (b) Energy costs.
- (c) Rents, Rates and Water Charges.
- (d) Fixtures and fittings.
- (e) Cleaning and materials.

### Transport Related Expenses (C00)

Expenditure comprises all costs associated with the provision, hire or use of transport. It therefore includes travelling allowances and car leasing/contract hire contributions.

### Supplies and Services (D00)

Comprises expenditure on the following:

- (a) Equipment, furniture and materials.
- (b) Clothing, uniforms and laundry.
- (c) Printing, stationery and general office expenses.
- (d) Communications, including postage, telephones, telex and radio, and computing.
- (e) Grants, contributions and subscriptions.
- (f) Advertising, hospitality and other promotional expenses.
- (g) Externally provided advice/services.
- (h) Contributions to revenue reserves.

### Third Party Payments (E00)

This includes services that are provided externally by a contractor or are carried out by the Council's Operational Services Department.

### Transfer Payments (F00)

Expenditure includes costs relating to:

- (a) Benefit payments granted in respect of Housing and Council Tax.
- (b) Concessionary Fares.
- (c) Bed and breakfast payments.
- (d) Settlement of complaints.

### Capital Financing (H00)

Expenditure includes:

- (a) Capital accounting charges represent the use of capital assets. The charges consist of depreciation and interest on the capital value of the asset.
- (b) Contributions to capital reserves.

### Income (I00, J00, K00)

This standard grouping includes all income received by the service in the form of sales, fees and charges, grants and contributions, and costs recharged.

## Changes From/To Other Services

This classification provides analysis of the support costs allocations from and to service accounts as follows:

- (a) Member Support Services (S01)  
Includes the cost of Members allowances and the costs of supporting cabinet/committees.
- (b) Direct Support Services (S02)  
Covers staff and associated costs directly associated with service provision.
- (c) Departmental Support Services (S03)  
Covers Directors and support together with departmental administration.
- (d) Finance Support Services (S04)  
Comprising:
  - Accountancy Services
  - Audit Services
  - Cashier Services
  - Accounts Section
- (e) Professional Support Services (S05)  
Comprising:
  - Committee Services
  - Legal Services
  - Human Resources
  - Asset Management
  - Community and Economic Services
- (f) Office Support Services (S06)  
Comprising:
  - Print Unit
  - Central Services
  - Procurement
- (g) Corporate Support Services (S07)  
Comprising:
  - Information Technology
  - Administrative Buildings
  - Corporate Expenses
- (h) Contract Services (S08)  
Covering the administrative and operational structure of the Operational Services Department.